

DÜRR GROUP.

Results January to June 2025

August 07, 2025
Bietigheim-Bissingen



This publication has been prepared independently by Dürr AG/Dürr Group. It may contain statements which address such key issues as strategy, future financial results, events, competitive positions and product developments. Such forward-looking statements are subject to a number of risks, uncertainties and other factors, including, but not limited to those described in Dürr's disclosures, in particular in the chapter "Risks" in Dürr's annual report. Should one or more of these risks, uncertainties and other factors materialize, or should underlying expectations not occur or assumptions prove incorrect, actual results, performances or achievements of Dürr may vary materially from those described in the relevant forward-looking statements. These statements may be identified by words such as "expect," "want," "anticipate," "intend," "plan," "believe," "seek," "estimate," "will," "project" or words of similar meaning. Dürr neither intends, nor assumes any obligation, to update or revise its forward-looking statements regularly in light of developments which differ from those anticipated. Stated competitive positions are based on management estimates supported by information provided by specialized external agencies.

Our financial reports, presentations, press releases and ad-hoc releases may include alternative financial metrics. These metrics are not defined in the IFRS (International Financial Reporting Standards). Dürr's net assets, financial position and results of operations should not be assessed solely on the basis of these alternative financial metrics. Under no circumstances do they replace the performance indicators presented in the consolidated financial statements and calculated in accordance with the IFRS. The calculation of alternative financial metrics may vary from company to company despite the use of the same terminology. Further information regarding the alternative financial metrics used at Dürr can be found in our financial glossary on the Dürr web page (<https://www.durr-group.com/en/investor-relations/service-awards/glossary/>).



Agenda

1 Overview

2 Divisions

3 Financials

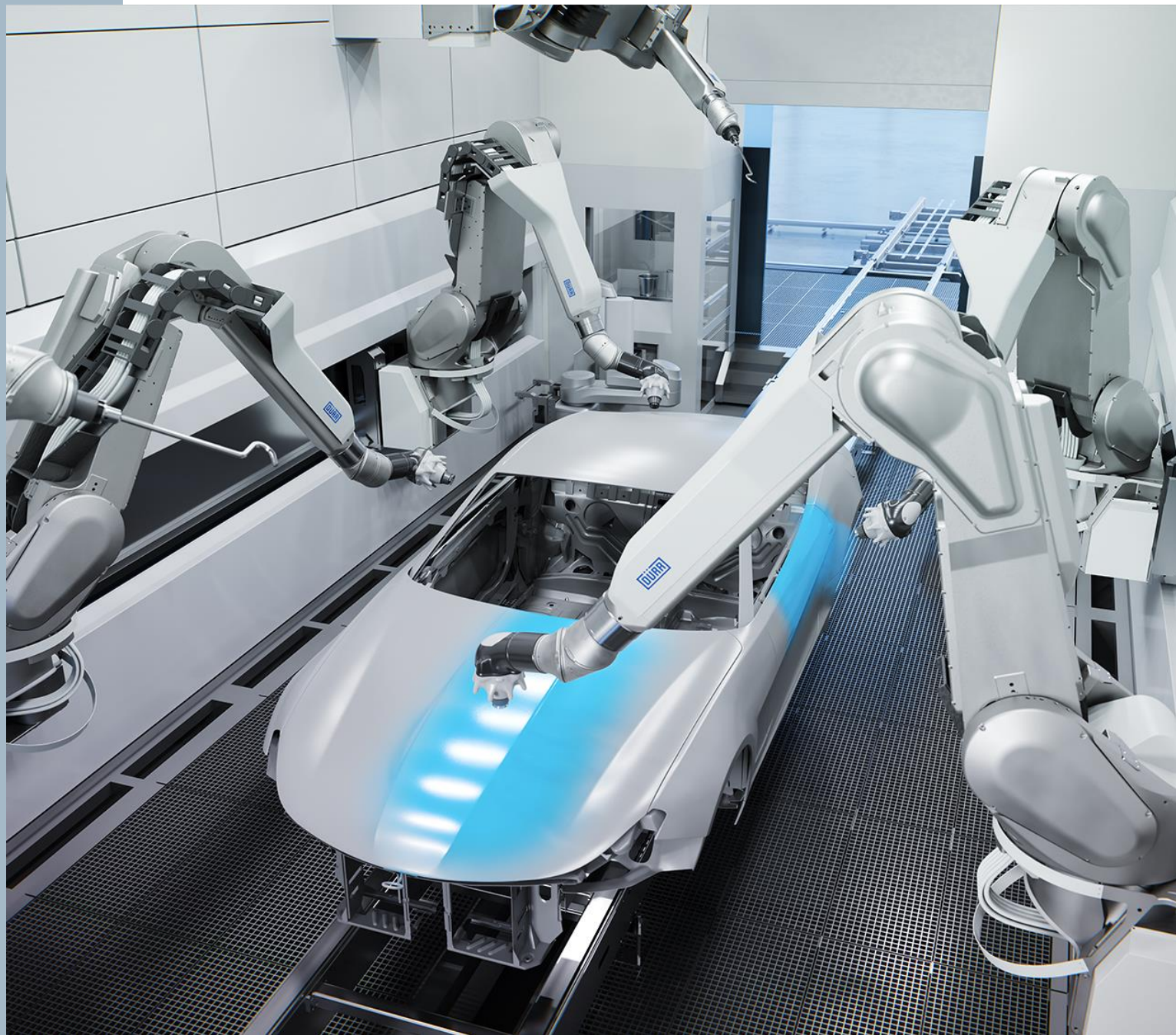
4 Sustainable Automation

5 Outlook

6 Summary

1

Overview



1. Overview: Key facts

Continued operations

Q2 2025

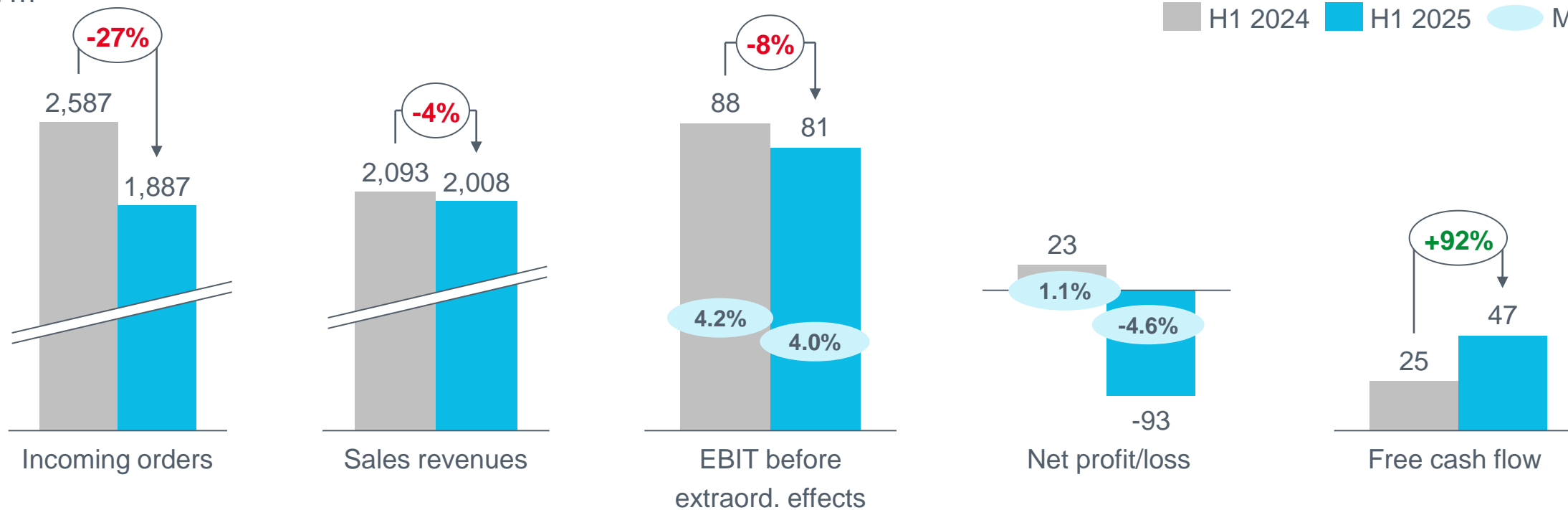
- Sale of environmental technology signed (June 29)
 - Major step in simplifying our group structure
 - Strategic focus on Sustainable Automation
- Q2 order intake impacted by economic uncertainty / tariff conflicts
- July 23: FY guidance adjusted for order intake but confirmed for EBIT margin bef. e.e., net income and sales
- High book gain of €160 m to €190 m (after tax) expected from environmental technology sale in Q4
- Goodwill impairment (€120.4 m) in Production Automation Systems (Industrial Automation division) in Q2
- More efficient administrative structure: 500 job cuts planned in administration, €50 m savings p.a. expected from 2027, €40 m to €50 m provisions in H2
- Extraordinary effects from book gain, impairment and admin cuts will balance each other out: no impact on 2025 net income

1. Overview: KPIs H1 (continued op.)

Order intake impacted by economic uncertainty

in € m

■ H1 2024 ■ H1 2025 ● Margin



- Incoming orders: subdued capex spending by customers due to tariff conflicts in Q2, several very large automotive orders in H1 2024
- Sales impacted by low orders on hand in Industrial Automation + Woodworking and some customer induced execution delays
- EBIT margin bef. e.e.: Q2 improved vs. Q1, good gross margin in equipment business reflecting value before volume strategy
- Net loss in Q2 due to non-cash goodwill impairment in Production Automation Systems business unit (Industrial Automation division)
- Strong free cash flow due to high prepayments and low contract assets

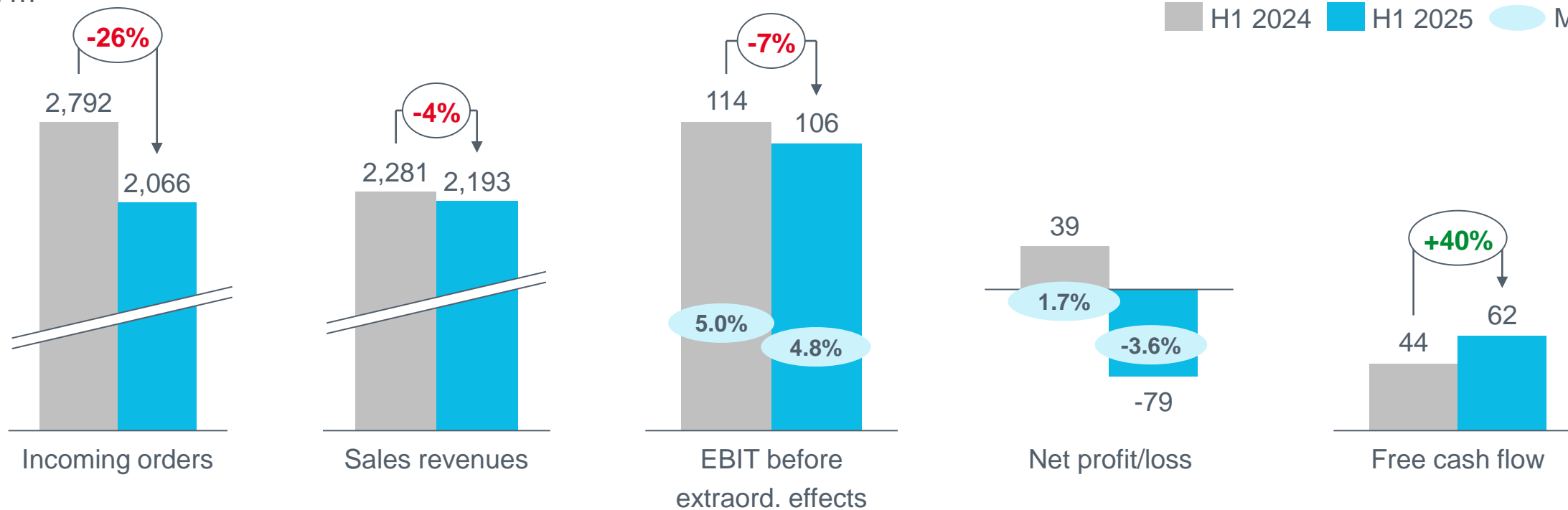
EBIT margin bef. e.e. and cashflow on track

1. Overview: KPIs H1 (Group as a whole)

Order intake impacted by economic uncertainty

in € m

■ H1 2024 ■ H1 2025 ● Margin

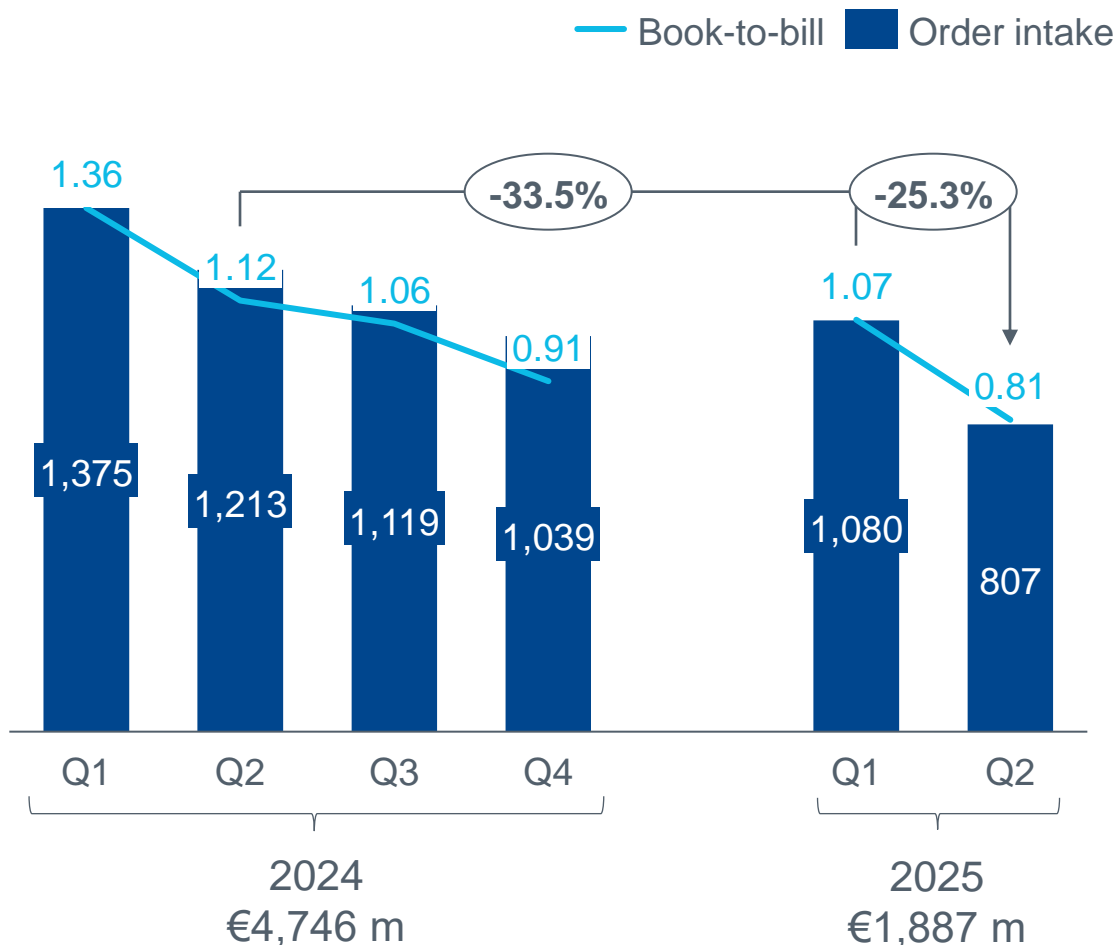


- Incoming orders: subdued capex spending due to tariff conflicts in Q2, several very large automotive orders in H1 2024
- Sales impacted by low orders on hand in Industrial Automation + Woodworking and some customer induced execution delays
- EBIT margin bef. e.e.: Q2 improved vs. Q1, good gross margin in equipment business reflecting value before volume strategy
- Net loss in Q2 due to non-cash goodwill impairment in Production Automation Systems business unit (Industrial Automation division)
- Strong free cash flow due to high prepayments and low contract assets

EBIT margin bef. e.e. and cashflow on track

1. Overview: Order intake (continued op.)

Tariff conflicts impacted customers' capex spending in Q2 after a very decent start to the year



Key aspects

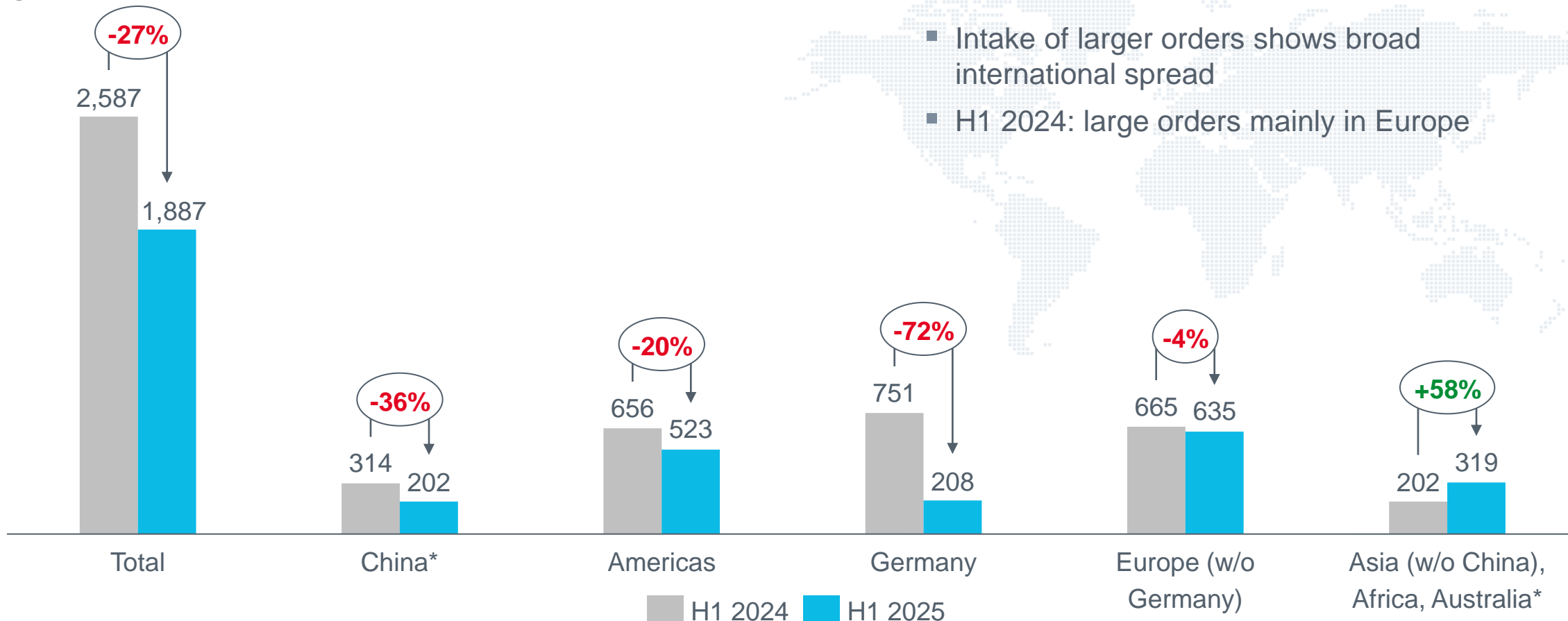
- Weakening order intake in Q2 in all divisions due to economic uncertainty
- Short-term capex interruptions/cost saving measures at our customers since April due to tariff conflicts
- Base effect: H1 2024 marked by several very large automotive orders

Weak order intake in Q2 was a quick response by our customers to current uncertainty

1. Overview: Order intake by regions (continued op.)

Good development in Europe (excl. Germany) and Asia (excl. China)

in € m



*Q1 2025 figures included incoming orders of € 182 million for China. This figure was retrospectively reduced by around € 55 million in the H1 figures, while incoming orders for Asia (excluding China), Africa and Australia were increased by the same amount.

Global setup: good ability to win contracts in all regions

1. Overview: Goodwill impairment

Development of e-mobility slower than anticipated

Establishing ourselves as a global automation player

- Acquisition of BBS Automation in June 2023 created a leading global automation platform
- Highly synergetic transaction with Teamtechnik and HEKUMA
- Medtech and consumer goods business continues to grow

Goodwill impairment

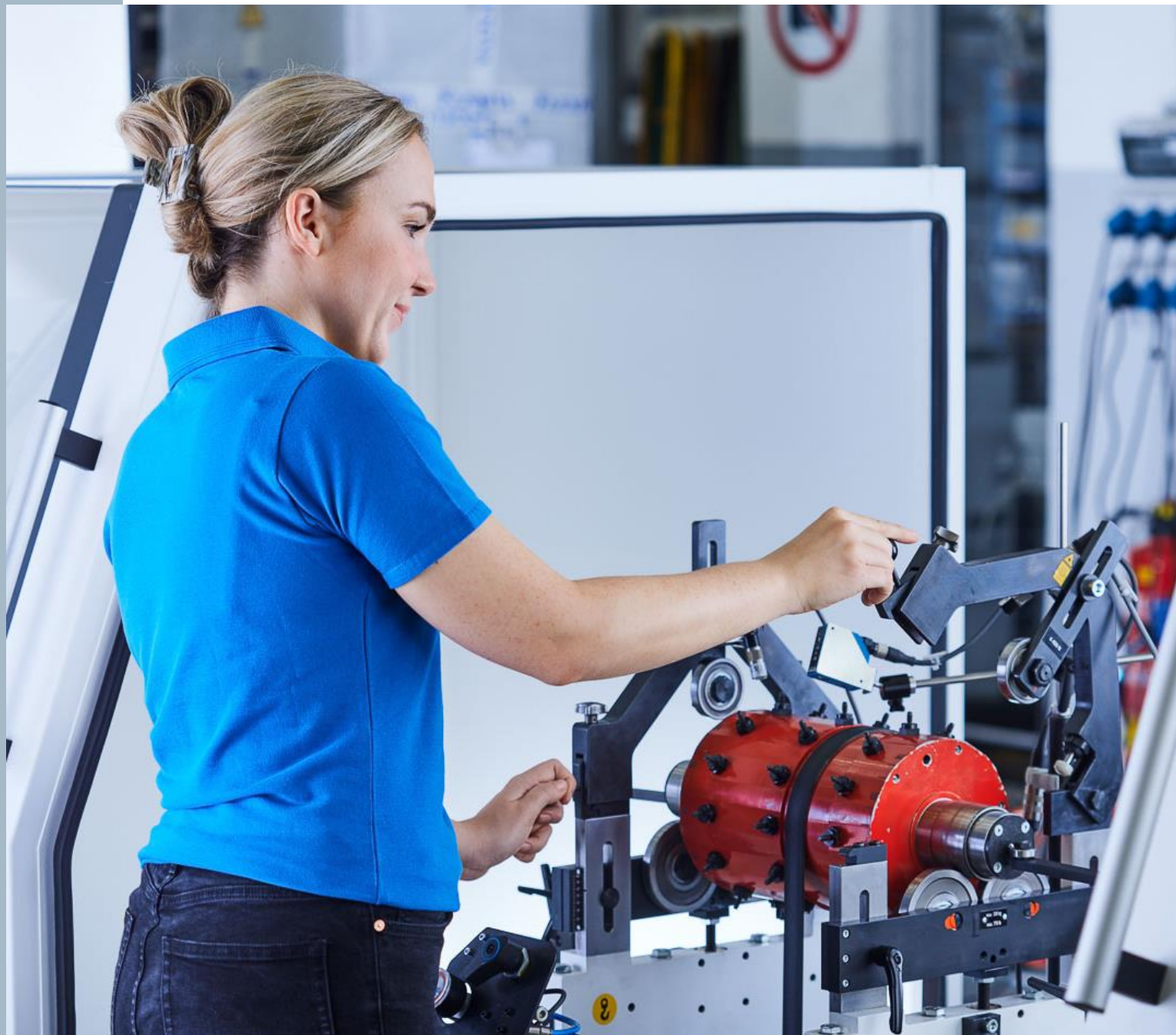
- €120.4 m impairment on goodwill (non-cash) in the Industrial Automation division
- Due to subdued automotive business in the Production Automation Systems business unit (including assembly and testing systems for electric drives)
- Impairment loss expected to be offset by book gain after tax from sale of environmental business



Automation is a strategically important growth market despite short-term headwinds

2

Divisions

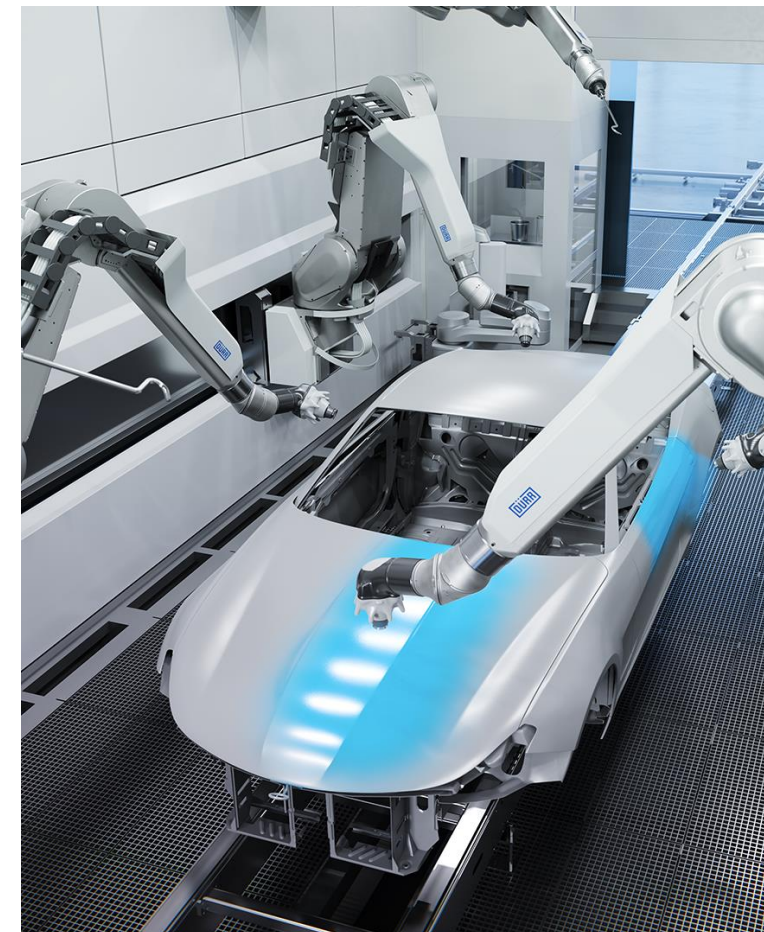


2. Divisions: Automotive

Earnings resilience: strong margin in Q2 despite muted sales

	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Incoming orders in € m	904.7	1,525.4	-40.7%	402.0	698.1	-42.4%
Sales revenues in € m	981.7	957.7	2.5%	499.3	511.3	-2.4%
EBIT before extraordinary effects in € m	70.9	66.5	6.7%	37.6	35.8	5.1%
EBIT margin before extraordinary effects in %	7.2	6.9	+0.3 pp	7.5	7.0	+0.5 pp
EBIT € m	68.7	63.6	8.0%	36.4	33.9	7.2%
EBIT margin in %	7.0	6.6	+0.4 pp	7.3	6.6	+0.6 pp
ROCE ¹ in %	47.7	31.9	+15.9 pp	47.7	31.9	+15.9 pp

- H1 2024 with base effect due to several very large orders
- Sales impacted by some customer induced delays
- High margin benefitting from value before volume strategy and good equipment business



¹ annualized

On track to reach margin target

2. Divisions: Industrial Automation

Muted business in Q2 after promising Q1

	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Incoming orders in € m	324.1	379.4	-14.6%	130.2	202.9	-35.8%
Sales revenues in € m	367.0	447.3	-17.9%	169.2	223.4	-24.3%
EBIT before extraordinary effects in € m	8.8	21.1	-58.1%	1.7	8.5	-79.8%
EBIT margin before extraordinary effects in %	2.4	4.7	-2.3 pp	1.0	3.8	-2.8 pp
EBIT € m	-126.6	-3.5	>-100%	-126.8	-6.6	>-100%
EBIT margin in %	-34.5	-0.8	-33.7 pp	-74.9	-3.0	-72.0 pp
ROCE ¹ in %	2.4	4.5	-2.1 pp	2.4	4.5	-2.1 pp

- Strong medtech automation business, but subdued demand in e-mobility-related business
- Deconsolidation effect: Agramkow fully included in H1 2024 figures (sales: €26.4 m)
- Sales impacted by low order intake in 2024
- EBIT margin bef. e.e.: low sales volume and market entry costs in battery business
- Q2 2025 EBIT includes €120.4 m goodwill impairment (in Production Automation Systems)



¹ annualized

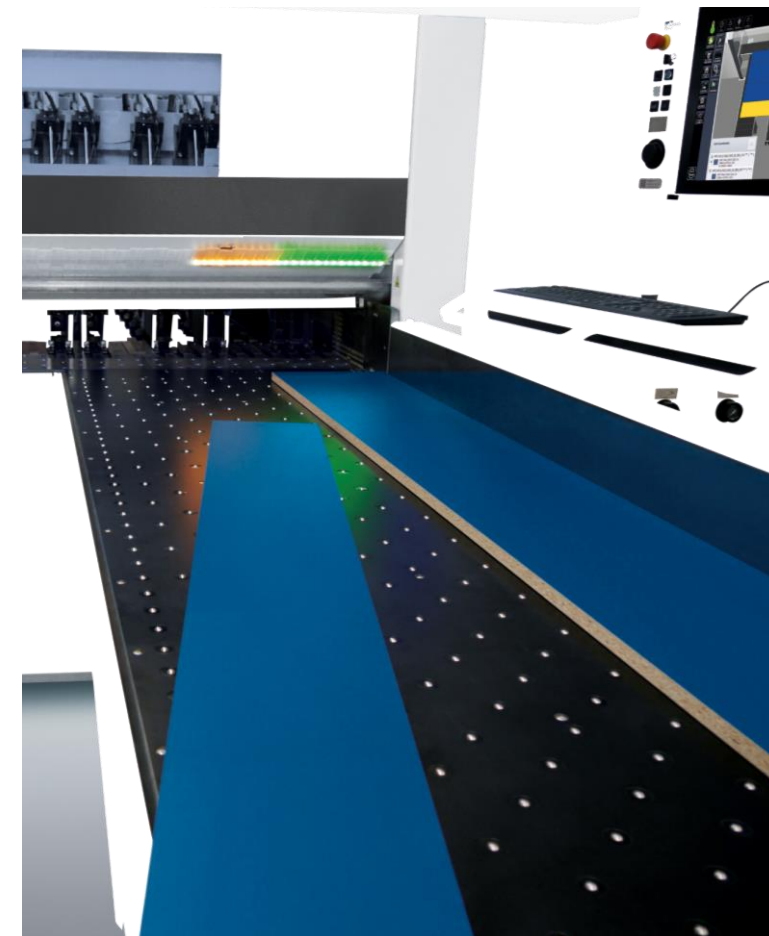
Short-term headwinds, but good long-term prospects for automation business

2. Divisions: Woodworking

Economic uncertainty delays market recovery

	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Incoming orders in € m	671.1	698.6	-3.9%	279.9	321.3	-12.9%
Sales revenues in € m	674.0	705.9	-4.5%	339.0	358.9	-5.5%
EBIT before extraordinary effects in € m	29.2	21.5	35.9%	15.7	10.7	46.8%
EBIT margin before extraordinary effects in %	4.3	3.0	+1.3 pp	4.6	3.0	+1.7 pp
EBIT € m	27.3	18.3	49.8%	14.5	9.1	59.5%
EBIT margin in %	4.1	2.6	+1.5 pp	4.3	2.5	+1.7 pp
ROCE ¹ in %	13.8	21.0	-7.2 pp	13.8	21.0	-7.2 pp

- Macro induced setback in order intake in Q2 after decent Q1
- Wooden house construction business picking up
- Furniture business still muted, but increasing modernization need at customers
- Sales still burdened by low order backlog
- EBIT margin improves despite low sales volume → fix cost reductions showing effects



¹ annualized

HOMAG has implemented the announced self-help measures and is ready to benefit from future market upswing

2. Divisions: Clean Technology Systems Environmental

Sale to Stellex Capital expected to be closed in Q4

	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Incoming orders in € m	179.2	204.7	-12.5%	90.2	90.6	-0.5%
Sales revenues in € m	184.2	188.8	-2.4%	88.7	98.9	-10.3%
EBIT before extraordinary effects in € m	25.2	26.3	-4.2%	12.0	13.6	-12.1%
EBIT margin before extraordinary effects in %	13.7	13.9	-0.3 pp	13.5	13.7	-0.3 pp
EBIT € m	19.5	22.4	-12.8%	9.1	11.3	-20.0%
EBIT margin in %	10.6	11.8	-1.3 pp	10.2	11.4	-1.2 pp
ROCE ¹ in %	98.6	107.2	-8.6 pp	98.6	107.2	-8.6 pp

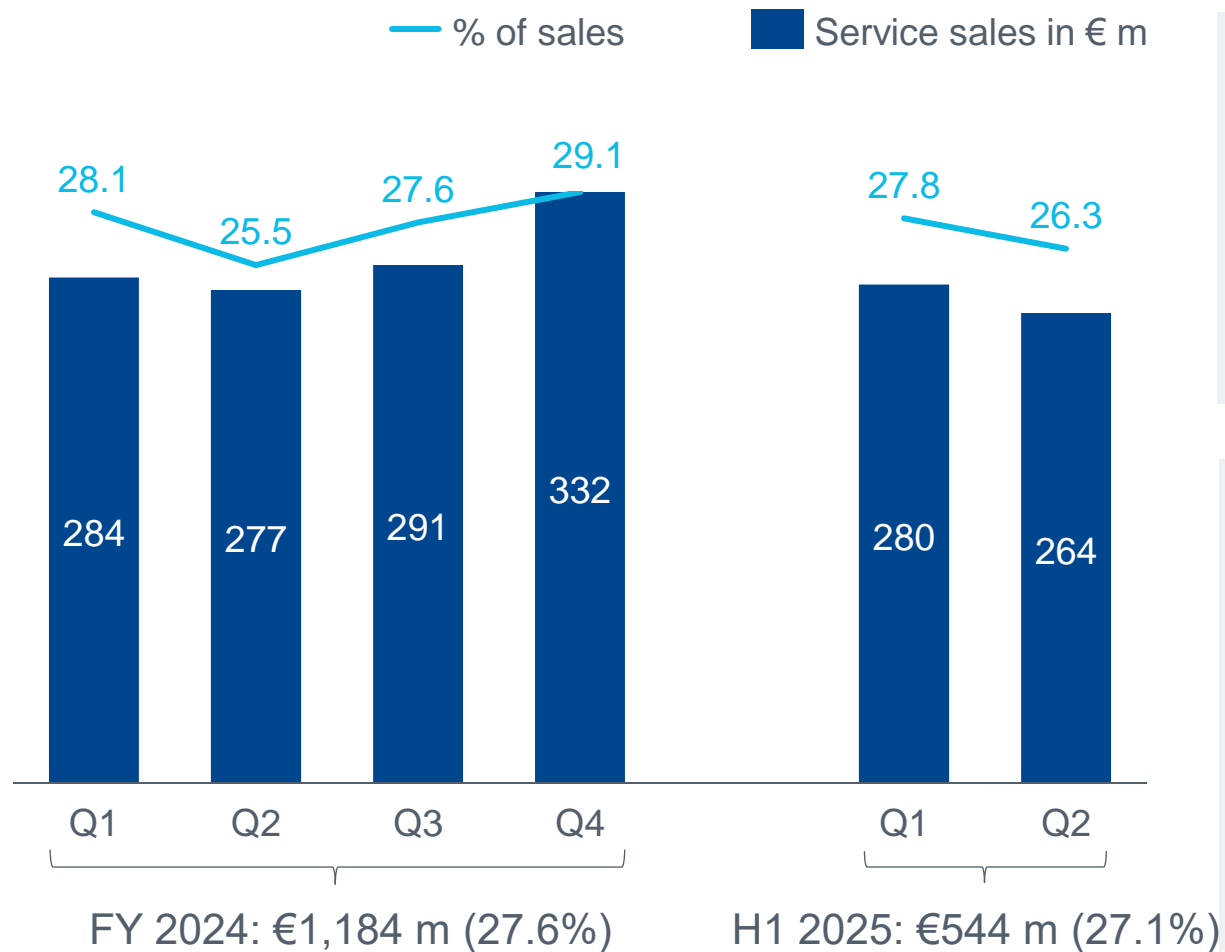
- Discontinued business



¹ annualized

Disposal: major step in transforming the Dürr Group into a lean Sustainable Automation company

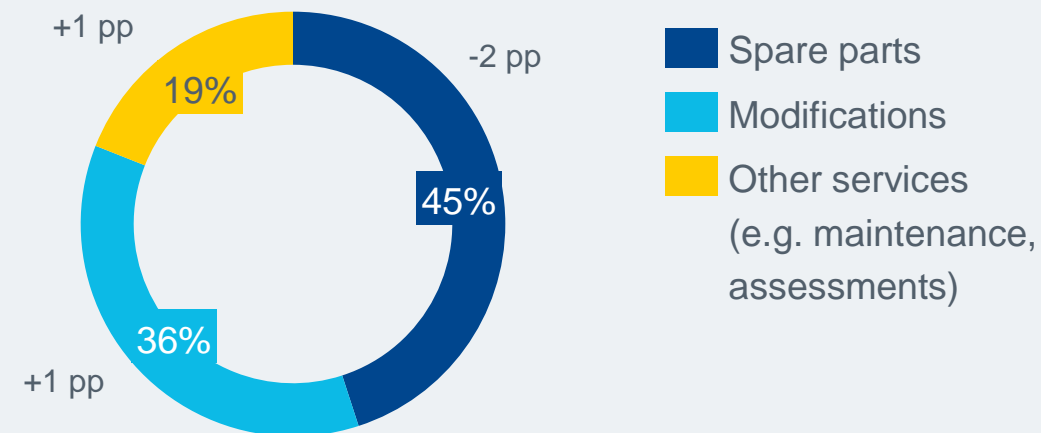
2. Divisions: Service business (continued op.)



Key aspects

- H1 2025: 27.1% sales share of service business
- Lower service volume in Q2 due to short-term spending restrictions at customers

Service mix H1 2025



3

Financials



3. Financials: Key financial indicators (continued op.)

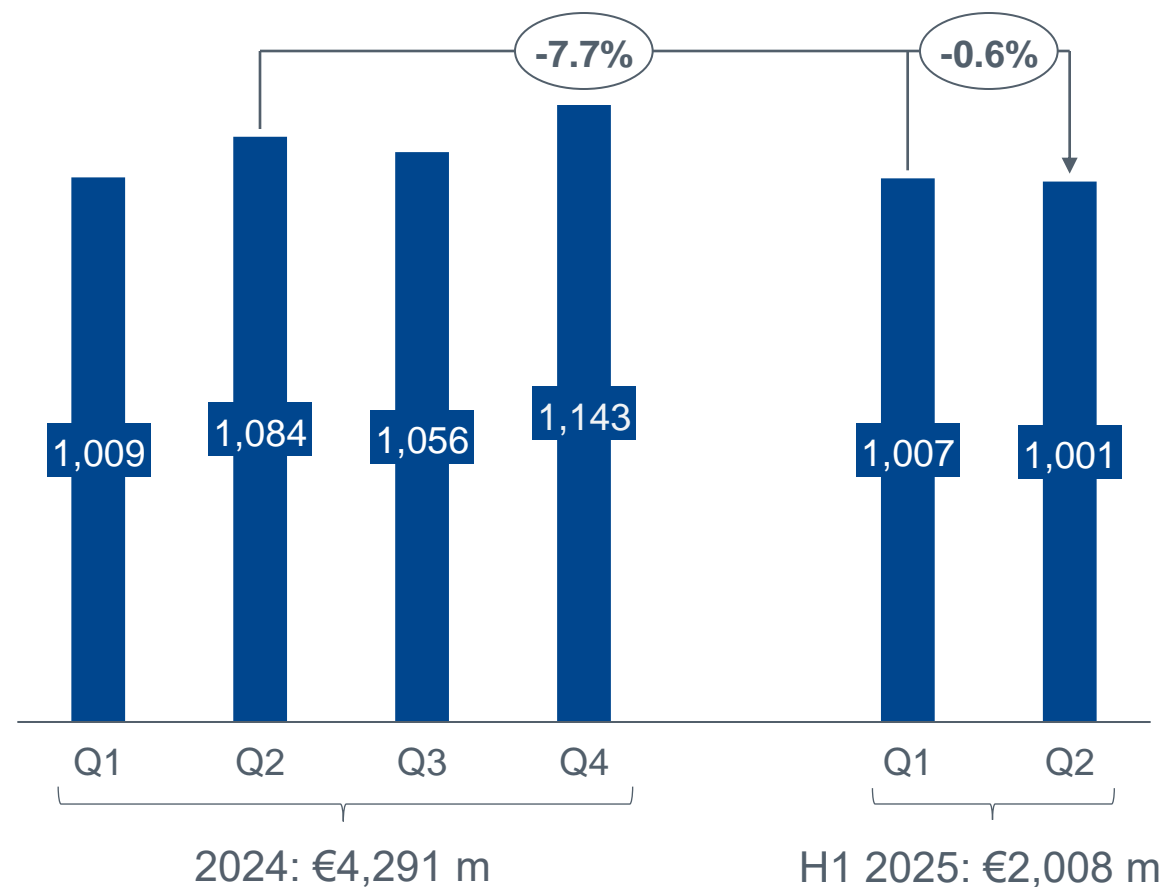
	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Sales revenues in € m	2,008.3	2,092.5	-4.0%	1,000.9	1,084.0	-7.7%
Gross profit on sales in € m	452.2	439.0	3.0%	226.0	220.7	2.4%
Gross margin in %	22.5	21.0	+1.5 pp	22.6	20.4	+2.2 pp
EBITDA in € m	133.6	133.5	0.1%	66.5	66.9	-0.6%
EBIT before extraordinary effects in € m	81.1	88.1	-8.0%	41.8	47.3	-11.7%
EBIT margin before extraordinary effects in %	4.0	4.2	-0.2 pp	4.2	4.4	-0.2 pp
EBIT in € m	-57.9	57.4	-	-88.7	28.7	-
EBIT margin in %	-2.9	2.7	-5.6 pp	-8.9	2.7	-11.5 pp
Net income/loss in € m	-93.4	22.5	-	-110.5	10.4	-
ROCE ¹ in %	11.6	12.3	-0.7 pp	11.6	12.3	-0.7 pp
Free cash flow in € m	47.2	24.5	0.9	46.0	17.7	160.5%
Net financial status in € m	-480.8	-532.6	9.7%	-480.8	-532.6	9.7%
Employees	18,258	18,876	-3.3%	18,258	18,876	-3.3%

¹ annualized

3. Financials: Sales revenues (continued op.)

Sales in Q2 on Q1 level, sales acceleration expected in H2

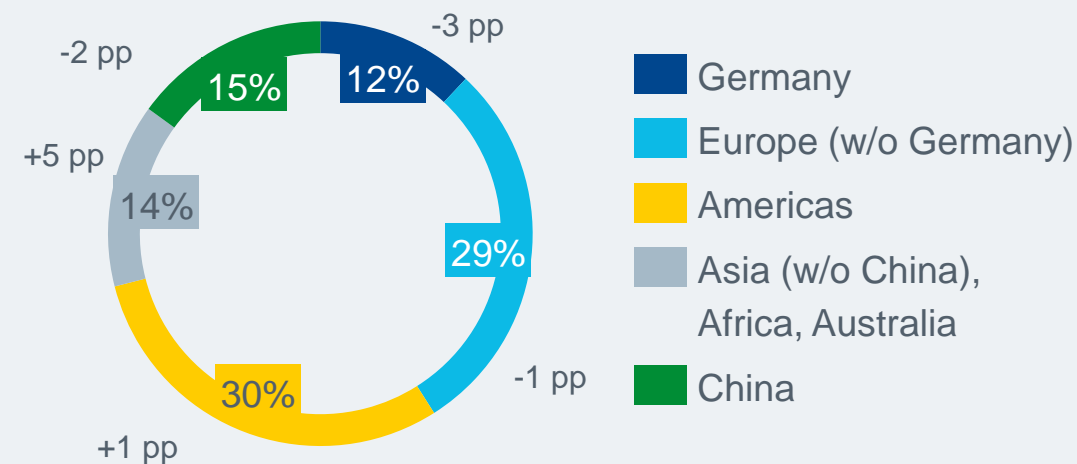
Sales revenues in € m



Key aspects

- Singular customer induced project execution delays in Automotive
- Sales in Industrial Automation and Woodworking affected by low orders on hand

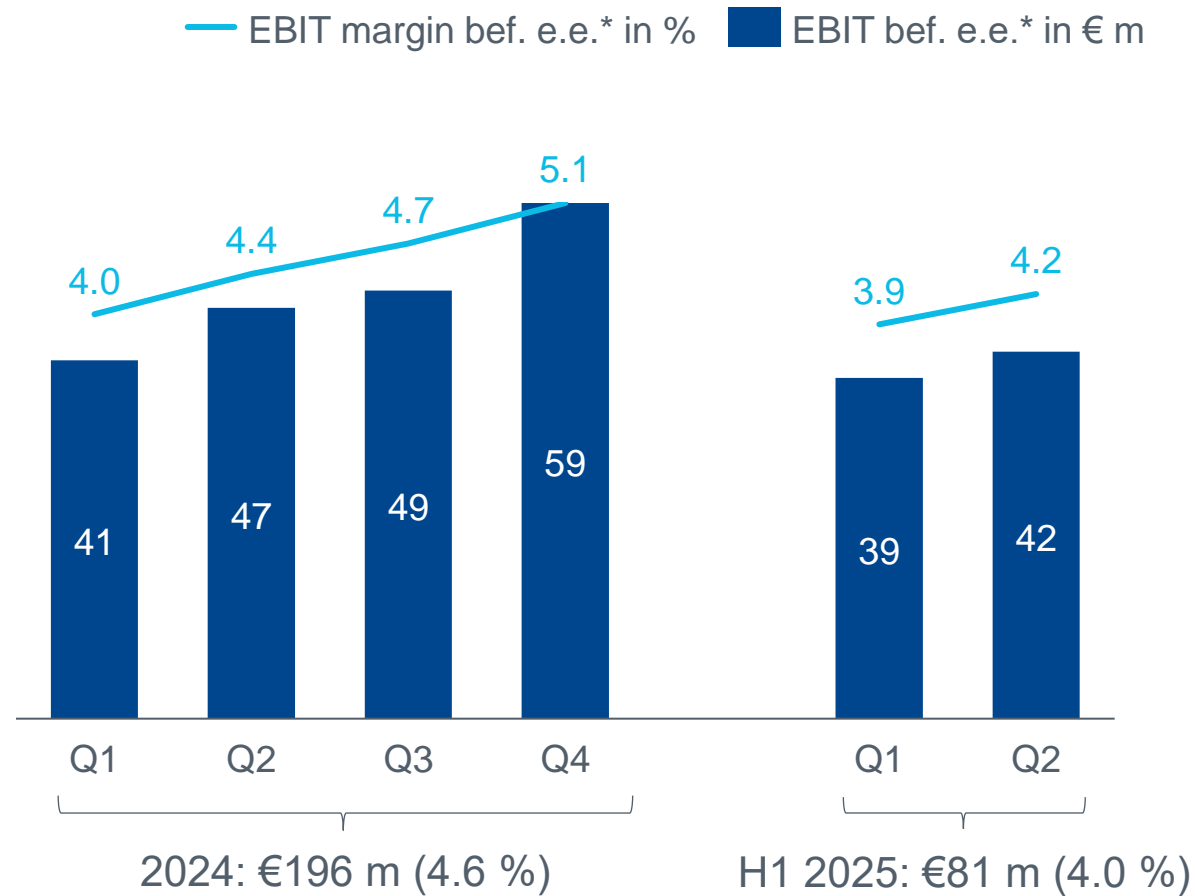
Sales per region H1 2025



Sales guidance confirmed

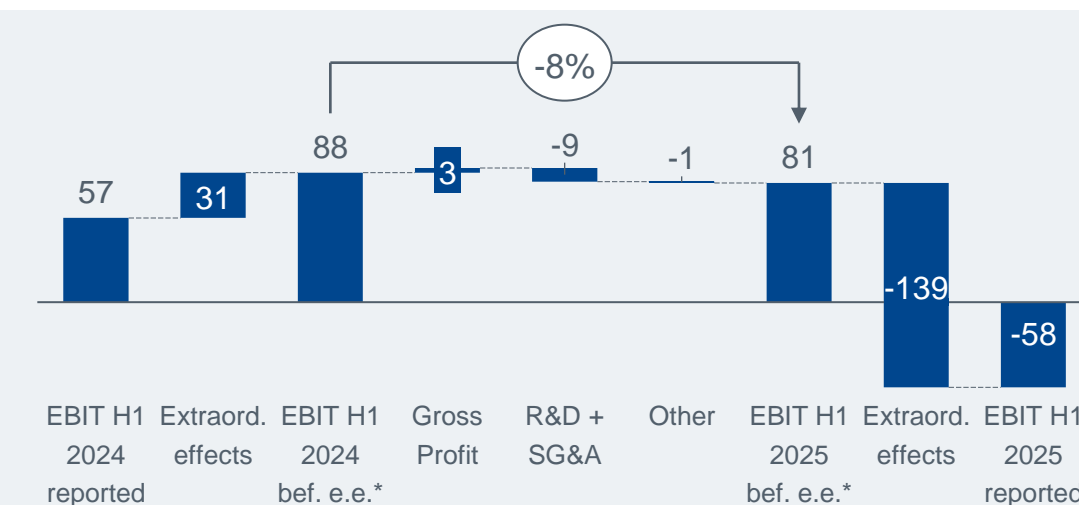
3. Financials: EBIT margin before e.e. (continued op.)

Improvement in Q2 compared to Q1



Key aspects

- Good gross margins in equipment business reflecting value before volume strategy
- Temporarily lower earnings in service business as customers reduced spending in Q2 as a short-term protection measure
- Reported EBIT burdened by €120.4 m goodwill impairment in Industrial Automation division



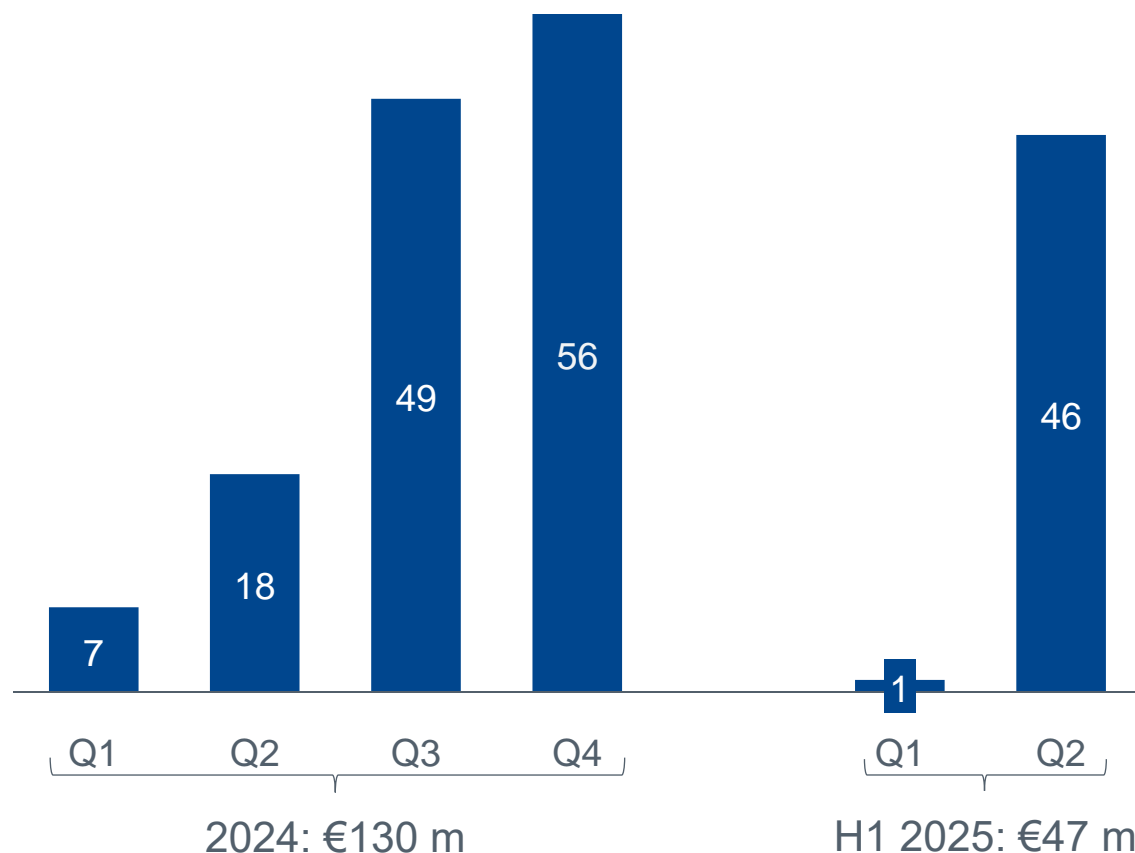
*extraordinary effects

Further margin improvements expected in H2

3. Financials: Free cash flow (continued op.)

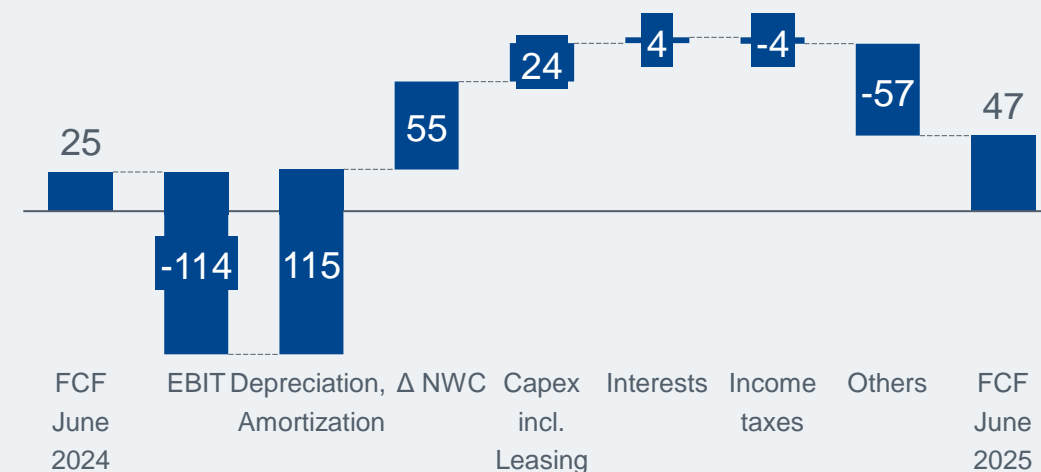
Strong free cash flow in Q2 as a result of tight NWC management

Free cash flow in € m



Key aspects

- High prepayments
- Contract assets on a low level



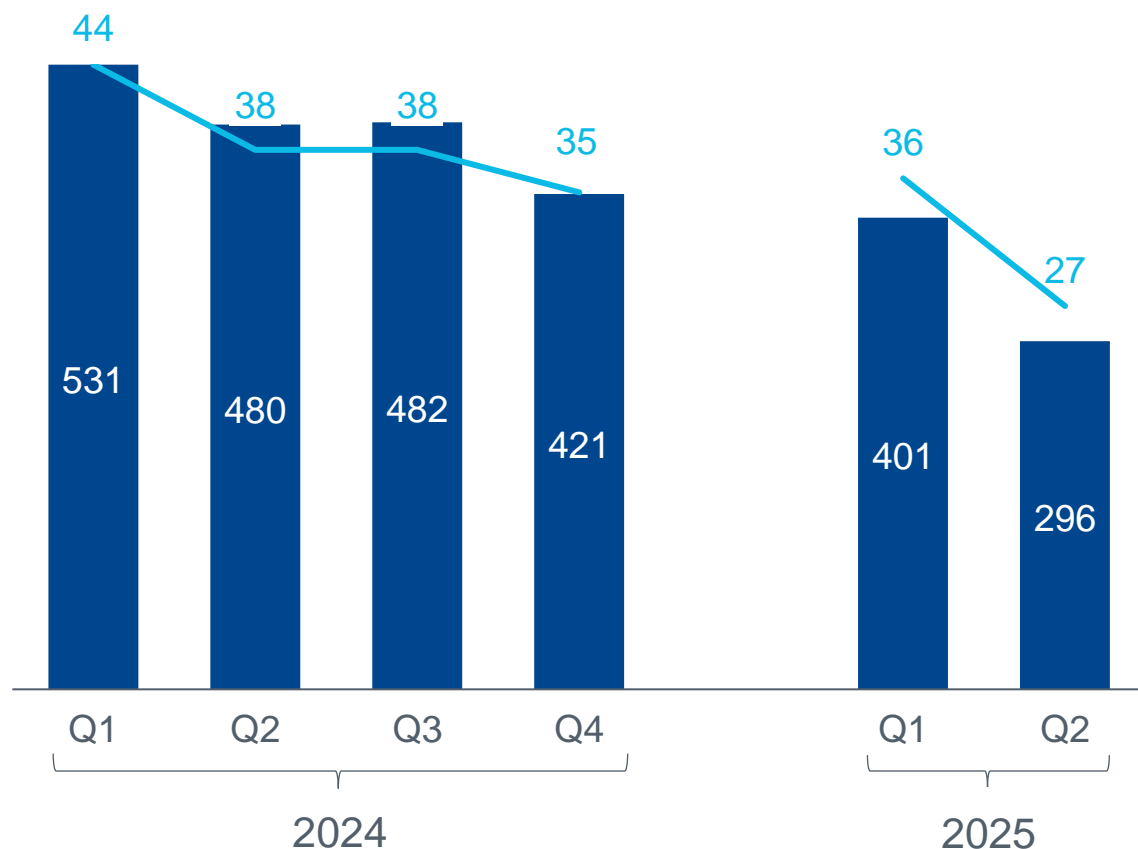
Strong basis laid for achieving the FY target

3. Financials: Net working capital

Well managed NWC and strong DWC

in € m

— DWC ■ NWC



Key aspects

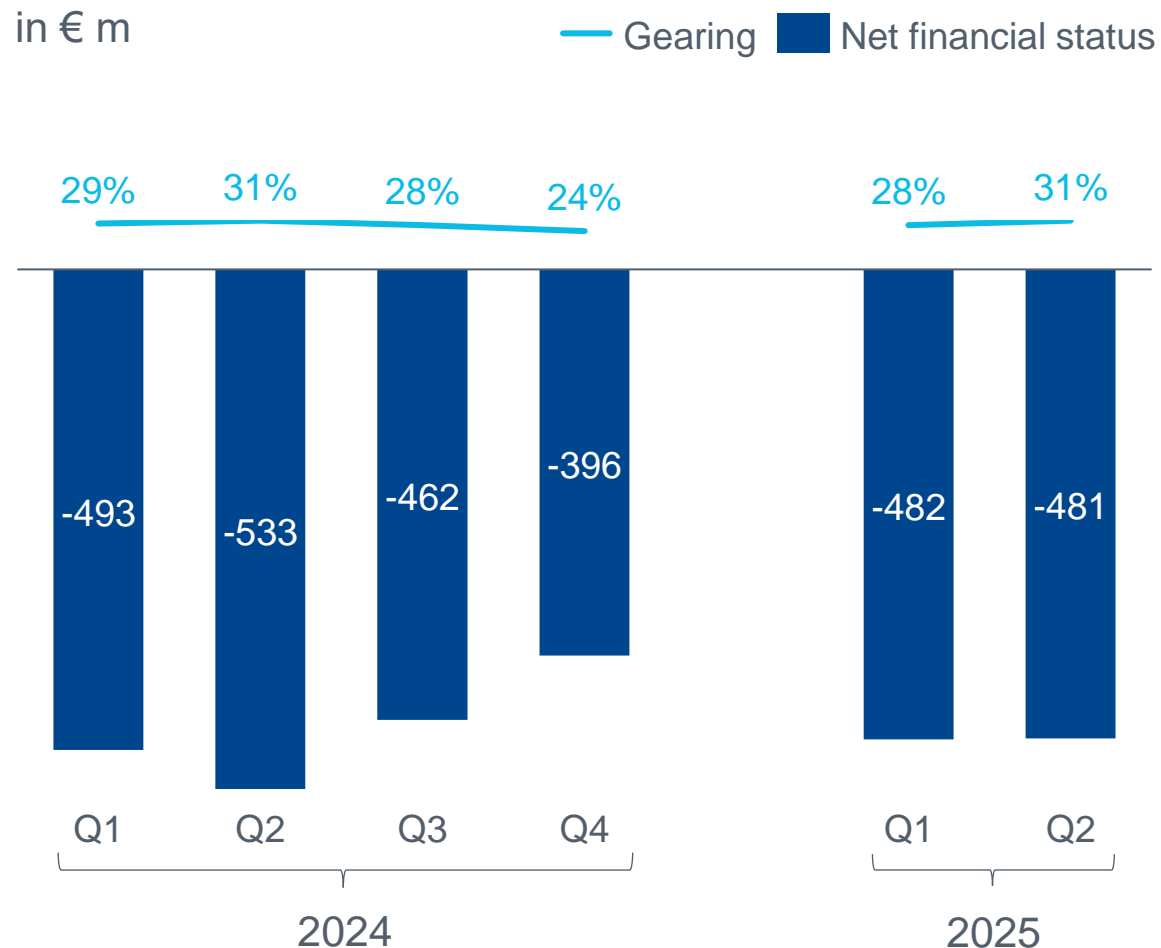
- High prepayments from customers and well managed contract assets
- DWC at 27 days, significantly better than target range (40 to 50)

in € m	06/30/2025	12/31/2024	06/30/2024 ²
Inventories and prepayments	611.9	627.5	748.3
+ Total trade receivables	556.8	558.1	696.3
+ Total contract assets	568.7	618.6	652.3
Trade payables (incl. liabilities from notes payable)	472.1	430.8	535.5
- Total contract liabilities	968.9	952.1	1,081.7
= Net working capital	296.4	421.3	479.8
DWC¹	26.6	35.3	37.9

¹ annualized
H1 2024 figures include the Clean Technology Systems Environmental division.
The reclassification of assets and liabilities held for sale was done only in Q4 2024.

Tight NWC management

3. Financials: Net financial debt



Key aspects H1/Q2

- €97 m cash-out for the acquisition of around 2.5 million additional HOMAG shares in Q1
- Dividend payments of €49 m in Q2
- Strong improvement of net financial status expected in Q4: ~ €250 m net proceeds from environmental technology sale

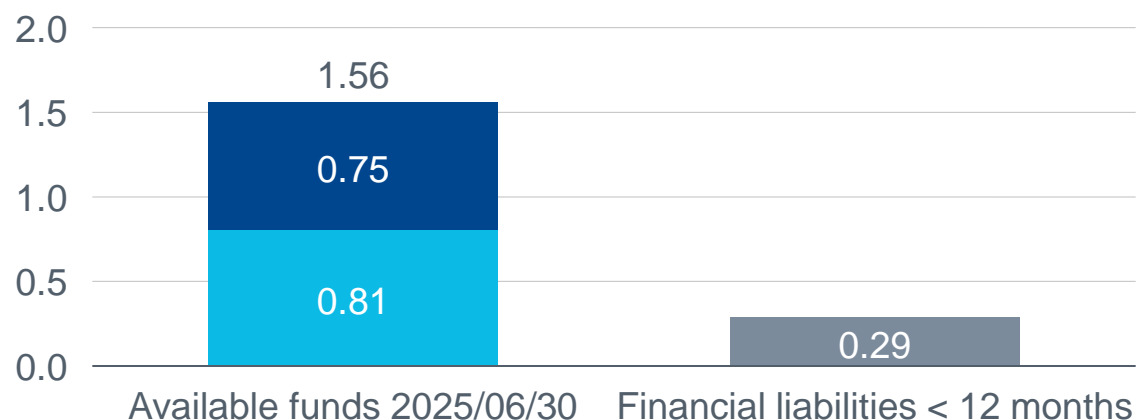
in € m		06/30/2025	12/31/2024	06/30/2024 ¹
	Total liquidity	810.5	951.1	1,004.8
-	Gross debt	-1,291.3	-1,347.3	-1,537.4
=	Net financial status	-480.8	-396.2	-532.6
	EBITDA LTM	307.6	307.5	332.6
	Net financial debt / EBITDA	1.6	1.3	1.6

¹ H1 2024 figures include the Clean Technology Systems Environmental division.
The reclassification of cash and cash equivalents held for sale was only done in Q4 2024.

Net debt guidance for YE 2025 adjusted to €-250 m to €-300 m on June 29

3. Financials: Comfortable liquidity headroom

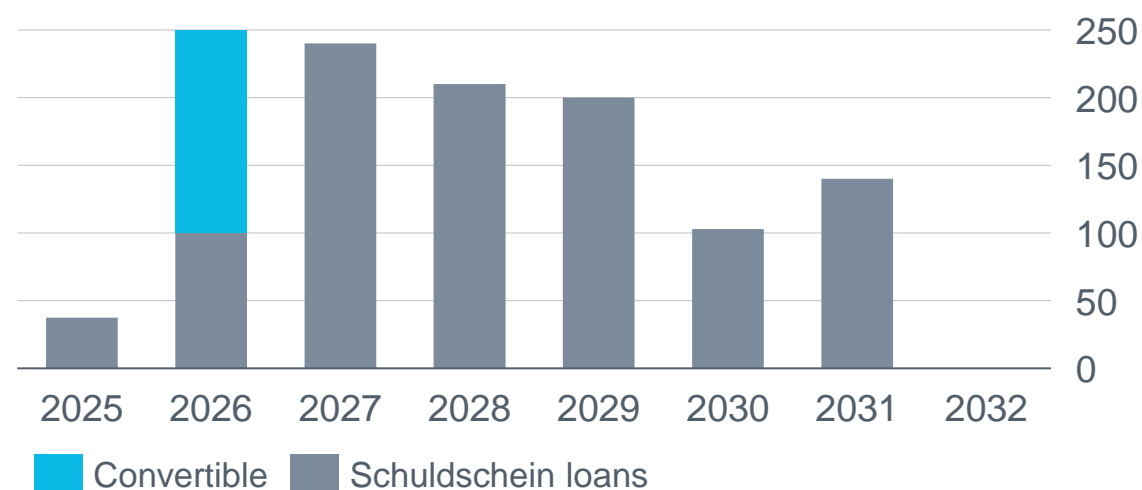
in € bn



- Cash credit facilities
- Cash and cash equivalents
- Convertible and Schuldschein loans

Without leasing liabilities or accrued interest

Maturity profile, June 30, 2025 (financial instruments only)
in € million



- Cash of discontinued operations (€8.1 m) included in assets held for sale, not part of reported liquidity
- 2025 maturities include €37.5 m Schuldschein repaid in July
- Credit facilities unutilized (syn loan): €750 m maturing in 2029
- Other financial liabilities not included

Balanced maturity profile and low maturities in 2025

4

Sustainable Automation



4. Clear strategic focus on Sustainable Automation



Trans-
formation
targets

Full focus on core business:
Sustainable.Automation

Simplified Group structure:
3 instead of 5 divisions

Agile divisions, lean admin processes

Reduce debt leverage,
active portfolio management

4. Disposal of the environmental technology business

Stellex Capital acquires Dürr's Clean Technology Systems Environmental division

Key facts

- **Enterprise value:** ~ €385 m (€407 m sales in 2024)
- **Buyer:** Stellex Capital
- Dürr retains ~ **25% re-investment share**
- **Net proceeds:** ~ €250 m expected (after cost for re-investment and transaction-related costs)
- **Book gain** expected: €220 to €250 m before tax and €160 to €190 m after tax
- **Signing:** 29 June 2025, **Closing:** Q4 2025 expected
- **Net financial status guidance** (YE 2025) adjusted to €-250 to €-300 m (previously: €-500 to €-550 m)

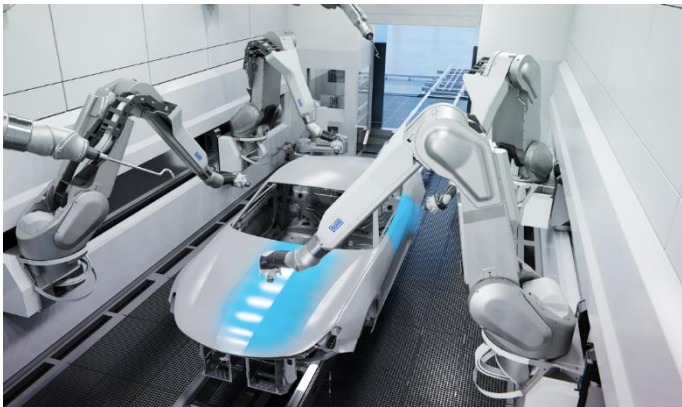

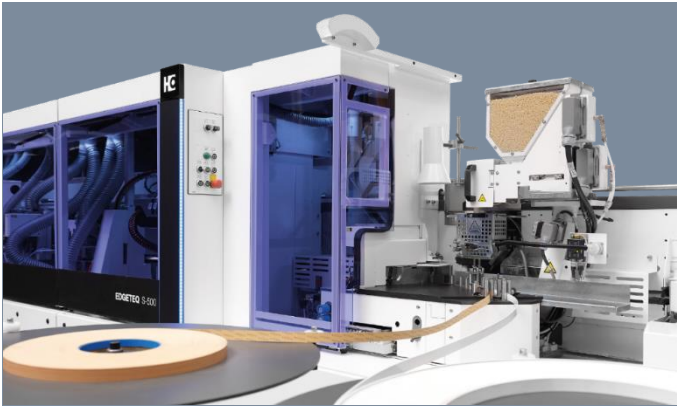


Major step in the process of simplifying the Group structure

4. Transformation completed: 3 instead of 5 divisions

Lean organization and full focus on core business

Dürr Group. Sustainable. Automation.

Divisions	Automotive	Industrial Automation	Woodworking
			
Major markets	Paint shops, final assembly lines, test systems	Production automation, balancing technology, battery production technology	Woodworking technology
Sales (2024)	€2.1 bn	€0.9 bn	€1.4 bn
Employees (2024)	~ 6,700	~ 4,300	~ 6,800

4. Adjustment of Group administrative structure

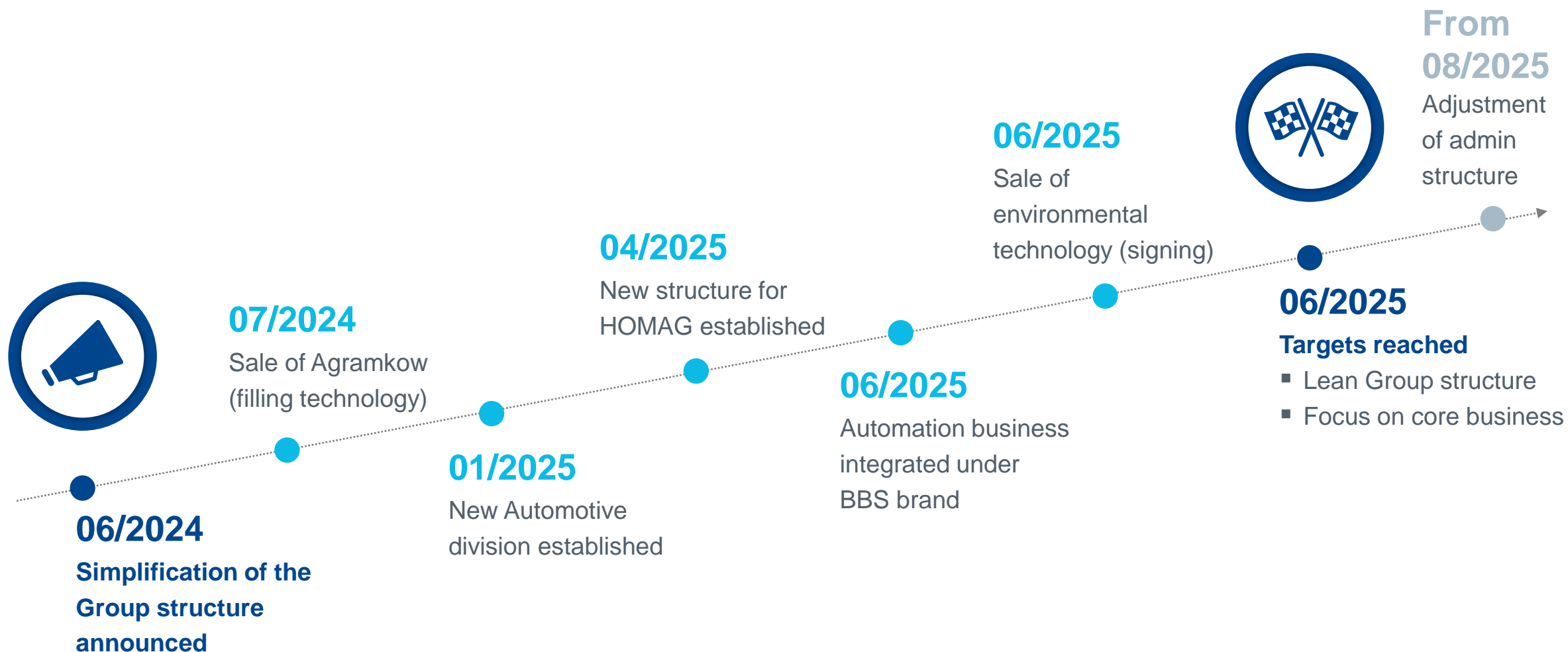
Working towards making Dürr more robust, efficient and focused

- Reduction of around 500 employees in administration planned (central functions and divisions) by the end of 2026
- More entrepreneurial autonomy of divisions; key performance guidance by Dürr AG
- More than half of the job cuts planned in Germany
- Provisions of €40 m to €50 m in H2 2025 (extraordinary expense); to be offset by book gain after tax from sale of environmental business
- Cost savings of around €50 m p.a. expected, full savings effect visible starting in 2027



4. Sustainable Automation: Actions taken

Milestones of our transformation process



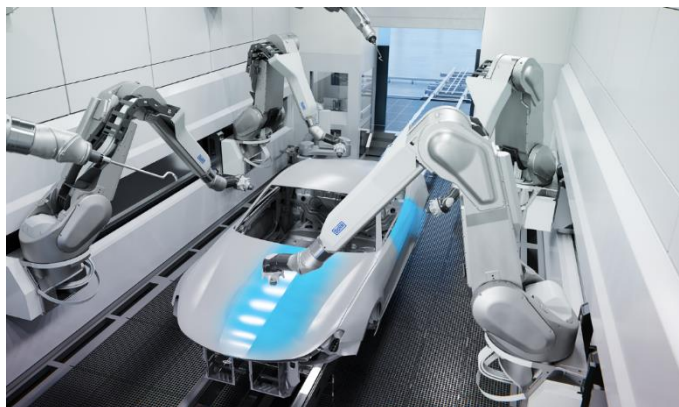
4. View on the coming months

Underlying trends remain intact; Dürr well positioned in major markets

Dürr Group. Sustainable. Automation.

Divisions

Automotive



Industrial Automation



Woodworking



Key factors impacting performance

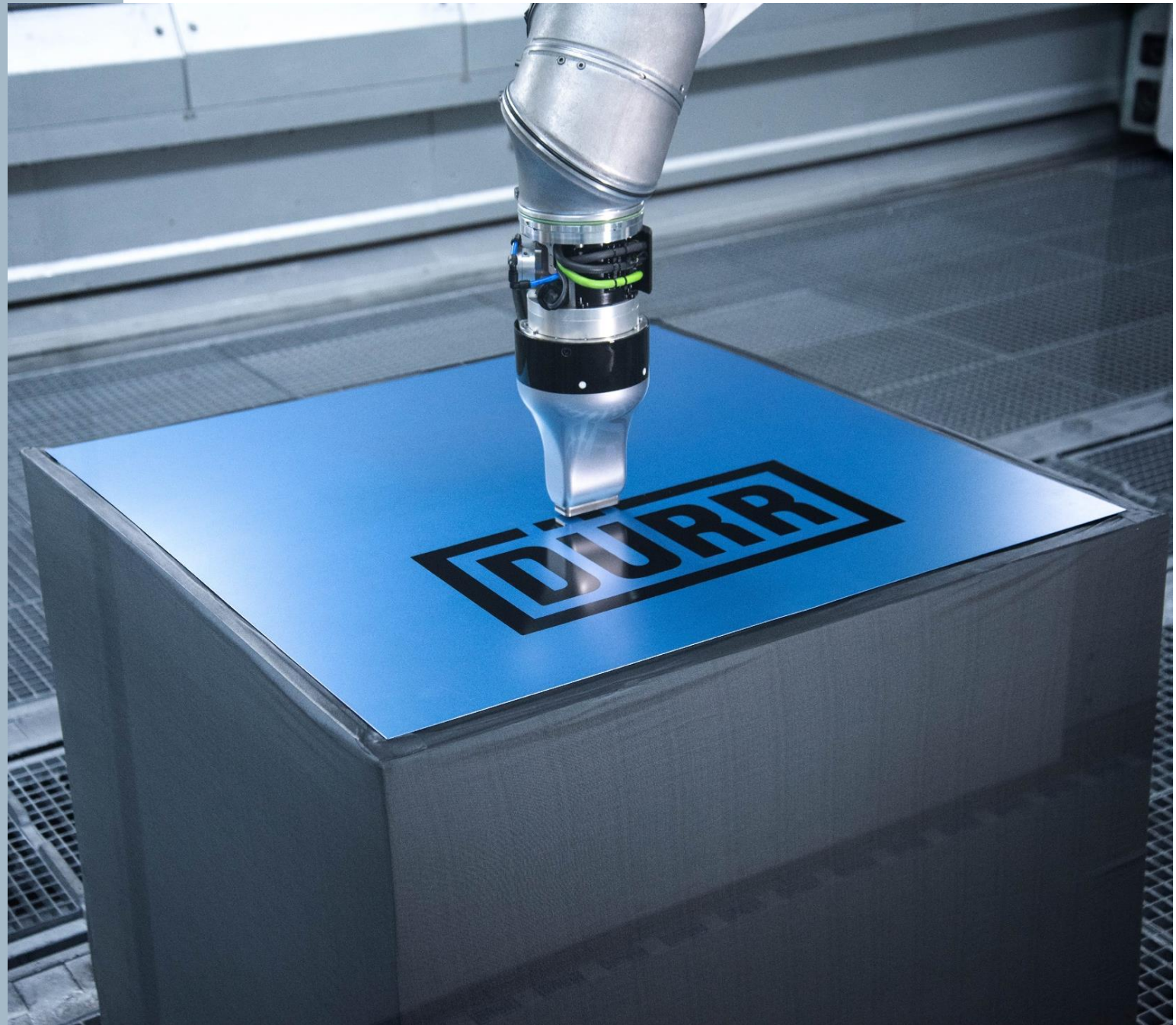
- Solid pipeline extending into 2026
- Some project decisions are delayed due to lack of market confidence, not canceled as modernization and efficiency gains are urgent
- Robust division that has become even more efficient and flexible post-integration

- E-mobility lagging behind due to regulatory uncertainty and incomplete car model ranges
- Medtech business is growing, solid Schenck balancing business
- Focus on integration and synergy realization within the BBS Automation Group

- Substantial restructuring has put HOMAG in a good starting position once market picks up again
- Recent innovations have increased technological leadership
- Positive trend in wooden construction: increasing orders, resurgence of large projects

5

Outlook



5. Outlook: Group guidance 2025

Outlook adjustments marked in blue

Continued operations	Actual 2024	Targets 2025	Targets 2025 new
Incoming orders in € m	4,745.7	4,300 – 4,700	3,800 – 4,100
Sales revenues in € m	4,290.9	4,200 – 4,600	4,200 – 4,600 lower end of range expected
EBIT margin before extraordinary effects in %	4.6	4.5 – 5.5	4.5 – 5.5
EBIT margin in %	3.6	3.5 – 4.5	-1.0 – 0.0
ROCE in %	11.4	10 – 15	10 – 15
Free cash flow in € m	129.6	0 – 50	0 – 50
Capital expenditure ¹ in % of sales revenue	4.4	3.0 – 5.0	3.0 – 5.0
Group as a whole	Actual 2024	Targets 2025	Targets 2025 new
Earnings after tax in € m	102.1	120 – 170	120 – 170
Net financial status in € m (12/31)	-396.2	-500 – -550	-250 – -300

Adjustments made

- Incoming orders (July 23) due to low order intake in Q2 based on tariff uncertainty
- Rep. EBIT margin (July 23) as book gain from environmental technology sale will not be considered in continued earnings
- Net financial status (June 29) due to expected net proceeds of ~ €250 m from environmental technology sale in Q4

¹excl. acquisitions

5. Outlook: Divisional guidance 2025

Adjustments based on changed group guidance marked in blue

	Order intake (in € m)		Sales revenues (in € m)		EBIT margin (in %) before e.e.	
	2024	Targets 2025	2024	Targets 2025	2024	Targets 2025
Automotive	2,606	1,800 – 2,000 (2,100 – 2,300)	2,057	2,000 – 2,200	8.4	7.5 – 8.5
Industrial Automation	812	650 – 800 (800 – 950)	852	750 – 850 (850 – 950)	3.6	3.5 – 4.5 (4.5 – 5.5)
Woodworking	1,357	1,300 – 1,500	1,413	1,350 – 1,450	3.6	4.5 – 5.5

5. Outlook



Clear strategic focus:
sustainable automation of production processes



Taking **proactive measures** against global economic uncertainties and subdued situation in our core markets



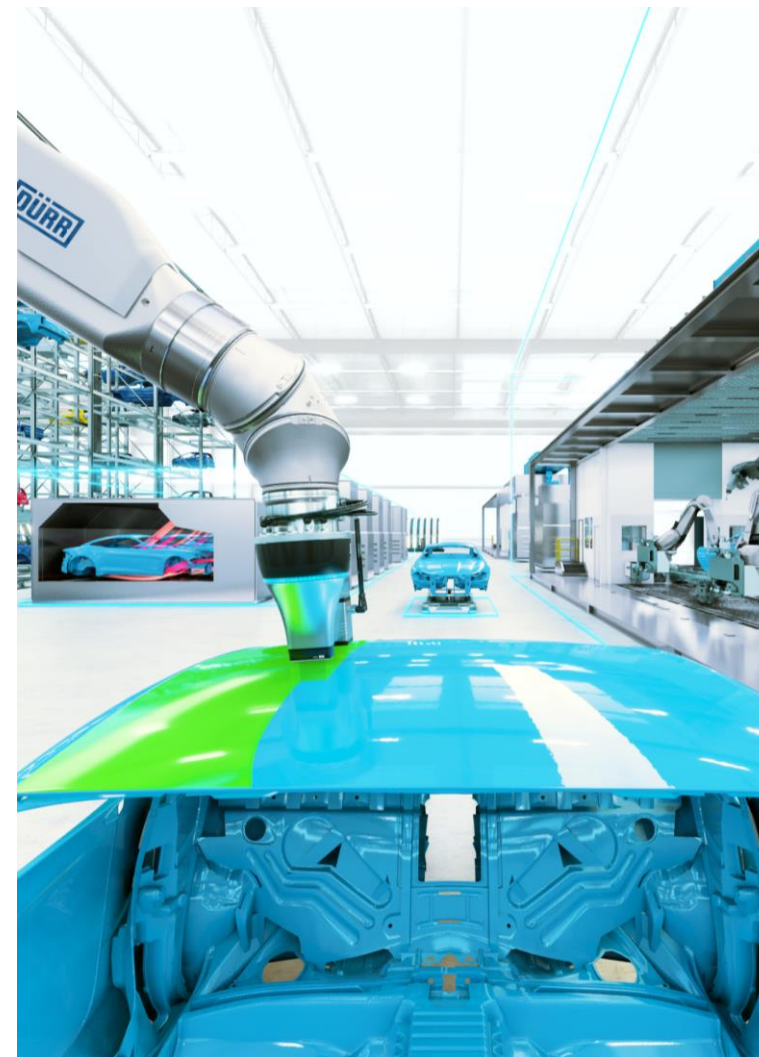
Establishing **leaner, more efficient**
administrative structure



Self-help: well prepared for **next upswing** due to
optimization measures in 2024/25 (HOMAG cost cutting,
Automotive division, aligned administration etc.)



Confirming guidance for sales, EBIT margin
before extraordinary effects and net profit



6

Summary



6. Summary

- **Order intake** burdened by tariff conflicts in Q2
- **FY guidance**
 - Adjusted for order intake
 - Confirmed for EBIT margin bef. e.e., net income and sales
- **Sale of environmental technology**
 - Closing expected for Q4
 - Group simplification: 3 instead of 5 divisions
- **Adjustment of admin structure**
- Well positioned to **benefit from future market recovery**

Q2 2025



Dürr transforms into a focused Sustainable Automation player

Appendix

P&L in detail

Continued operations

in € m	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Sales revenues	2,008.3	2,092.5	-4.0%	1,000.9	1,084.0	-7.7%
Cost of sales	-1,556.1	-1,653.5	5.9%	-774.9	-863.2	10.2%
Gross profit on sales	452.2	439.0	3.0%	226.0	220.7	2.4%
Selling expenses	-197.2	-192.8	-2.3%	-99.6	-97.9	-1.7%
General administrative expenses	-121.9	-119.4	-2.1%	-57.5	-57.7	0.4%
Research and development costs	-70.4	-68.5	-2.8%	-36.3	-34.5	-5.1%
Other operating income	25.6	51.1	-49.8%	13.8	11.9	15.5%
Other operating expenses	-146.3	-52.0	-181.5%	-135.1	-13.7	-887.3%
Earnings before investment income, interest and income taxes	-57.9	57.4	-	-88.7	28.7	-
Investment income	1.0	-0.4	-	0.9	0.1	706.2%
Interest and similar income	12.9	17.1	-24.6%	4.7	9.4	-49.2%
Interest and similar expenses	-26.8	-37.1	27.8%	-12.9	-19.7	34.3%
Earnings before income taxes	-70.8	37.0	-	-96.0	18.5	-
Income taxes	-22.6	-14.4	-56.3%	-14.5	-8.2	-77.7%
Profit from continued operations	-93.4	22.5	-	-110.5	10.4	-
Profit/loss of the Dürr Group	-78.9	39.2	-	-103.7	18.9	-
Attributable to:						
Non-controlling interests	2.2	0.1	-	1.5	-0.1	-
Shareholders of Dürr Aktiengesellschaft	-81.1	39.1	-	-105.3	19.1	-
Number of shares issued in thousands	69,202.1	69,202.1	-	69,202.1	69,202.1	-
Earnings per share in € (basic)	-1.17	0.57	-	-1.52	0.28	-
Earnings per share in € (diluted)	-1.08	0.55	-	-1.42	0.27	-

P&L in detail

Dürr Group as a whole

in € m	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Sales revenues	2,192.5	2,281.3	-3.9%	1,089.6	1,182.9	-7.9%
Cost of sales	-1,687.7	-1,791.1	5.8%	-838.6	-935.0	10.3%
Gross profit on sales	504.9	490.2	3.0%	250.9	247.9	1.2%
Selling expenses	-215.2	-209.7	-2.6%	-108.1	-106.7	-1.3%
General administrative expenses	-128.1	-127.3	-0.6%	-60.4	-62.2	2.8%
Research and development costs	-73.1	-70.5	-3.6%	-37.7	-35.8	-5.3%
Other operating income	26.0	51.5	-49.5%	14.1	12.0	17.2%
Other operating expenses	-153.0	-54.5	-180.7%	-138.4	-15.1	-816.2%
Earnings before investment income, interest and income taxes	-38.4	79.7	-	-79.6	40.1	-
Investment income	1.0	-0.4	-	0.9	0.2	314.1%
Interest and similar income	13.1	17.3	-24.0%	4.9	9.5	-48.5%
Interest and similar expenses	-26.9	-37.2	27.8%	-13.0	-19.7	34.3%
Earnings before income taxes	-51.2	59.4	-	-86.8	30.0	-
Income taxes	-27.7	-20.2	-37.3%	-16.9	-11.1	-52.8%
Profit/loss of the Dürr Group	-78.9	39.2	-	-103.7	18.9	-
Attributable to:						
Non-controlling interests	2.2	0.1	2,819.7%	1.5	-0.1	-
Shareholders of Dürr Aktiengesellschaft	-81.1	39.1	-	-105.3	19.1	-
Number of shares issued in thousands	69,202.1	69,202.1	-	69,202.1	69,202.1	-
Earnings per share in € (basic)	-1.17	0.57	-	-1.52	0.28	-
Earnings per share in € (diluted)	-1.08	0.55	-	-1.42	0.27	-

Balance sheet highlights (1/2)

Dürr Group as a whole

Assets in € m	06/30/2025	12/31/2024	06/30/2024 ¹
Non-current assets	1,668.0	1,838.3	1,915.4
of which goodwill and intangibles	837.8	976.6	1,066.1
of which property, plant and equipment	649.3	679.6	670.9
of which investment and financial assets	47.1	46.6	43.4
Current assets	2,944.8	3,140.1	3,270.8
of which inventories and prepayments	611.9	627.5	748.3
of which contract assets	568.7	618.6	652.3
of which trade receivables	530.2	528.1	662.8
of which sundry financial assets	218.5	150.6	213.7
of which cash and cash equivalents	644.4	831.6	818.1
of which assets held for sale	234.9	279.3	40.4
Total assets Dürr Group	4,612.8	4,978.4	5,186.2

H1 2024 figures include the Clean Technology Systems Environmental division.
The reclassification of assets held for sale was only done in Q4 2024. Assets held for sale in H1 2024 include the Agramkow assets.

Balance sheet highlights (2/2)

Dürr Group as a whole

Equity and Liabilities in € m	06/30/2025	12/31/2024	06/30/2024 ¹
Total equity	1,075.7	1,223.7	1,163.8
of which non-controlling interests	20.1	4.7	6.5
Non-current liabilities	1,081.7	1,343.6	1,464.9
of which provisions	56.3	59.1	57.2
of which convertible and Schuldschein loans	891.0	1,138.1	1,211.5
of which other financial liabilities	62.9	75.8	108.3
of which deferred taxes	48.2	44.8	54.7
Current liabilities	2,455.3	2,411.0	2,557.5
of which other provisions	136.1	171.3	186.1
of which contract liabilities	955.4	944.5	1,065.2
of which trade payables	470.7	425.6	530.3
of which convertible and Schuldschein loans	286.1	55.0	166.8
of which sundry financial liabilities	204.5	382.1	316.8
of which other liabilities	148.0	110.8	164.3
of which liabilities held for sale	146.2	177.7	16.9
Total equity and liabilities Dürr Group	4,612.8	4,978.4	5,186.2

H1 2024 figures include the Clean Technology Systems Environmental division. The reclassification of liabilities held for sale was done only in Q4 2024. Liabilities held for sale in H1 2024 include the Agramkow liabilities.

Cash flow

in € m	H1 2025	H1 2024	Q2 2025	Q2 2024
EBT	-51.2	59.4	-86.8	30.0
Depreciation and amortization of non-current assets	191.6	80.3	155.2	40.3
Interest result	13.7	19.9	8.1	10.3
Income taxes paid	-37.3	-35.7	-22.1	-27.2
Δ Provisions	-28.3	-2.9	-7.4	-2.9
Δ Net working capital	112.2	62.0	93.7	49.0
Other	-47.0	-19.1	-36.0	-14.2
Operating cash flow	153.7	163.9	104.7	85.2
thereof of continued operations	136.5	141.5	104.7	82.0
thereof of discontinued operations	17.2	22.4	0.0	3.2
Interest paid (net)	-26.8	-30.4	-24.9	-18.4
Repayment lease liabilities	-20.1	-20.1	-10.0	-10.7
Capital expenditures	-45.3	-69.5	-25.2	-37.3
Free cash flow	61.5	43.8	44.6	18.9
thereof of continued operations	47.2	24.5	46.0	17.7
thereof of discontinued operations	14.4	19.3	-1.4	1.2
Dividend payment	-49.2	-49.1	-49.2	-49.1
Payment related to acquisitions	-102.9	-16.3	-6.6	-15.4
Cash receipts from the sale of assets held for sale	-2.0	-1.2	-0.2	-1.2
Other cash flows	16.1	8.6	22.7	8.6
Less net financial status from assets held for sale	-8.1	-2.0	2.2	0.7
Change net financial status	-84.6	-16.0	1.3	-40.1

Overview: financial figures by division (1/2)

		2025					2024				
		Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
AUTO	Incoming orders in € m	502.7	402.0			904.7	827.3	698.1	616.4	464.5	2,606.3
	Sales revenues in € m	482.4	499.3			981.7	446.4	511.3	526.6	572.8	2,057.1
	Order backlog in € m	2,707.0	2,556.4				2,661.0	2,751.9	2,799.2	2,721.4	
	EBIT in € m	32.3	36.4			68.7	29.6	33.9	43.5	59.3	166.3
	EBIT before extraordinary effects in €	33.3	37.6			70.9	30.7	35.8	45.1	60.2	171.8
	Employees	6,636	6,606				6,857	6,696	6,669	6,682	
INDU	Incoming orders in € m	193.9	130.2			324.1	176.6	202.9	177.6	254.8	811.8
	Sales revenues in € m	197.9	169.2			367.0	223.9	223.4	185.3	219.2	851.9
	Order backlog in € m	651.9	598.4				693.9	673.0	620.7	665.5	
	EBIT in € m	0.2	-126.8			-126.6	3.1	-6.6	16.4	-12.2	0.7
	EBIT before extraordinary effects in €	7.1	1.7			8.8	12.6	8.5	5.2	4.5	30.9
	Employees	4,185	4,132				4,437	4,386	4,250	4,258	
WOOD	Incoming orders in € m	391.2	279.9			671.1	377.3	321.3	332.7	325.6	1,356.9
	Sales revenues in € m	335.0	339.0			674.0	347.0	358.9	349.5	358.1	1,413.5
	Order backlog in € m	814.3	724.4				871.0	832.7	805.8	780.5	
	EBIT in € m	12.8	14.5			27.3	9.2	9.1	12.0	13.4	43.7
	EBIT before extraordinary effects in €	13.5	15.7			29.2	10.8	10.7	13.5	15.8	50.8
	Employees	6,665	6,621				7,097	6,978	6,875	6,802	

Overview: financial figures by division (2/2)

		2025					2024				
		Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
CTSE	Incoming orders in € m	89.0	90.2			179.2	114.1	90.6	90.1	96.6	391.5
	Sales revenues in € m	95.5	88.7			184.2	89.9	98.9	104.9	113.4	407.2
	Order backlog in € m	279.0	266.1				338.0	321.8	299.2	291.7	
	EBIT in € m	10.4	9.1			19.5	11.1	11.3	12.6	18.7	53.6
	EBIT before extraordinary effects in €	13.2	12.0			25.2	12.7	13.6	16.0	19.6	61.9
	Employees	1,296	1,299				1,288	1,266	1,267	1,290	
CC / CONS.	Incoming orders in € m	-7.4	-5.4			-12.8	-6.5	-9.5	-7.3	-6.0	-29.3
	Sales revenues in € m	-7.9	-6.5			-14.4	-8.8	-9.6	-5.8	-7.2	-31.5
	Order backlog in € m	-6.8	-5.5				-8.5	-7.9	-7.9	-6.8	
	EBIT in € m	-14.6	-12.8			-27.4	-13.3	-7.7	-14.7	-22.7	-58.3
	EBIT before extraordinary effects in €	-14.6	-13.2			-27.8	-13.3	-7.7	-14.7	-21.8	-57.5
	Employees	905	899				811	816	834	862	
GROUP	Incoming orders in € m	1,169.4	897.0			2,066.4	1,488.8	1,303.4	1,209.5	1,135.5	5,137.2
	Sales revenues in € m	1,103.0	1,089.6			2,192.5	1,098.4	1,182.9	1,160.5	1,256.4	4,698.1
	Order backlog in € m	4,445.4	4,139.8				4,555.4	4,571.5	4,516.9	4,452.2	
	EBIT in € m	41.2	-79.6			-38.4	39.7	40.1	69.8	56.5	206.0
	EBIT before extraordinary effects in €	52.5	53.8			106.3	53.5	60.9	65.1	78.4	257.9
	Employees	19,687	19,557				20,490	20,142	19,895	19,894	

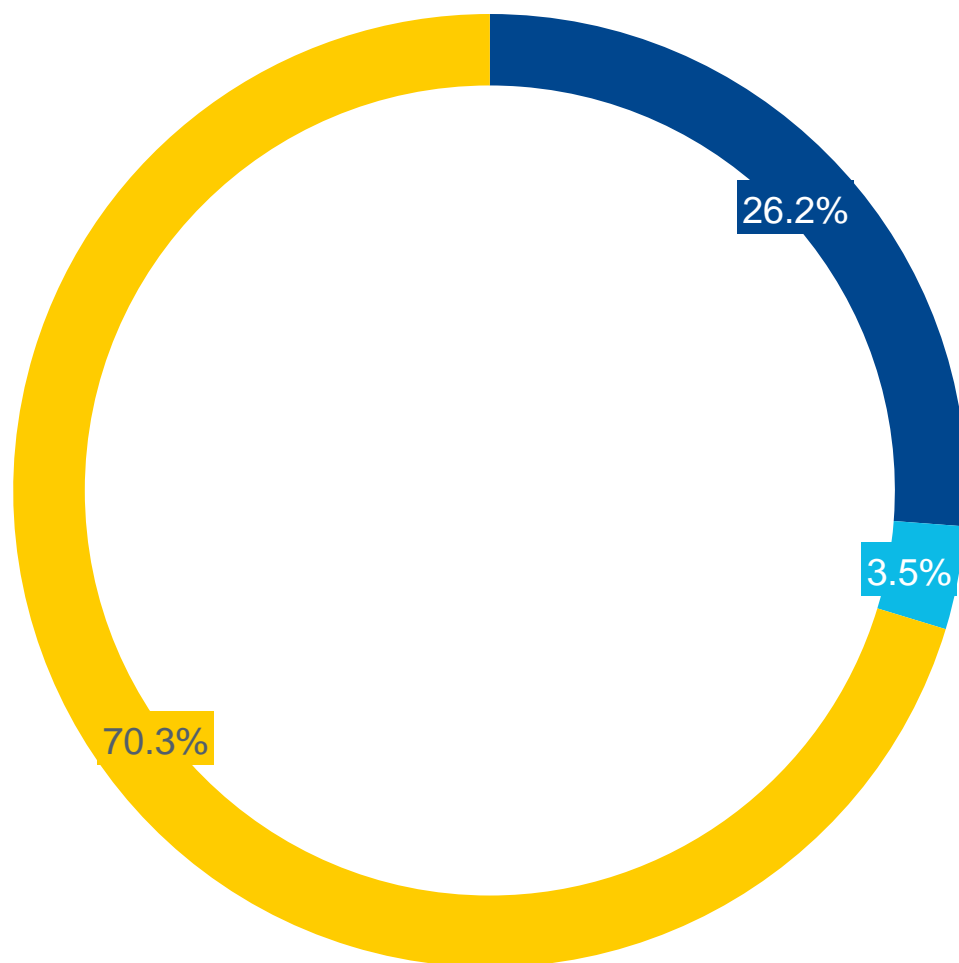
Overview: extraordinary effects

in € m

	2025					2024				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
AUTO	-1.0	-1.2			-2.2	-1.1	-1.8	-1.7	-0.9	-5.5
thereof PPA	-0.9	-0.9			-1.9	-1.1	-1.0	-1.0	-1.0	-4.2
INDU	-6.9	-128.5			-135.4	-9.5	-15.1	11.2	-16.7	-30.2
thereof PPA	-6.3	-6.1			-12.4	-9.0	-8.8	-8.8	-6.4	-33.0
WOOD	-0.6	-1.2			-1.9	-1.6	-1.6	-1.5	-2.4	-7.1
thereof PPA	-0.6	-0.6			-1.2	-1.4	-1.4	-1.4	-0.6	-4.9
CC	0.0	0.4			0.4	0.0	0.0	0.0	-0.9	-0.9
thereof PPA	0.0	0.5			0.5	0.0	0.0	0.0	0.0	0.0
Continued operations	-8.5	-130.5			-139.0	-12.2	-18.6	8.0	-20.9	-43.7
thereof PPA	-7.9	-7.1			-15.0	-11.5	-11.3	-11.3	-8.0	-42.1
Clean Technology Systems Environmental (discontinued operation)	-2.8	-2.9			-5.7	-1.6	-2.3	-3.4	-0.9	-8.2
thereof PPA	0.0	0.0			0.0	-0.9	-0.9	-0.8	-0.6	-3.2
Dürr Group as a whole	-11.3	-133.4			-144.7	-13.8	-20.9	4.6	-21.8	-51.9
thereof PPA	-7.9	-7.1			-15.0	-12.4	-12.2	-12.1	-8.7	-45.3

Shareholder structure

Free float at 70.3%¹



- Heinz Dürr GmbH, Berlin
- Heinz und Heide Dürr Stiftung, Berlin
- Institutional and private investors, including²
 - Union Investment: 3.07%
 - Harris Associates L.P.: 3.02%
 - Members of the Dürr AG Supervisory Board: 0.12%
 - Members of the Dürr AG Board of Management: 0.07%

¹ Free float calculated according to Deutsche Börse AG

² According to the relevant laws

3. Financial calendar

August 2025

- 08/07/2025 **Interim financial report for the first half of 2025**
- 08/28/2025 BofA's Back to school Field trip, virtual

September 2025

- 09/03/2025 Commerzbank & ODDO BHF Conference, Frankfurt
- 09/04/2025 Morgan Stanley Industrial CEOs Unplugged, London
- 09/11/2025 USB Quo Vadis Industrials Event, virtual
- 09/23/2025 Baader Investment Conference, Munich
- 09/23/2025 Berenberg and Goldman Sachs, Munich

November 2025

- 11/13/2025 **Interim statement for the first nine months of 2025**
- 11/17/2025 BNP Baribas Exane MidCap CEO Conference, Paris
- 11/19/2025 DZ BANK Equity Conference, Frankfurt
- 11/25/2025 Deutsches Eigenkapitalforum, Frankfurt

December 2025

- 12/01/2025 Berenberg European Conference, Pennyhill
- 12/02/2025 Goldman Sachs Industrials & Autos Week, London

Dürr Group Corporate Communications & Investor Relations contact



Mathias Christen

✉ mathias.christen@durr.com
☎ +49 7142 78-1381



Christoph Staib

✉ christoph.staib@durr.com
☎ +49 7142 78-5251

Access our financial
calendar on our website





Results January to June 2025

August 07, 2025
Bietigheim-Bissingen

Dürr Aktiengesellschaft
Carl-Benz-Straße 34
74321 Bietigheim-Bissingen
Germany

www.durr-group.com