DÜRR GROUP.

Preliminary figures fiscal year 2025

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March 5, 2026
Bietigheim-Bissingen

We delivered!

Transformation completed, earnings resilience strengthened

2025

Leaner group structure: 3 instead of 5 divisions

Focus on core business: **Sustainable.Automation**

Environmental technology **business successfully sold**

Admin restructuring: **fix cost reduction on track**

Improved operating earnings

2025: Improved performance in an adverse environment

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5.6%

EBIT margin before extraordinary effects (b.e.e.) up 100 bps to 5.6%: good operating performance

€206 m

Group net income at €206 m: high book profit, restructuring expense lower than expected

€3.9 bn

Order intake at €3.9 bn: within guided range after strong Q4 (€1.25 bn) despite impacts from macro uncertainty

€4.17 bn

Sales at €4.17 bn: several customer-induced delays in order execution

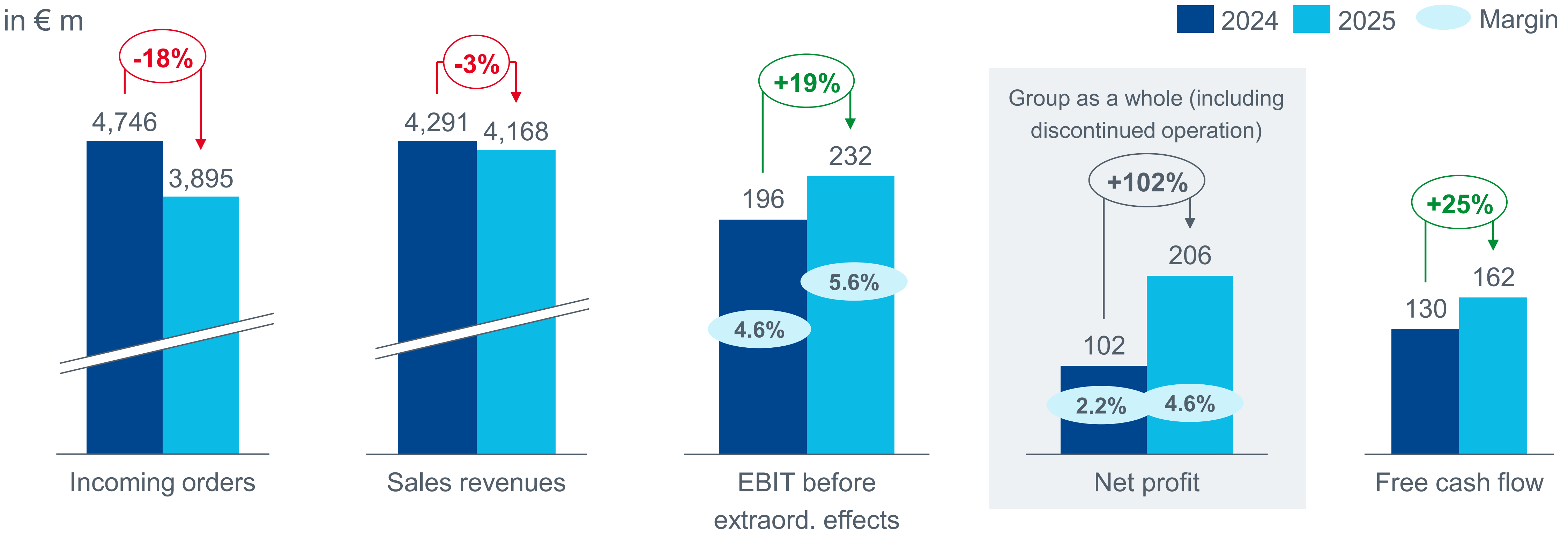
€162 m

Very high **FCF** of €162 m: €100 m NWC improvement benefitting from early customer payments in Q4

2026

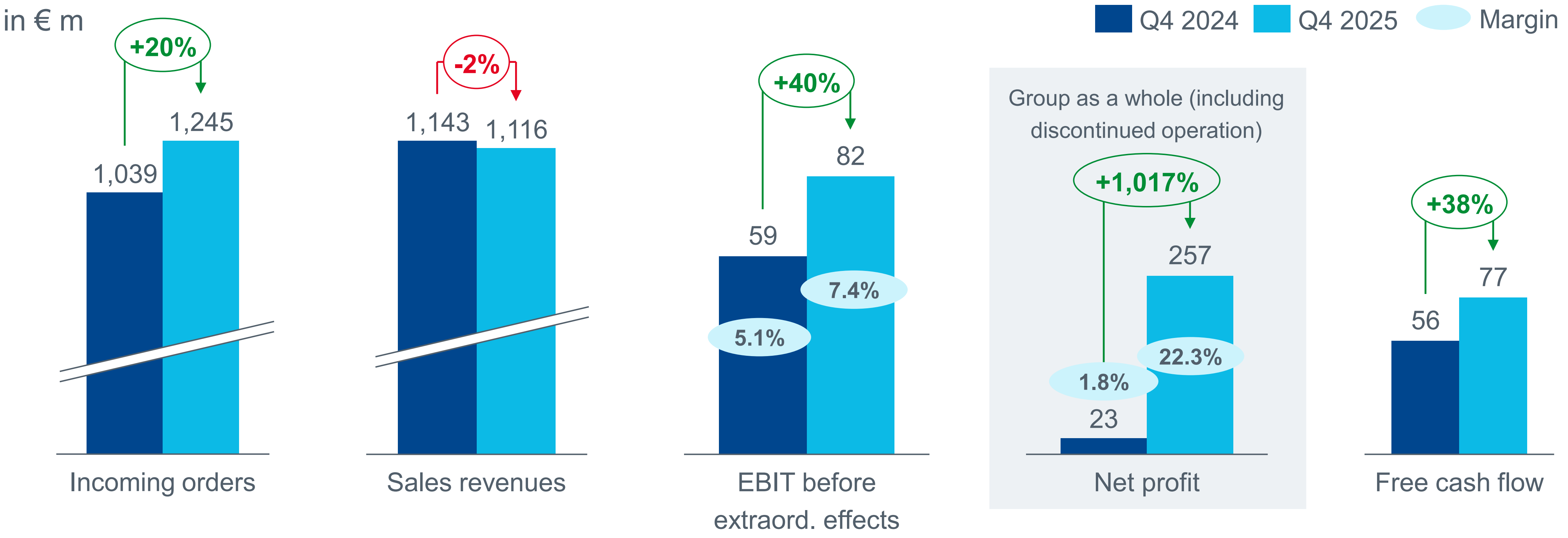
Outlook 2026: Targeting further margin improvement, growth potential for sales and incoming orders

FY 2025: Higher earnings and FCF improvement



- **Order intake**: impacted by macro uncertainty in Q2 and Q3, but €1.25 bn in Q4
- **Slight sales** drop mainly due to customer induced delays
- **EBT b.e.e.** up 19%: improvements in Automotive + Woodworking, lower OneDürrGroup expenses
- **Group net profit**: high book profit (environmental technology) and improved operating performance

Q4 2025: 7.4% EBIT margin b.e.e.



- Very high **order intake** based on large orders in Automotive and Woodworking
- High **EBIT margin b.e.e.**: high margins in Automotive + Woodworking, lower OneDürrGroup expenses
- **Group net profit** including €227.4 m book gain (environmental technology)
- High **FCF** due to advanced customer payments

Adjusted targets met or exceeded

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Continued Operations	Initial targets 2025	Adjusted targets 2025	Actual 2025
Incoming orders in € m	4,300 – 4,700	3,800 – 4,100[1]	3,894.8
Sales revenues in € m	4,200 – 4,600	4,200 – 4,600	4,168.4
EBIT margin before extraordinary effects in %	4.5 – 5.5	4.5 – 5.5	5.6
EBIT margin in %	3.5 – 4.5	-1.0 – 0.0[2]	0.7
ROCE in %	10 – 15	10 – 15	15.6
Free cash flow in € m	0 – 50	100 – 200[3]	161.8
Capital expenditure in % of sales revenues	3.0 – 5.0	3.0 – 5.0	3.4

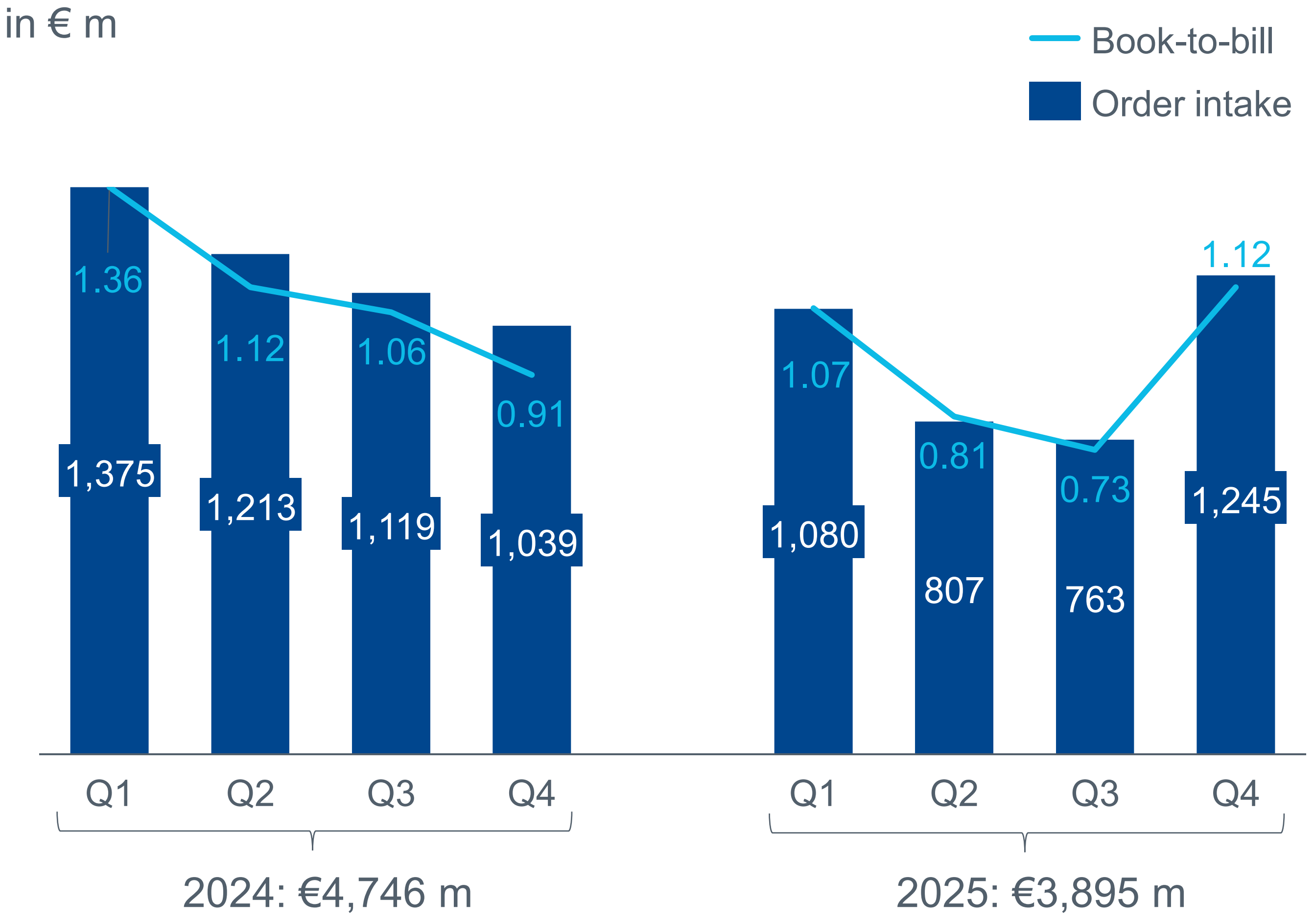
Group as a whole	Initial targets 2025	Adjusted targets 2025	Actual 2025
Net income in € m	120 – 170	120 – 170	206.4
Net financial status in € m	-500 – -550	-75 – -175[3] (before: -250 – -300[4])	-65.7

- **Order intake** benefitting from strong Q4
- **Sales** muted due to customer-induced delays
- **EBIT margin b.e.e.** above target corridor, high level of 7.4% in Q4
- **FCF** benefitting from €100 m NWC decline (high Q4 customer payments)

[1] adjusted on July 23, 2025
[2] adjusted on July 23, 2025, based on €120.4 m goodwill impairment in Q2
[3] adjusted on December 19, 2025
[4] adjusted on June 29, 2025

Order intake: Strong Q4, FY marked by macro uncertainty

18% decrease due to macro uncertainty and high 2024 base



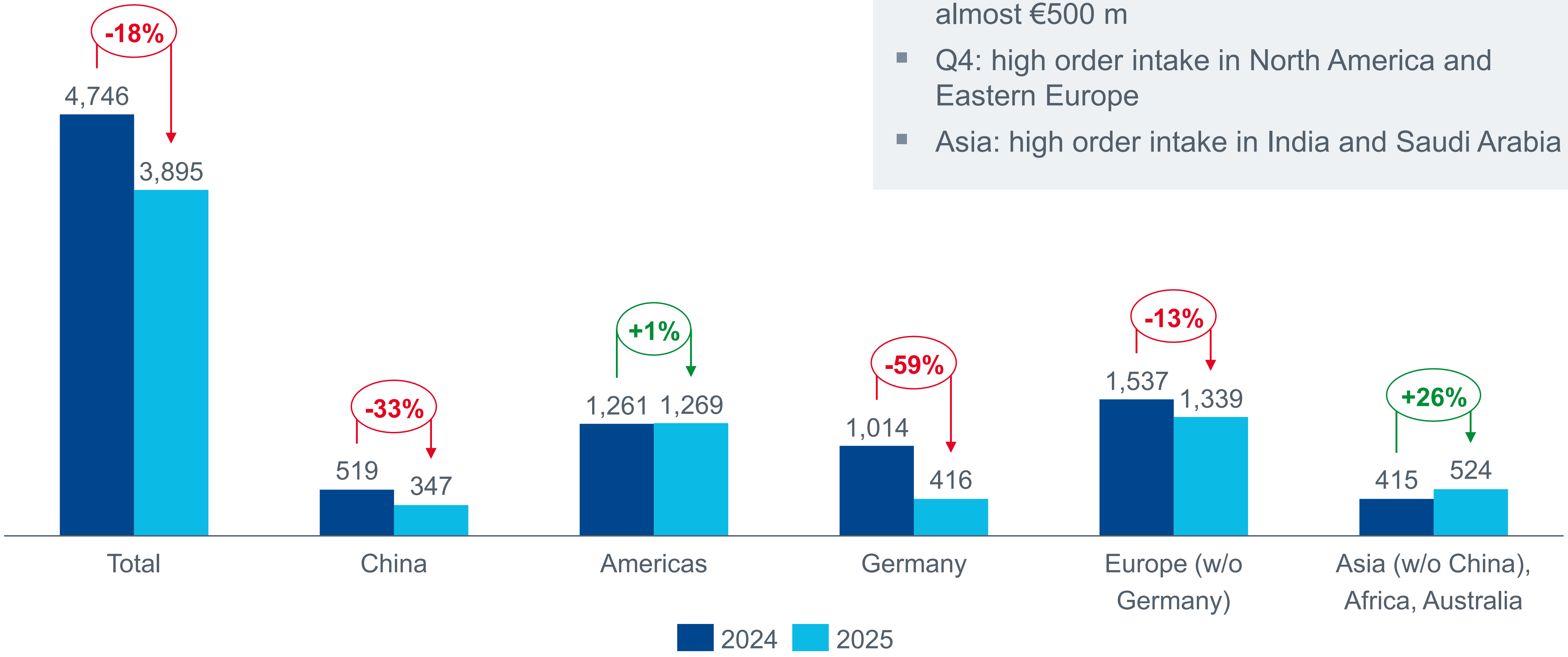
Key aspects

- Book to bill ratio at 0.93
- Q2 + Q3 significantly lower than necessary for original FY guidance
- Q4:
  - 2 large orders in Automotive
  - Largest order ever in production technology for timber houses (Woodworking)

Regional order intake

Very high 2024 base in Germany/Europe

in € m



- 2024: Germany included single order worth almost €500 m
- Q4: high order intake in North America and Eastern Europe
- Asia: high order intake in India and Saudi Arabia

Successful sale of environmental technology

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Closing on Oct. 31, 2025

€ million	2025
EV	385
25% re-investment	64.0
Transaction costs	30.7
Gross proceeds	294.8
Book profit before tax	**264.0**
Tax expense	36.6
Book profit after tax	**227.4**

	2025 (until Oct. 31)	2024	Δ
Incoming orders in € m	276.3	391.5	-29.4%
Sales revenues in € m	311.9	407.2	-23.4%
EBIT margin before extraordinary effects[1] in %	12.2	15.2	-3.0 ppts.

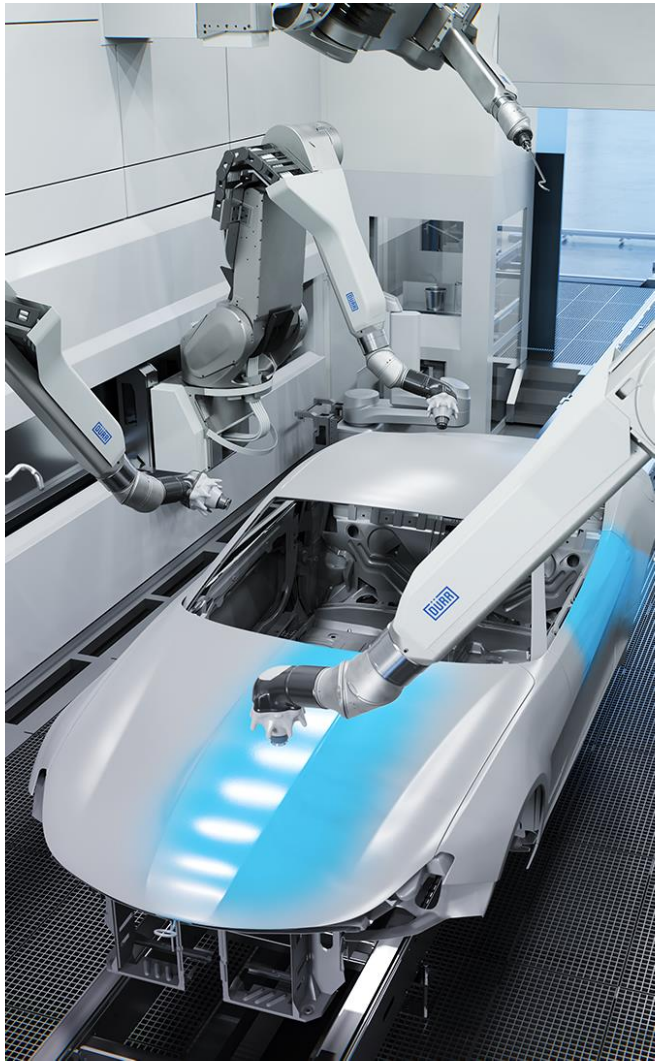
[1] without allocation effects

Divisions

Automotive: Margin exceeding mid-cycle level

	2025	2024	Δ	Q4 2025	Q4 2024	Δ
Incoming orders in € m	1,861.4	2,606.3	-28.6%	646.6	464.5	39.2%
Sales revenues in € m	2,054.4	2,057.1	-0.1%	567.8	572.8	-0.9%
EBIT before extra-ordinary effects in € m	176.9	171.8	2.9%	62.3	60.2	3.4%
EBIT margin before extraordinary effects in %	8.6	8.4	+0.3 ppts.	11.0	10.5	+0.5 ppts.
EBIT in € m	164.1	166.3	-1.3%	53.5	59.3	-9.8%
EBIT margin in %	8.0	8.1	-0.1 ppts.	9.4	10.3	-0.9 ppts.
ROCE[1] in %	52.9	41.4	+11.5 ppts.	52.9	41.4	+11.5 ppts.

- **Order intake** marked by high 2024 base and reluctant capex spending in Q2 and Q3
- High Q4 **order intake** of €647 million
- **Sales** picking up in Q4, but impeded by slow project execution on the customer side
- High **margin** based on value before volume strategy and excellent order execution



[1] annualized

Industrial Automation: Impacted by weak LIB business

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	2025	2024	Δ	Q4 2025	Q4 2024	Δ
Incoming orders in € m	678.3	811.8	-16.4%	162.8	254.8	-36.1%
Sales revenues in € m	767.6	851.9	-9.9%	207.4	219.2	-5.4%
EBIT before extra-ordinary effects in € m	26.2	30.9	-15.3%	6.9	4.5	53.4%
EBIT margin before extraordinary effects in %	3.4	3.6	-0.2 ppts.	3.3	2.1	+1.3 ppts.
EBIT in € m	-142.2	0.7	-	-18.4	-12.2	-51.1%
EBIT margin in %	-18.5	0.1	-18.6 ppts.	-8.9	-5.6	-3.3 ppts.
ROCE[1] in %	3.9	3.8	+0.1 ppts.	3.9	3.8	+0.2 ppts.

- **Order intake**: decline mainly due to battery market weakness
- **Sales**: moderate development in battery and automotive business
- **EBIT** includes impairments of €135 million (BBS Automation + Lithium-Ion Battery)
- **LIB** part of the Automotive division since 01/2026
- **Agramkow effect**: €17 million order intake + €26 million sales included in 2024

[1] annualized

Woodworking: Improved earnings resilience

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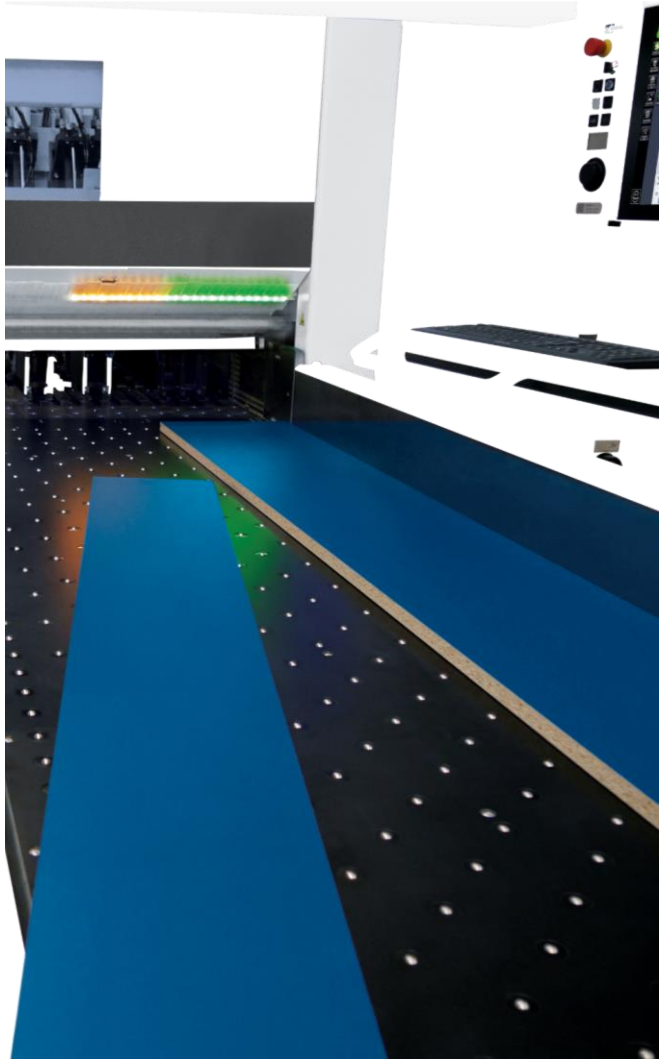
	2025	2024	Δ	Q4 2025	Q4 2024	Δ
Incoming orders in € m	1,380.1	1,356.9	1.7%	441.2	325.6	35.5%
Sales revenues in € m	1,371.5	1,413.5	-3.0%	345.7	358.1	-3.5%
EBIT before extra-ordinary effects in € m	76.1	50.8	49.8%	22.5	15.8	42.1%
EBIT margin before extraordinary effects in %	5.5	3.6	+1.9 ppts.	6.5	4.4	+2.1 ppts.
EBIT in € m	66.3	43.7	51.7%	19.6	13.4	46.2%
EBIT margin in %	4.8	3.1	+1.7 ppts.	5.7	3.7	+1.9 ppts.
ROCE[1] in %	17.2	12.1	+5.1 ppts.	17.2	12.1	+5.1 ppts.



- **Order intake**: slight growth due to record order intake in timber house business
- Market recovery in **furniture business** still not predictable
- **EBIT margin b.e.e.** up 190 bps on muted sales: improved fixed cost structure
- **ROCE** improved due to earnings growth

[1] annualized

Service: Sales share slightly widened

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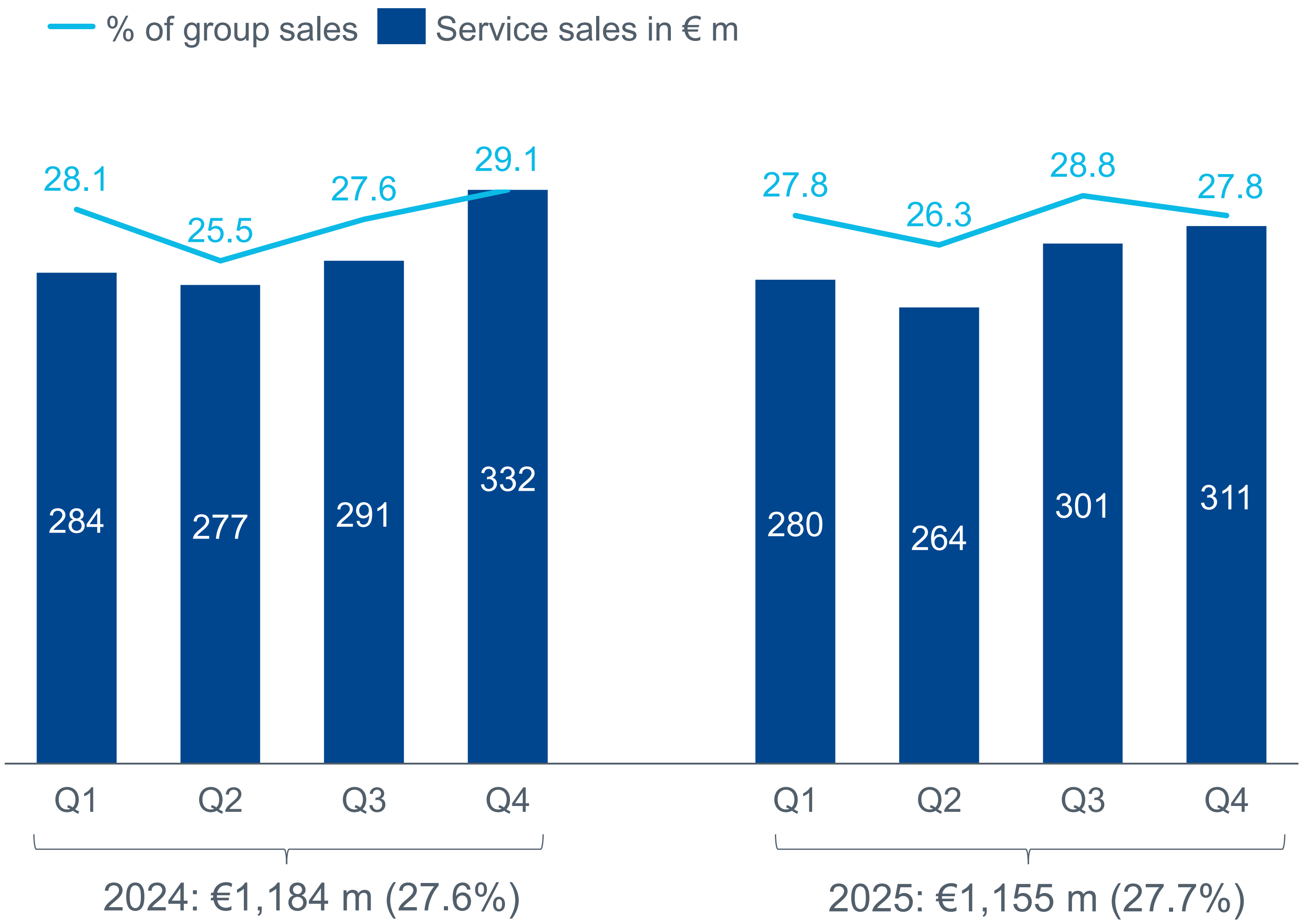
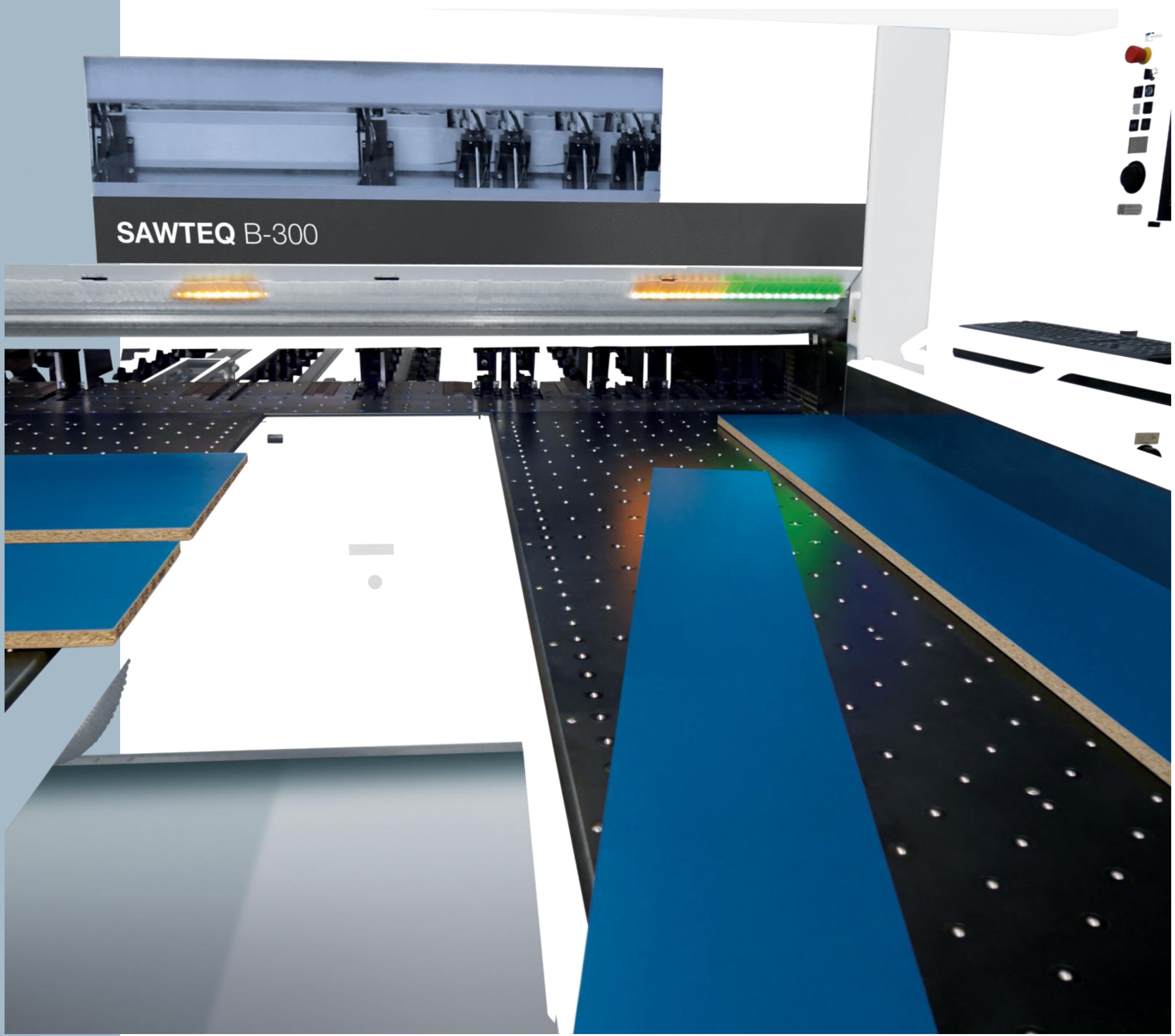


Key aspects

- Service sales down 2.5%
- Low service demand in Q2 (macro-induced)
- Recovery in H2

Financials



Overview of key financial indicators

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	2025	2024	Δ	Q4 2025	Q4 2024	Δ
Sales revenues in € m	4,168.4	4,290.9	-2.9%	1,116.3	1,142.9	-2.3%
Gross profit on sales in € m	929.6	903.0	2.9%	242.6	249.3	-2.7%
Gross margin in %	22.3	21.0	+1.3 ppts.	21.7	21.8	-0.1 ppts.
EBITDA in € m	306.5	307.5	-0.3%	83.7	77.4	8.1%
EBIT before extraordinary effects in € m	232.4	196.0	18.5%	82.3	58.7	40.1%
EBIT margin before extraordinary effects in %	5.6	4.6	+1.0 ppts.	7.4	5.1	+2.2 ppts.
EBIT in € m	28.5	152.4	-81.3%	32.0	37.8	-15.4%
EBIT margin in %	0.7	3.6	-2.9 ppts.	2.9	3.3	-0.4 ppts.
Net income in € m	-50.0	62.4	-	17.9	8.9	100.6%
ROCE[1] in %	15.6	11.4	+4.2 ppts.	15.6	11.4	+4.2 ppts.
Free cash flow in € m	161.8	129.6	24.8%	76.7	55.6	38.1%
Net financial status in € m	-65.7	-396.2	83.4%	-65.7	-396.2	83.4%
Employees	17,881	18,604	-3.9%	17,881	18,604	-3.9%
Net income Group in € m	206.4	102.1	102.2%	256.8	22.5	1,040.9%

[1] annualized

Sales: Down 2.9% yoy

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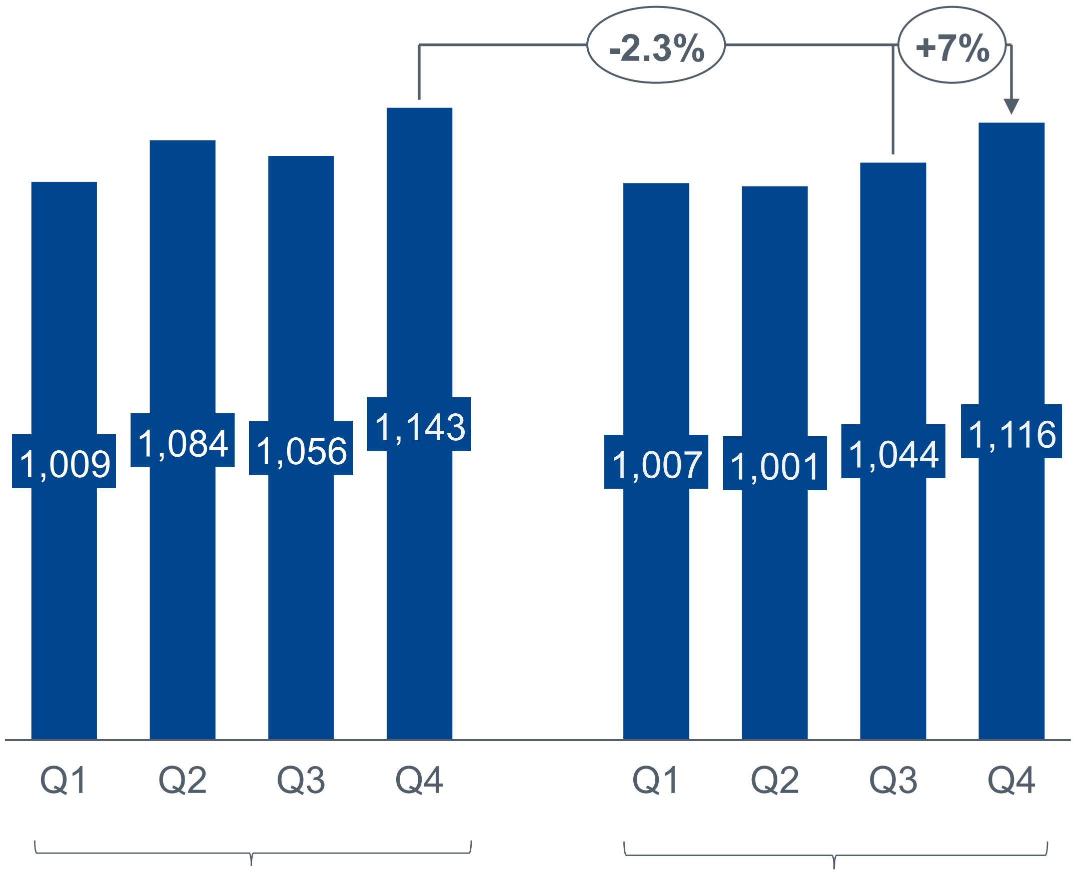
Sales revenues in € m



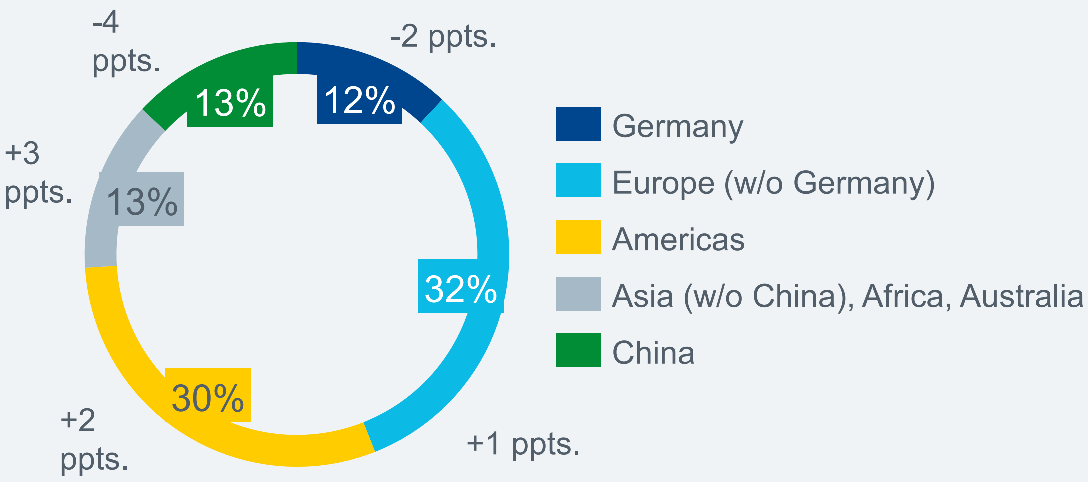
2024: €4,291 m

2025: €4,168 m (-2.9%)

Key aspects

- Slow pace of execution in some major projects
- Q2 affected by increased macro uncertainty

Sales per region 2025 (y-o-y pp.)



EBIT b.e.e.[1]: +19% yoy, high margins in H2

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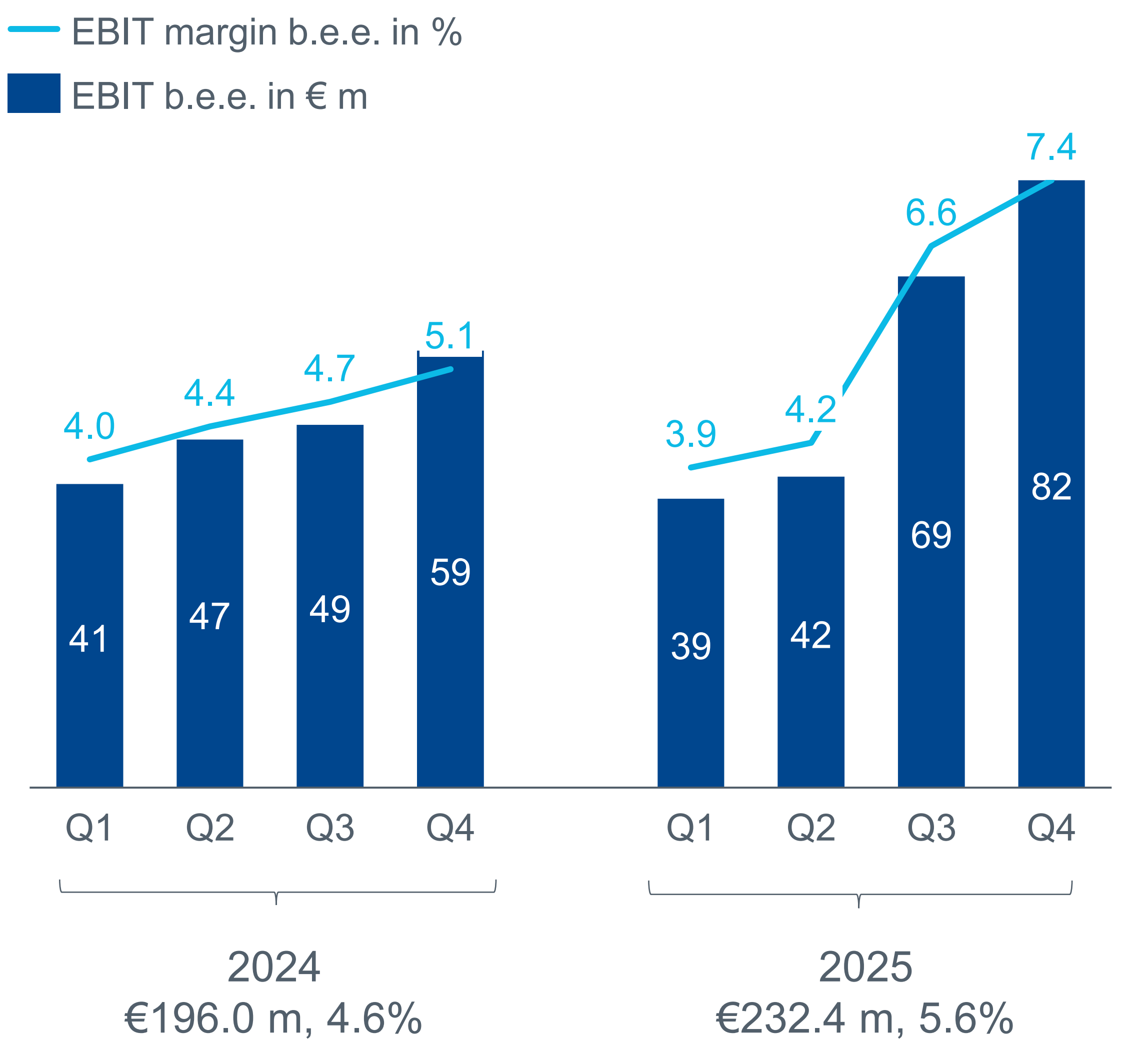
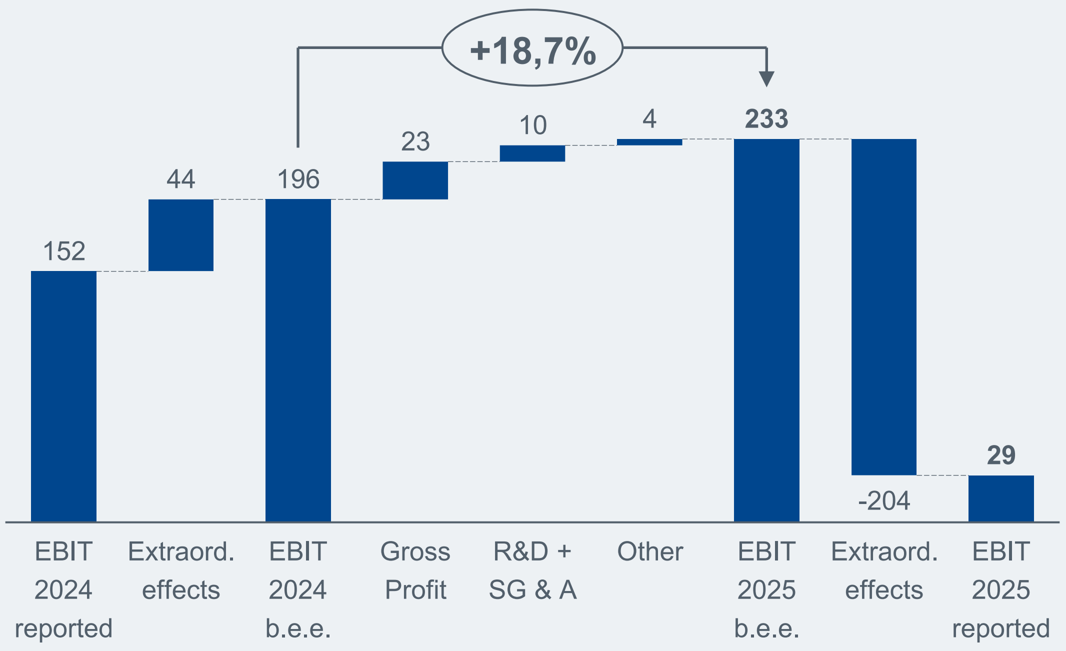


Key aspect

Gross profit benefitting from lower material costs and disciplined management of personnel costs



[1] before extraordinary effects

Extraordinary effects in 2025

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Extraordinary effects in EBIT in € million	2025
Impairments	-135.3
Restructuring related expenses	-37.6
PPA	-27.6
Other	-3.4
Continued operations	**-203.9**
Discontinued operation (mainly income from environmental technology sale)	263.6
Dürr Group	**59.7**

High free cash flow mainly backed by strong Q4

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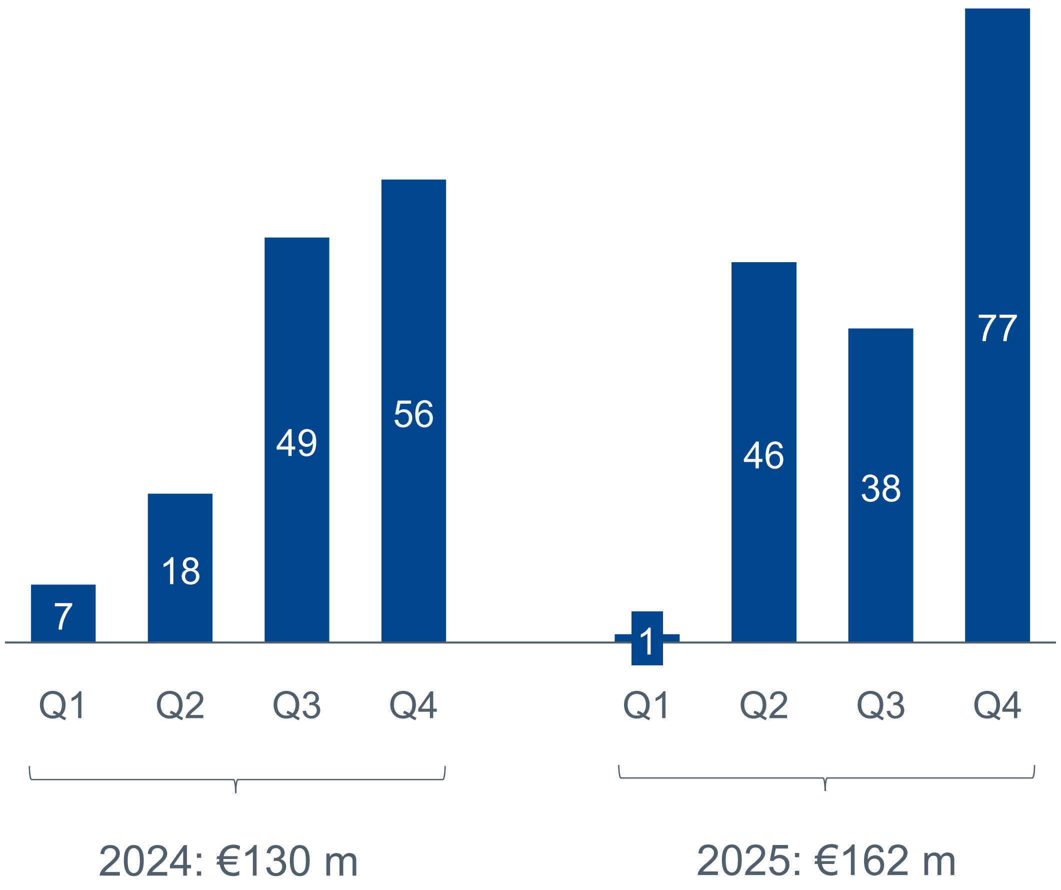
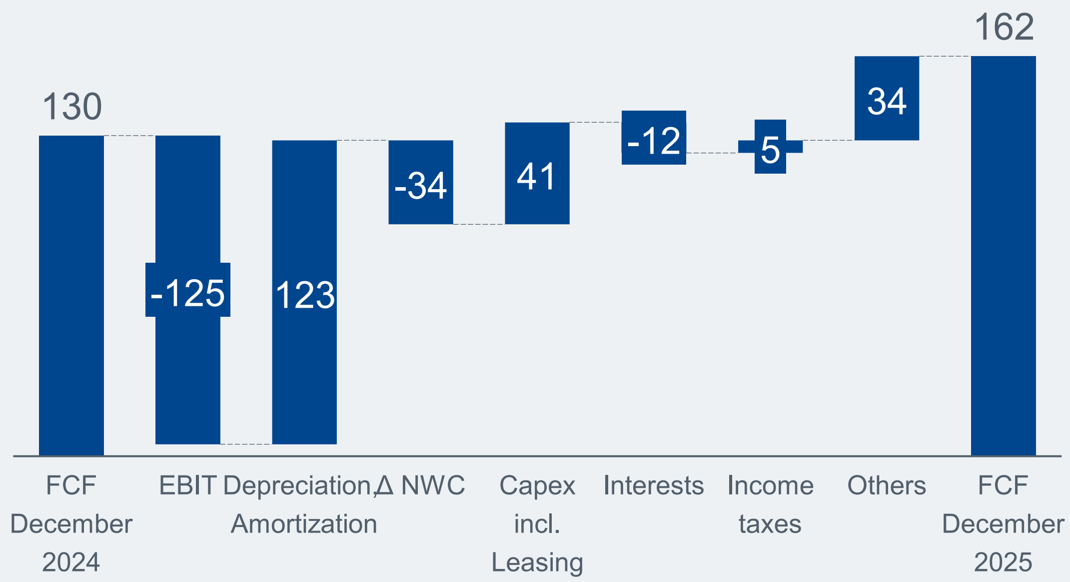
Free cash flow in € m



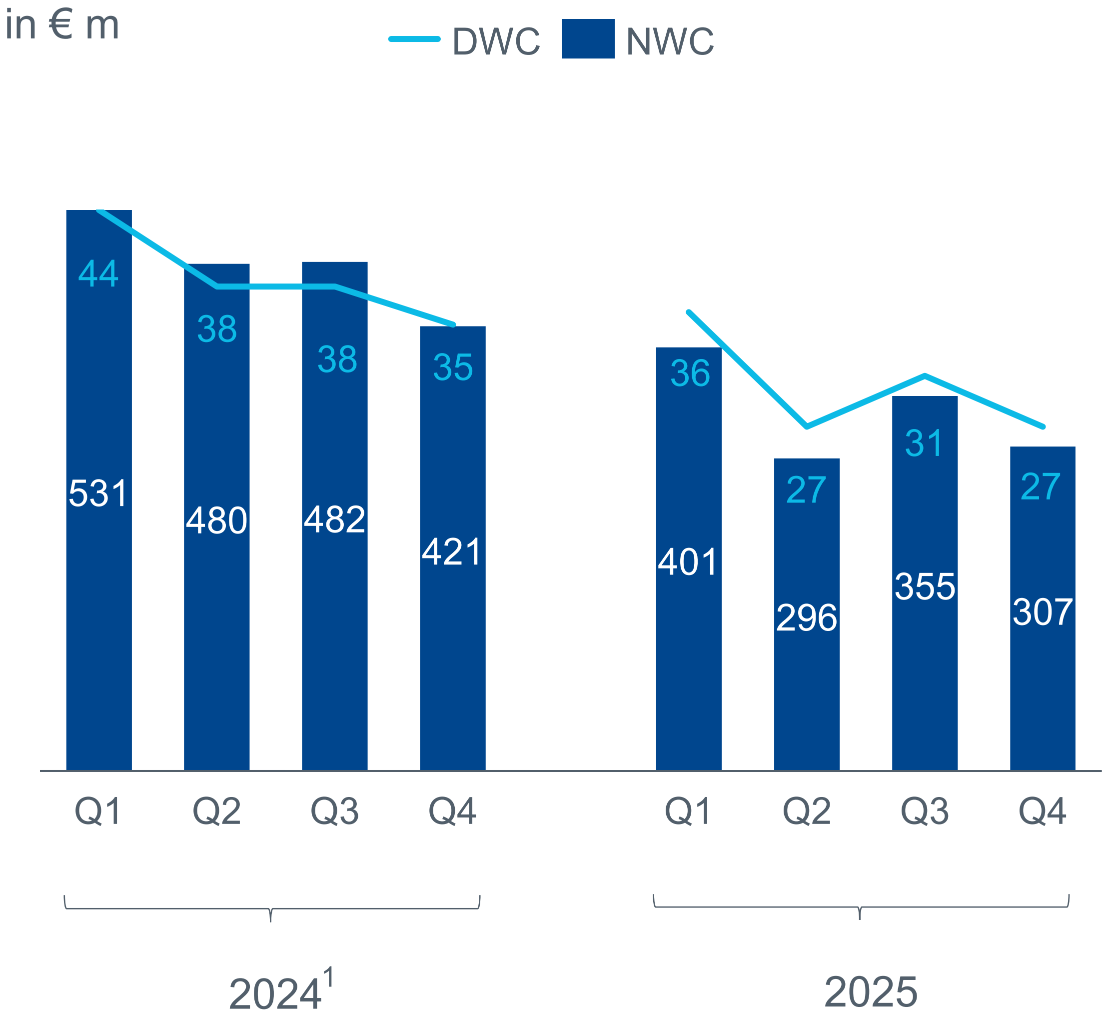
Key aspects

- High payments received in Q4
- Lower capex
- Cash-out lower than expected in 2025



NWC and DWC at very low levels

Further NWC reduction in 2025



Key aspects

- DWC at 27 days: better than target range (40 to 50)
- Improvements in contract assets, inventories, and receivables over-compensating somewhat lower contract liabilities and trade payables

	in € m	12/31/2025	12/31/2024
	Inventories and prepayments	573.2	627.5
+	Total trade receivables	510.5	558.1
+	**Total contract assets**	**534.8**	**618.6**
-	Trade payables (incl. liabilities from notes payable)	391.4	430.8
-	**Total contract liabilities**	**920.0**	**952.1**
=	**Net working capital**	**307.1**	**421.3**
	DWC	**26.5**	**35.3**

[1] Figures for Q1, Q2, and Q3 2024 include the discontinued operation

Net debt back to the level before the BBS acquisition

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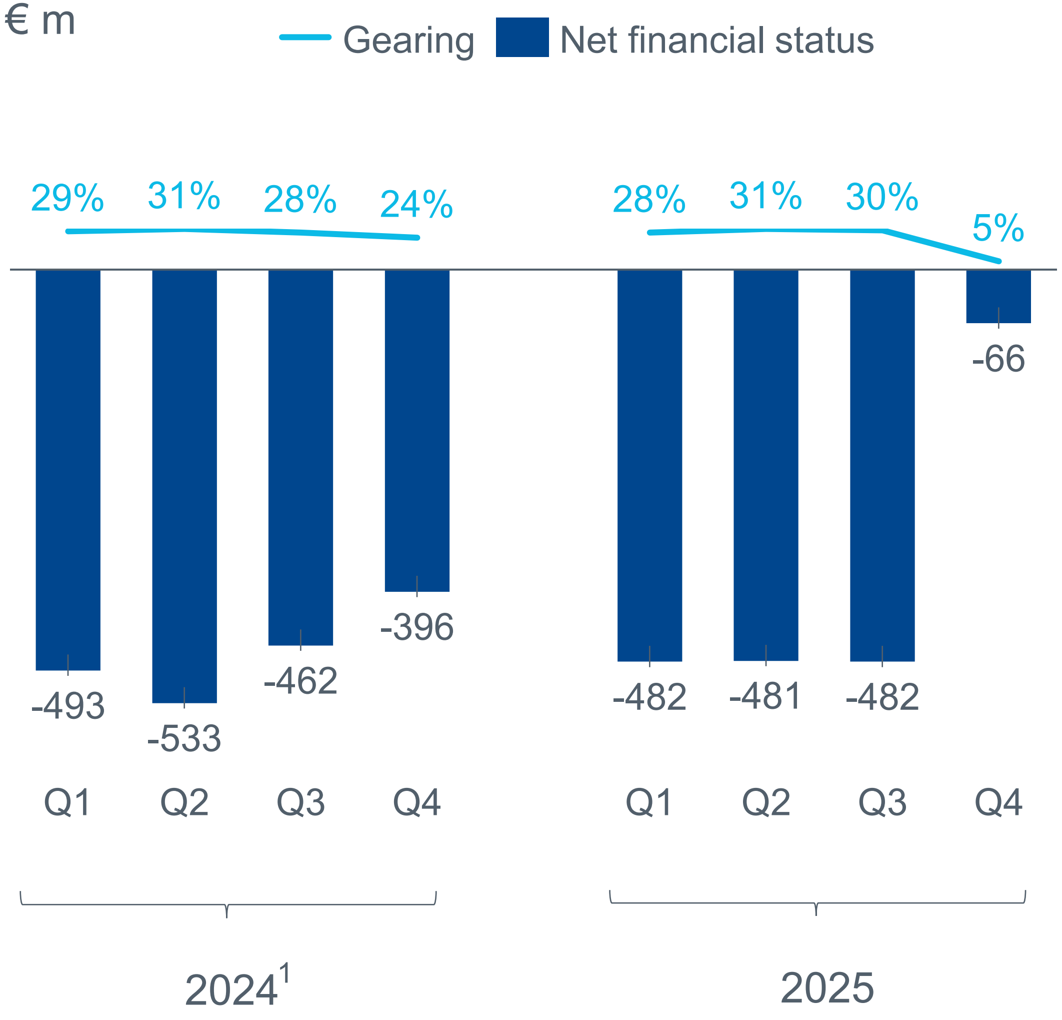
Very comfortable leverage of 0.2

in € m



Key aspects

- €295 million gross proceeds (environmental tech.)
- Tax payments from the transaction mainly in 2026
- High free cash flow

	in € m	12/31/2025	12/31/2024
	Total liquidity	1,186.0	951.1
-	Gross debt	-1,251.7	-1,347.3
=	**Net financial status**	**-65.7**	**-396.2**
	EBITDA	306.5	307.5
	Net financial debt / EBITDA	**0.2**	**1.3**

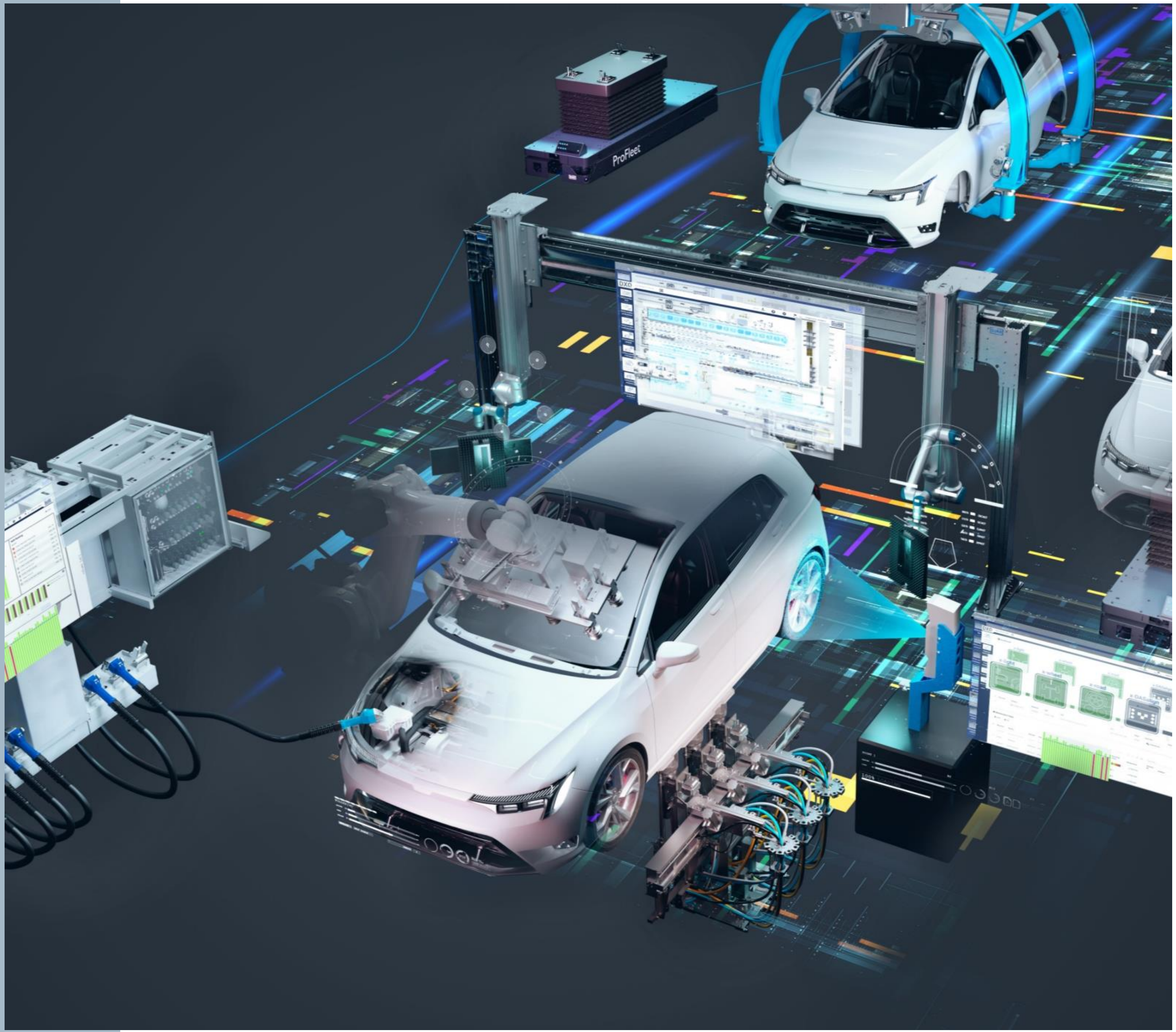
[1] Figures for Q1, Q2, and Q3 2024 include the discontinued operation

Key ESG information

	2025	2024	Δ	Explanation
Scope 3 GHG emissions	4.4 million t CO_2e	6.0 million t CO_2e	-27.4%	Paint shops commissioned in 2025 are more energy efficient and less emission intensive than those in 2024

	2025	2024	Δ	Explanation
Share of taxonomy-eligible revenues	32.8%	28.6% (15.8% originally reported)	4.2 bps	Higher share (than originally reported in 2024) due to the first-time reporting of taxonomy-eligible revenues from the service and spare parts business
Share of taxonomy-aligned revenues	23.5%	23.3% (12.9% originally reported)	0.2 bps	Higher share (than originally reported in 2024) due to the first-time reporting of taxonomy-aligned revenues from the service and spare parts business

Outlook



Business environment in 2026

Persistently high level of macroeconomic and global political uncertainty

Automotive

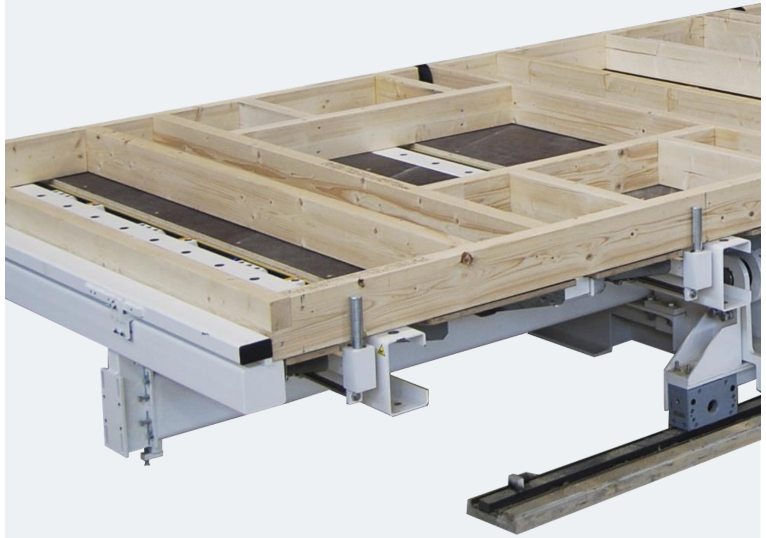
- Solid project pipeline, but timing of contract awards difficult to predict
- No dependence from current production volumes

Industrial Automation

- Good prospects in medtech and consumer goods
- Subdued demand from the automotive sector

Woodworking

- No signals yet for a real furniture market recovery
- Good prospects in the timber house business



Guidance 2026

The forecast is subject to uncertainty due to international conflicts

	Actual 2025	Targets 2026
Incoming orders in € m	3,894.8	3,800 – 4,200
Sales revenues in € m	4,168.4	3,900 – 4,300
EBIT margin before extraordinary effects in %	5.6	5.0 – 6.5
ROCE in %	15.6	13 – 18
Free cash flow in € m	161.8	-150 – 0

- The **forecast** provides that international conflicts, especially the war in the Middle East, will not further escalate and have only limited impact on the world economy.
- Supporting factors for further **margin improvements**
  - Earnings resilience and further potential in Woodworking
  - Operating improvements expected in Industrial Automation
  - Cost cutting: admin streamlining, LIB restructuring, lower OneDürrGroup expenses
  - Please note: €10 m one-off expenses at Woodworking (ERP transition, factory ramp-up Poland)
- **FCF guidance** reflecting shift of customer payments from 2026 to 2025
- **2030 sales target** under review

Breakdown of 2026 guidance by division

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	Order intake (in € m)		Sales revenues (in € m)		EBIT margin (in %) b.e.e.[1]	
	2025	Targets 2026	2025	Targets 2026	2025	Targets 2026
Automotive	1,861	1,800 – 2,100	2,054	2,000 – 2,200	8.6	7.0 – 8.0
Industrial Automation	678	600 – 750	768	625 – 725	3.4	5.0 – 6.5
Woodworking	1,380	1,300 – 1,500	1,372	1,300 – 1,400	5.5	5.0 – 6.0

Minor changes in the composition of the 3 divisions as of 01/01/2026

Business	Division since 01/01/26	Division previously	Sales 2025
Lithium-Ion Battery (battery business)	Automotive	Industrial Automation	€60 m
BENZ Tooling (tooling business)	Woodworking	Industrial Automation	€45 m (thereof €20 m intercompany Benz → HOMAG)

[1] before extraordinary effects

Summary

Group transformation completed

High earnings resilience in an adverse environment

Business volumes impacted by macro uncertainties

High free cash flow, net debt strongly reduced

Focus on efficiency in 2026, no major acquisitions

More cost reductions under way

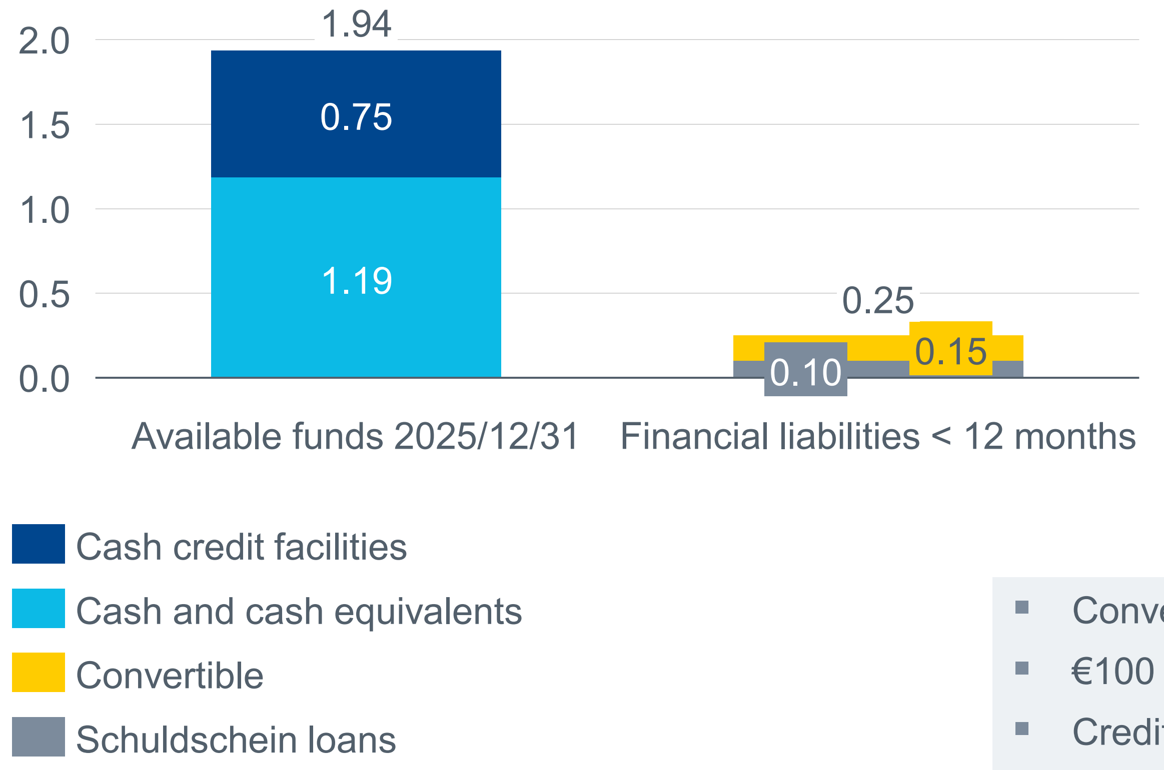
Potential for further margin improvement in 2026

Stronger top line growth expected from 2027

Appendix

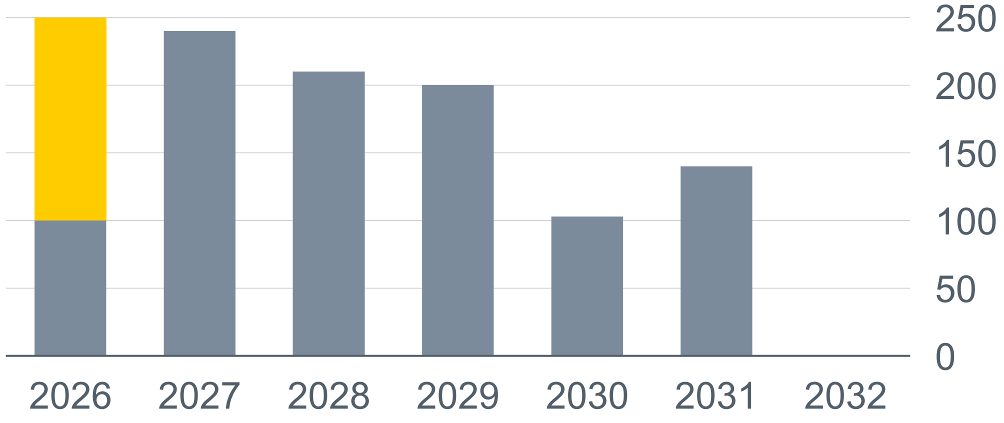
Comfortable liquidity headroom

in € bn



Without leasing liabilities or accrued interest

Maturity profile, December 31, 2025
(outstanding financial instruments only)
in € m



- Convertible (€150 m) already repaid in January 2026
- €100 m Schuldschein loan maturing in April 2026
- Credit facilities unutilized (syn. loan): €750 m maturing in 2030
- Other financial liabilities not included

P&L in detail

Continued operations

in € m	2025	2024	Δ	Q4 2025	Q4 2024	Δ
Sales revenues	4,168.4	4,290.9	-2.9%	1,116.3	1,142.9	-2.3%
Cost of sales	-3,238.7	-3,387.9	4.4%	-873.7	-893.7	2.2%
Gross profit on sales	**929.6**	**903.0**	**2.9%**	**242.6**	**249.3**	**-2.7%**
Selling expenses	-386.3	-374.2	-3.2%	-95.4	-94.9	-0.6%
General administrative expenses	-252.5	-259.2	2.6%	-74.1	-78.8	5.9%
Research and development costs	-141.0	-136.6	-3.2%	-36.4	-37.1	1.9%
Other operating income	67.7	103.1	-34.3%	34.0	17.6	92.9%
Other operating expenses	-189.1	-83.7	-125.8%	-38.7	-18.3	-111.2%
Earnings before investment income, interest and income taxes	**28.5**	**152.4**	**-81.3%**	**32.0**	**37.8**	**-15.4%**
Investment income	-0.2	0.8	-	-0.9	0.9	-
Interest and similar income	23.4	35.3	-33.7%	5.8	9.7	-40.6%
Interest and similar expenses	-51.9	-76.1	31.9%	-11.9	-22.9	48.0%
Earnings before income taxes	**-0.1**	**112.4**	**-**	**25.0**	**25.6**	**-2.3%**
Income taxes	-49.8	-50.0	0.3%	-7.1	-16.7	57.3%
Profit from continued operations	**-50.0**	**62.4**	**-**	**17.9**	**8.9**	**100.6%**
Profit of the Dürr Group	**206.4**	**102.1**	**102.0%**	**256.8**	**22.5**	**1,040.9%**
Attributable to:						
Non-controlling interests	3.0	0.6	395.7%	-0.1	0.9	-
Shareholders of Dürr Aktiengesellschaft	**203.3**	**101.5**	**100.3%**	**256.9**	**21.7**	**1,086.5%**
Number of shares issued in thousands	69,202.1	69,202.1	-	69,202.1	69,202.1	-
Earnings per share in € (basic)	**2.93**	**1.47**	**99.3%**	**3.70**	**0.31**	**1,093.5%**
Earnings per share in € (diluted)	**2.93**	**1.41**	**107.8%**	**3.70**	**0.31**	**1,093.5%**

P&L in detail

Dürr Group as a whole

in € m	2025	2024	Δ	Q4 2025	Q4 2024	Δ
Sales revenues	4,480.2	4,698.1	-4.6%	1,134.9	1,256.4	-9.7%
Cost of sales	-3,463.2	-3,686.1	6.0%	-875.5	-975.3	10.2%
Gross profit on sales	**1,017.0**	**1,012.0**	**0.5%**	**259.4**	**281.1**	**-7.7%**
Selling expenses	-416.8	-409.1	-1.9%	-102.3	-103.5	1.2%
General administrative expenses	-266.8	-270.6	1.4%	-60.0	-81.6	26.5%
Research and development costs	-145.0	-140.9	-2.9%	-35.2	-38.5	8.6%
Other operating income	454.2	103.9	337.2%	8.8	18.0	-51.5%
Other operating expenses	-312.6	-89.2	-250.3%	-12.9	-18.9	32.1%
Earnings before investment income, interest and income taxes	**330.0**	**206.0**	**60.2%**	**57.8**	**56.5**	**2.3%**
Investment income	-0.2	0.8	-	-0.3	0.9	-
Interest and similar income	23.9	35.7	-33.1%	4.9	9.8	-49.8%
Interest and similar expenses	-52.1	-76.5	31.9%	-13.3	-23.0	42.4%
Earnings before income taxes	**301.6**	**166.0**	**81.7%**	**49.2**	**44.2**	**11.2%**
Income taxes	-95.2	-63.9	-49.1%	-20.7	-21.7	4.6%
Profit of the Dürr Group	**206.4**	**102.1**	**102.0%**	**28.4**	**22.5**	**26.4%**
Attributable to:						
Non-controlling interests	3.0	0.6	395.7%	0.9	0.9	6.2%
Shareholders of Dürr Aktiengesellschaft	**203.3**	**101.5**	**100.3%**	**27.5**	**21.7**	**27.2%**
Number of shares issued in thousands	69,202.1	69,202.1	-	69,202.1	69,202.1	-
Earnings per share in € (basic)	**2.93**	**1.47**	**99.3%**	**3.70**	**0.31**	**1,093.5%**
Earnings per share in € (diluted)	**2.93**	**1.41**	**107.8%**	**3.70**	**0.31**	**1,093.5%**

Balance sheet highlights (1/2)

DÜRR GROUP.

Assets	12/31/2025	12/31/2024
Non-current assets	**1,688.6**	**1,838.3**
of which goodwill and intangibles	813.3	976.6
of which property, plant and equipment	660.3	679.6
of which investment and financial assets	115.3	46.6
Current assets	**2,976.1**	**3,140.1**
of which inventories and prepayments	573.2	627.5
of which contract assets	534.8	618.6
of which trade receivables	507.8	528.1
of which sundry financial assets	273.6	150.6
of which cash and cash equivalents	964.4	831.6
of which assets held for sale	6.9	279.3
Total assets Dürr Group	**4,664.7**	**4,978.4**

Balance sheet highlights (2/2)

DÜRR GROUP.

Equity and Liabilities in € m	12/31/2025	12/31/2024
Total equity	**1,353.1**	**1,223.7**
of which non-controlling interests	19.2	4.7
Non-current liabilities	**1,107.6**	**1,343.6**
of which provisions	62.1	59.1
of which convertible and Schuldschein loans	891.3	1,138.1
of which other financial liabilities	58.5	75.8
of which deferred taxes	69.3	44.8
Current liabilities	**2,204.1**	**2,411.0**
of which other provisions	174.6	171.3
of which contract liabilities	906.3	944.5
of which trade payables	390.6	425.6
of which convertible and Schuldschein loans	249.9	55.0
of which sundry financial liabilities	223.1	382.1
of which other liabilities	123.6	110.8
of which liabilities held for sale	0.0	177.7
Total equity and liabilities Dürr Group	**4,664.7**	**4,978.4**

Cash flow (Dürr Group including environmental tech.)

DÜRR GROUP.

in € m	2025	2024	Q4 2025	Q4 2024
EBT	**301.6**	**166.0**	**303.6**	**44.2**
Depreciation and amortization of non-current assets	278.0[1]	162.3	51.7	40.2
Interest result	28.2	40.8	6.1	13.2
Income taxes paid	-67.5	-77.2	-17.7	-23.0
Δ Provisions	11.1	-0.8	25.4	-6.2
Δ Net working capital	99.9	113.2	41.8	51.4
Other	-258.5	-20.1	-252.5	24.0
Operating cash flow	**392.7**	**384.3**	**158.3**	**143.8**
thereof continued operations	**355.2**	**352.0**	**147.4**	**123.7**
thereof discontinued operation	**37.5**	**32.3**	**10.9**	**20.1**
Interest paid (net)	-46.2	-33.4	-19.9	-3.8
Repayment lease liabilities	-37.2	-40.1	-8.2	-10.5
Capital expenditures	-116.5	-153.9	-43.8	-54.2
Free cash flow	**192.8**	**156.9**	**86.4**	**75.4**
thereof continued operations	**161.8**	**129.6**	**76.7**	**55.6**
thereof discontinued operation	**31.0**	**27.4**	**9.7**	**19.8**
Dividend payment	-49.2	-49.1	0.0	0.0
Payment for acquisitions	-99.4	-18.4	4.7	-0.7
Other cash flows	286.5	30.9	325.2	-8.8
Change net financial status	**330.5**	**120.4**	**416.4**	**65.8**

[1] figure reflects high non-cash impairments of €135.3 million.

Overview: financial figures by division (1/2)

DÜRR GROUP.

		2025					2024				
		Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
AUTO	Incoming orders in € m	502.7	402.0	310.1	646.6	1,861.4	827.3	698.1	616.4	464.5	2,606.3
	Sales revenues in € m	482.4	499.3	504.9	567.8	2,054.4	446.4	511.3	526.6	572.8	2,057.1
	Order backlog in € m	2,707.0	2,556.4	2,357.6	2,467.3		2,661.0	2,751.9	2,799.2	2,721.4	
	EBIT in € m	32.3	36.4	41.9	53.5	164.1	29.6	33.9	43.5	59.3	166.3
	EBIT before extraordinary effects in € m	33.3	37.6	43.7	62.3	176.9	30.7	35.8	45.1	60.2	171.8
	Employees	6,636	6,606	6,542	6,515		6,857	6,696	6,669	6,682	
INDU	Incoming orders in € m	193.9	130.2	191.4	162.8	678.3	176.6	202.9	177.6	254.8	811.8
	Sales revenues in € m	197.9	169.2	193.2	207.4	767.6	223.9	223.4	185.3	219.2	851.9
	Order backlog in € m	651.9	598.4	589.0	541.2		693.9	673.0	620.7	665.5	
	EBIT in € m	0.2	-126.8	2.8	-18.4	-142.2	3.1	-6.6	16.4	-12.2	0.7
	EBIT before extraordinary effects in € m	7.1	1.7	10.4	6.9	26.2	12.6	8.5	5.2	4.5	30.9
	Employees	4,185	4,132	4,066	4,044		4,437	4,386	4,250	4,258	
WOOD	Incoming orders in € m	391.2	279.9	267.7	441.2	1,380.1	377.3	321.3	332.7	325.6	1,356.9
	Sales revenues in € m	335.0	339.0	351.8	345.7	1,371.5	347.0	358.9	349.5	358.1	1,413.5
	Order backlog in € m	814.3	724.4	638.8	726.0		871.0	832.7	805.8	780.5	
	EBIT in € m	12.8	14.5	19.3	19.6	66.3	9.2	9.1	12.0	13.4	43.7
	EBIT before extraordinary effects in € m	13.5	15.7	24.4	22.5	76.1	10.8	10.7	13.5	15.8	50.8
	Employees	6,665	6,621	6,579	6,471		7,097	6,978	6,875	6,802	

Overview: financial figures by division (2/2)

DÜRR GROUP.

		2025					2024				
		Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
CTSE	Incoming orders in € m	89.0	90.2	73.0	24.1	276.3	114.1	90.6	90.1	96.6	391.5
	Sales revenues in € m	95.5	88.7	91.2	36.5	311.9	89.9	98.9	104.9	113.4	407.2
	Order backlog in € m	279.0	266.1	247.8	0.0		338.0	321.8	299.2	291.7	
	EBIT in € m	10.4	9.1	3.4	278.6	301.5	11.1	11.3	12.6	18.7	53.6
	EBIT before extraordinary effects in € m	13.2	12.0	11.8	1.0	37.9	12.7	13.6	16.0	19.6	61.9
	Employees	1,296	1,299	1,312	0		1,288	1,266	1,267	1,290	
CC / CONS.	Incoming orders in € m	-7.4	-5.4	-6.7	-5.5	-25.0	-6.5	-9.5	-7.3	-6.0	-29.3
	Sales revenues in € m	-7.9	-6.5	-6.2	-4.7	-25.2	-8.8	-9.6	-5.8	-7.2	-31.5
	Order backlog in € m	-6.8	-5.5	-6.1	-6.7		-8.5	-7.9	-7.9	-6.8	
	EBIT in € m	-14.6	-12.8	-9.6	-22.7	-59.6	-13.3	-7.7	-14.7	-22.7	-58.3
	EBIT before extraordinary effects in € m	-14.6	-13.2	-9.6	-9.4	-46.8	-13.3	-7.7	-14.7	-21.8	-57.5
	Employees	905	899	890	851		811	816	834	862	
GROUP	Incoming orders in € m	1,169.4	897.0	835.6	1,269.2	4,171.2	1,488.8	1,303.4	1,209.5	1,135.5	5,137.2
	Sales revenues in € m	1,103.0	1,089.6	1,134.9	1,152.8	4,480.2	1,098.4	1,182.9	1,160.5	1,256.4	4,698.1
	Order backlog in € m	4,445.4	4,139.8	3,827.2	3,727.8		4,555.4	4,571.5	4,516.9	4,452.2	
	EBIT in € m	41.2	-79.6	57.8	310.6	330.0	39.7	40.1	69.8	56.5	206.0
	EBIT before extraordinary effects in € m	52.5	53.8	80.8	83.3	270.3	53.5	60.9	65.1	78.4	257.9
	Employees	19,687	19,557	19,389	17,881		20,490	20,142	19,895	19,894	

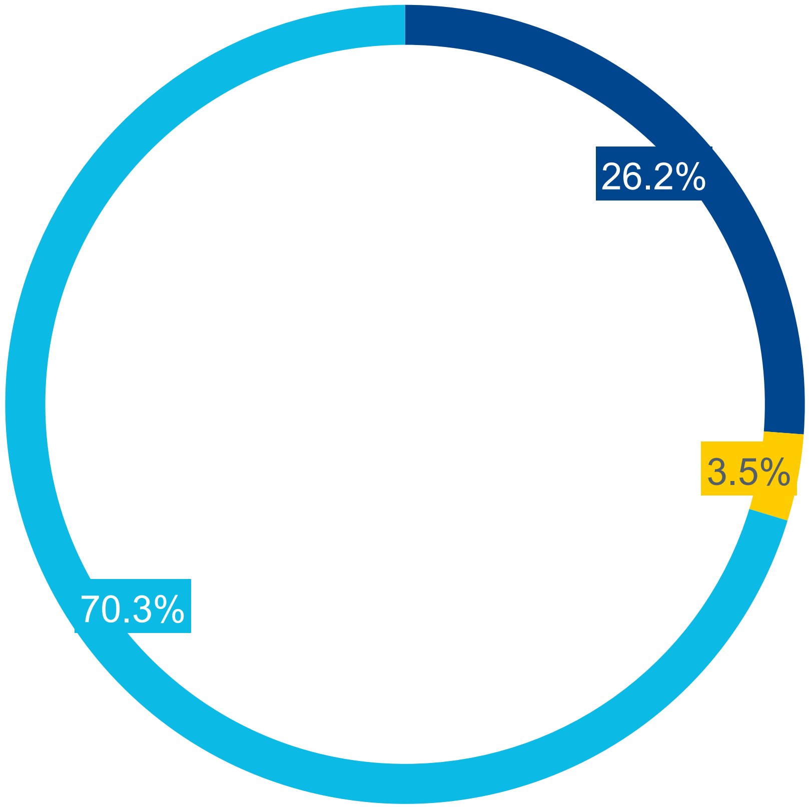
Overview: extraordinary effects

in € m

	2025					2024				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
AUTO	-1.0	-1.2	-1.8	-8.8	-12.8	-1.1	-1.8	-1.7	-0.9	-5.5
thereof PPA	*-0.9*	*-0.9*	*-0.9*	*-0.8*	*-3.5*	*-1.1*	*-1.0*	*-1.0*	*-1.0*	*-4.2*
INDU	-6.9	-128.5	-7.6	-25.3	-168.4	-9.5	-15.1	11.2	-16.7	-30.2
thereof PPA	*-6.3*	*-6.1*	*-5.5*	*-4.3*	*-22.2*	*-9.0*	*-8.8*	*-8.8*	*-6.4*	*-33.0*
WOOD	-0.6	-1.2	-5.1	-2.8	-9.8	-1.6	-1.6	-1.5	-2.4	-7.1
thereof PPA	*-0.6*	*-0.6*	*-0.6*	*-0.6*	*-2.3*	*-1.4*	*-1.4*	*-1.4*	*-0.6*	*-4.9*
CC	0.0	0.4	0.0	-13.3	-12.9	0.0	0.0	0.0	-0.9	-0.9
thereof PPA	*0.0*	*0.5*	*0.0*	*0.0*	*0.5*	*0.0*	*0.0*	*0.0*	*0.0*	*0.0*
Continued operations	**-8.5**	**-130.5**	**-14.5**	**-50.3**	**-203.9**	**-12.2**	**-18.6**	**8.0**	**-20.9**	**-43.7**
thereof PPA	***-7.9***	***-7.1***	***-6.9***	***-5.7***	***-27.6***	***-11.5***	***-11.3***	***-11.3***	***-8.0***	***-42.1***
Clean Technology Systems Environmental (discontinued operation)	-2.8	-2.9	-8.4	277.6	263.6	-1.6	-2.3	-3.4	-0.9	-8.2
thereof PPA	*0.0*	*0.0*	*0.0*	*0.0*	*0.0*	*-0.9*	*-0.9*	*-0.8*	*-0.6*	*-3.2*
Dürr Group as a whole	**-11.3**	**-133.4**	**-22.9**	**227.4**	**59.7**	**-13.8**	**-20.9**	**4.6**	**-21.8**	**-51.9**
thereof PPA	***-7.9***	***-7.1***	***-6.9***	***-5.7***	***-27.6***	***-12.4***	***-12.2***	***-12.1***	***-8.7***	***-45.3***

Shareholder structure

Free float at 70.3%[1]



Heinz Dürr GmbH, Berlin

Heinz und Heide Dürr Stiftung, Berlin

Institutional and private investors, including[2]

- Members of the Dürr AG Supervisory Board: 0.12%
- Members of the Dürr AG Board of Management: 0.07%

[1] Free float calculated according to Deutsche Börse AG
[2] According to the relevant laws

Financial calendar

March 2026

- 03/26/2026 **Annual report 2025**

May 2026

- 05/12/2026 **Interim statement for the first quarter of 2026**
- 05/22/2026 **Annual general meeting**

June 2026

- 06/18/2026 ODDO BHF London Forum, London

August 2026

- 08/06/2026 **Interim financial statement for the first half of 2026**

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Access our financial calendar on our website

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Preliminary figures fiscal year 2025

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March 5, 2026
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