

DÜRR GROUP.

Results Q3/9M 2025

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Agenda

- 1 Overview

- 2 Divisions

- 3 Financials

- 4 Full focus on Sustainable.Automation

- 5 Outlook

- 6 Summary

1

Overview



1. Overview: Strong earnings in Q3

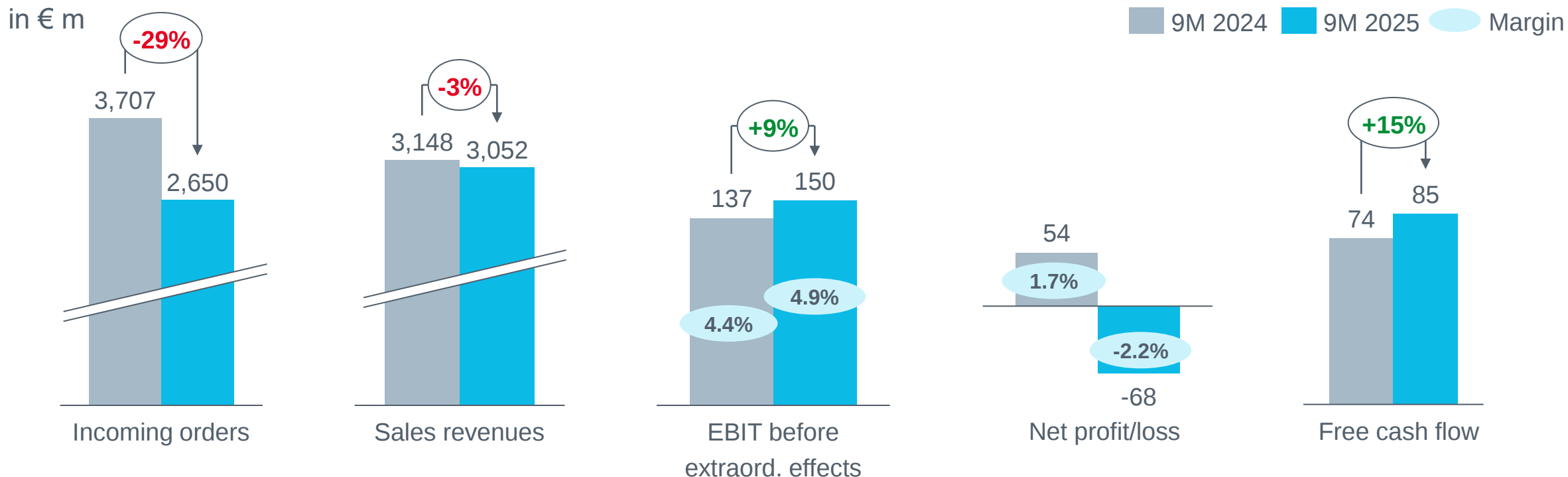
Continued operations

- Order intake still subdued in Q3 due to ongoing macro uncertainty, improvements expected in Q4
- Sequential sales improvement in Q3, further acceleration in Q4 expected
- EBIT margin on a high level in Q3 (6.6%), almost reaching the FY guidance mid-point in 9M (4.9%)
- Positive earnings trend in Q3 supported by all divisions
- 9M free cashflow (€85.0 million) up yoy
- Sale of environmental technology successfully closed on Oct. 31
- Group transformation completed: 3 divisions instead of 5, full focus on Sustainable.Automation
- €50 million cost cutting program in administration in implementation (€40 to €50 million provisions in Q4)
- FY guidance confirmed

Q3 2025

1. Overview: KPIs 9M 2025 (continued op.)

EBIT before extraordinary effects up 9%, net profit down due to non-cash impairment in Q2

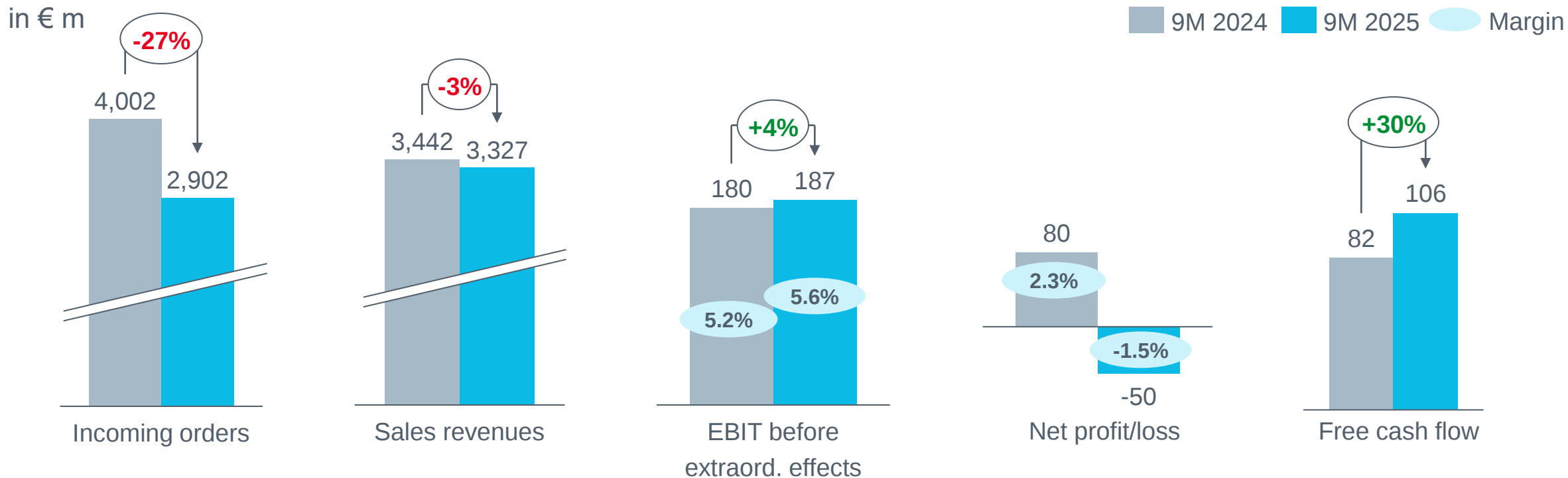


- Incoming orders: low order activity due to macro weakness, several very large automotive orders in 9M 2024, Q4 improvement expected
- Sales in Q3 above previous quarters, further acceleration in Q4 expected as execution of large orders is gaining traction
- EBIT margin before extraordinary effects 50 bps higher than last year, almost reaching the mid-point of the FY guidance (4.5% to 5.5%)
- Net income burdened by €120.4 million impairment in Q2; 9M 2024 including one-off book gain from Agramkow sale (€19 million)
- High free cash flow benefitting from lower capex

Earnings benefitting from value before volume strategy, cost reduction and sales acceleration in Q3

1. Overview: KPIs 9M 2025 (Group as a whole)

Including the Clean Technology Systems Environmental division sold on Oct. 31



- Incoming orders: low order activity due to macro weakness, several very large automotive orders in 9M 2024
- Sales in Q3 above previous quarters
- EBIT margin before extraordinary effects 40 bps higher than last year
- Net income burdened by €120.4 million non-cash goodwill impairment in Q2
- High free cash flow benefitting from lower capex

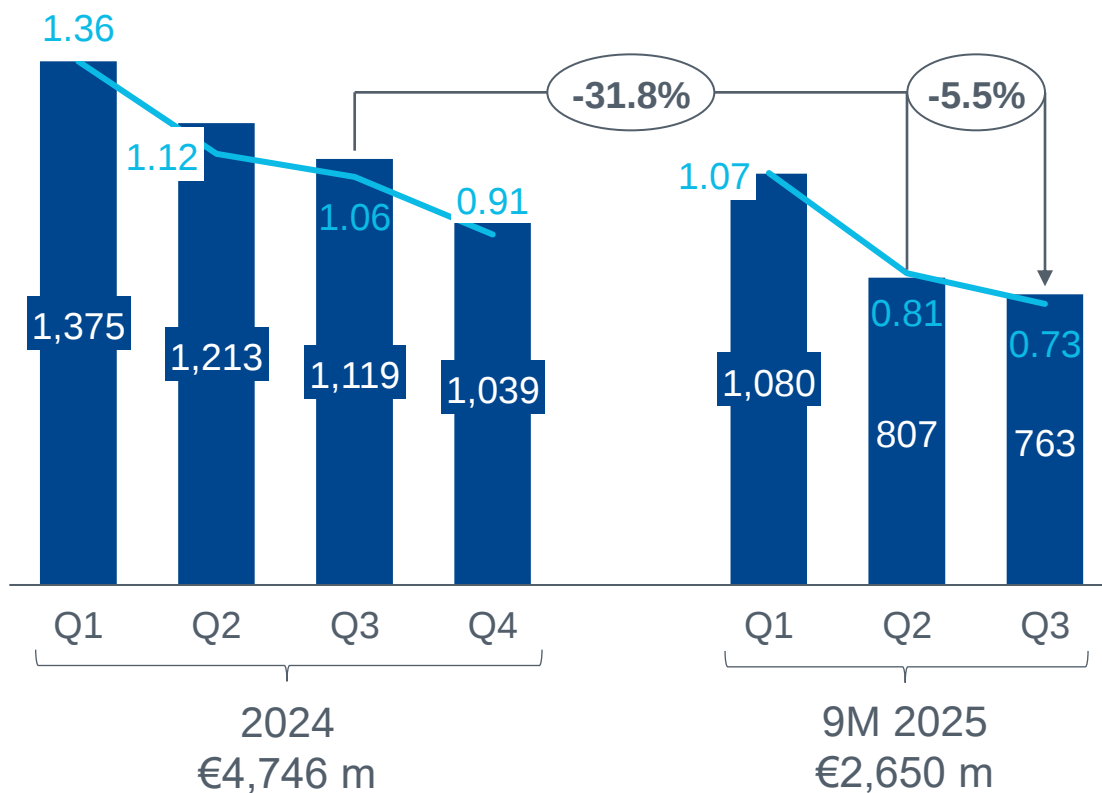
Earnings benefitting from value before volume strategy, cost reduction and sales acceleration in Q3

1. Overview: Order intake (continued op.)

Q2 and Q3 impacted by uncertain trade and macro environment

in € m

— Book-to-bill ■ Order intake



Key aspects

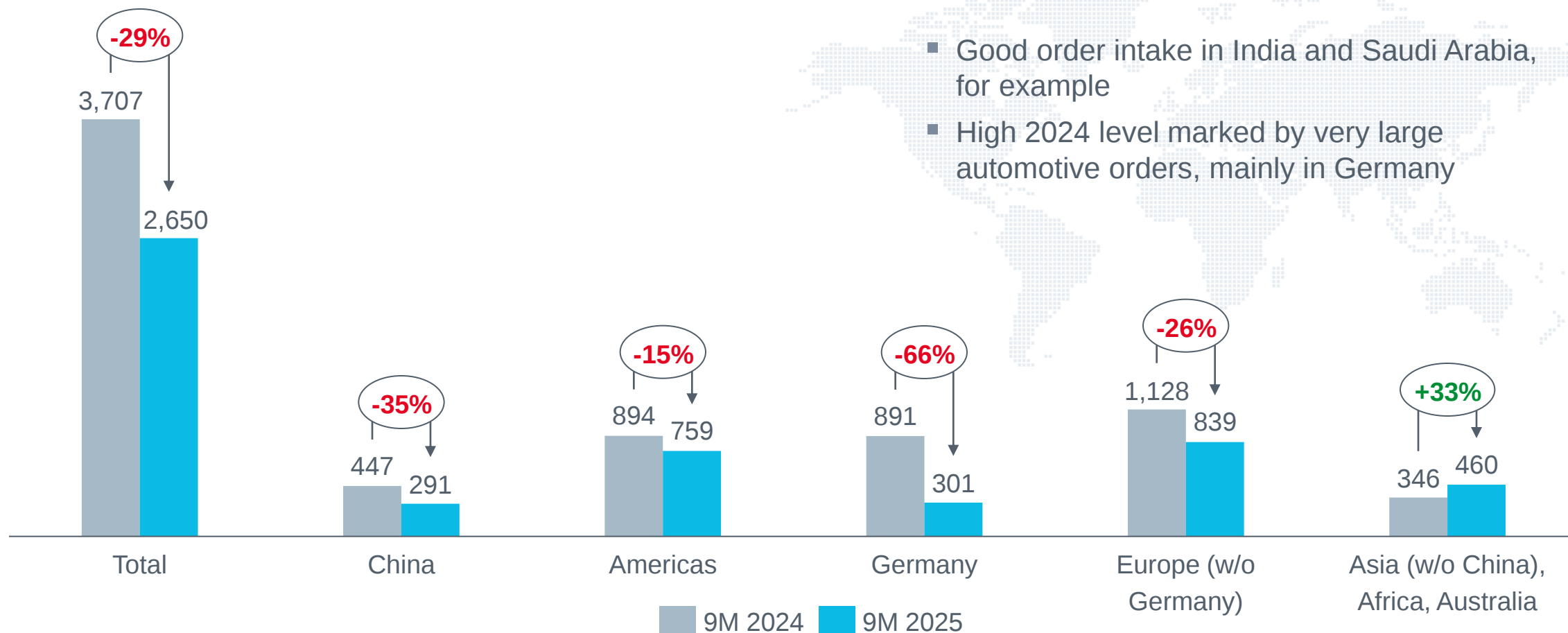
- Q3: Higher order level in Industrial Automation
- Base effect: 9M 2024 marked by several very large automotive orders
- High order intake potential in Q4: good opportunities until year-end, provided there are no delays in customers' decisions

Solid order pipeline

1. Overview: Regional order intake (continued op.)

Declines except for Asia (w/o China), Africa, Australia

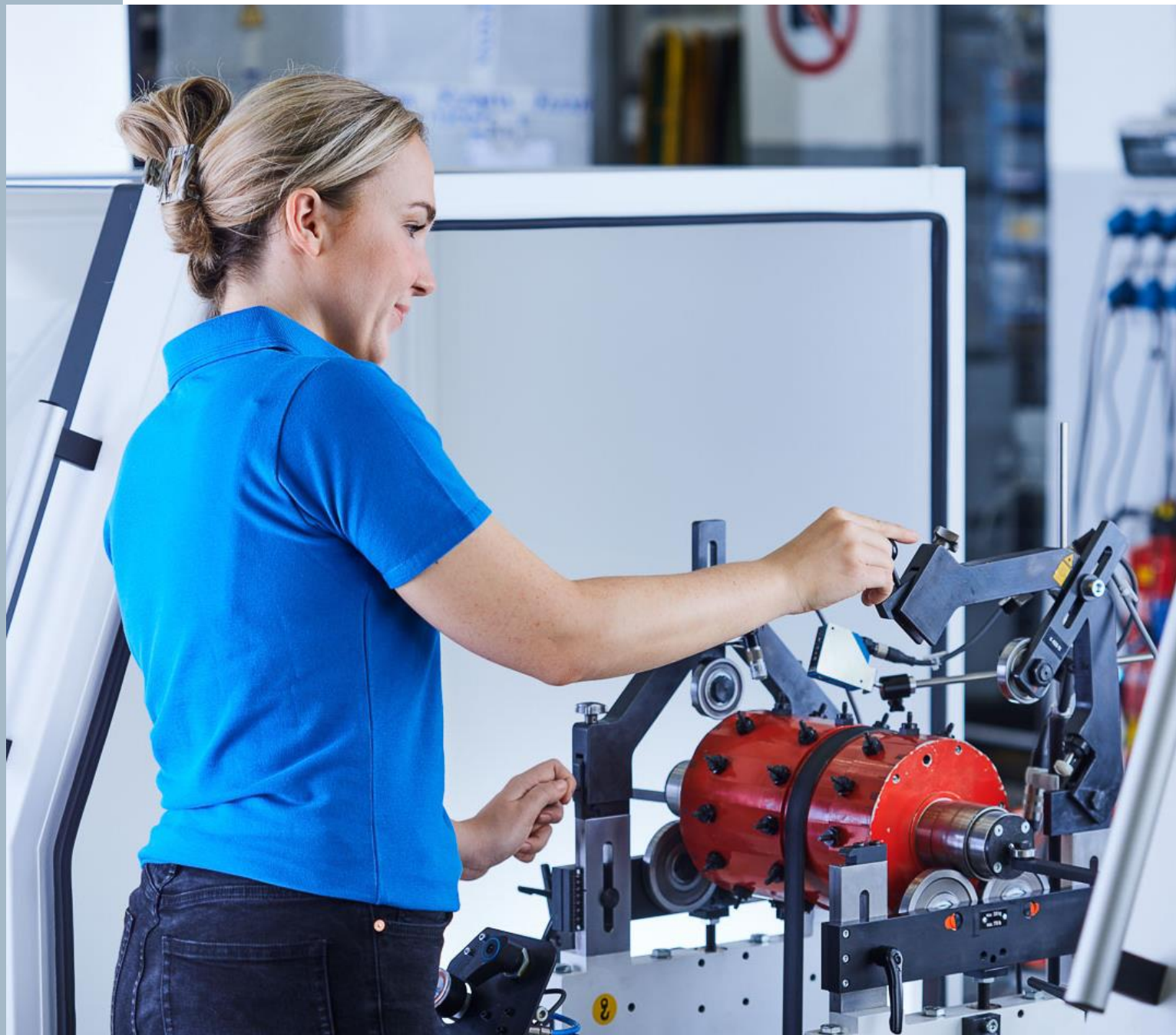
in € m



Strong global setup: well positioned to seize opportunities around the world

2

Divisions



2. Divisions: Automotive

High margin: Improved 9M earnings on constant sales

	9M 2025	9M 2024	Δ	Q3 2025	Q3 2024	Δ
Incoming orders in € m	1,214.8	2,141.8	-43.3%	310.1	616.4	-49.7%
Sales revenues in € m	1,486.6	1,484.3	0.2%	504.9	526.6	-4.1%
EBIT before extraordinary effects in € m	114.6	111.6	2.7%	43.7	45.1	-3.2%
EBIT margin before extraordinary effects in %	7.7	7.5	+0.2 pts.	8.7	8.6	+0.1 pts.
EBIT in € m	110.6	107.0	3.3%	41.9	43.5	-3.5%
EBIT margin in %	7.4	7.2	+0.2 pts.	8.3	8.3	+0.0 pts.
ROCE ¹ in %	49.2	34.8	+14.4 pts.	49.2	34.8	+14.4 pts.

- Order intake still subdued in Q3, better Q4 expected
- Positive impact on earnings from value-before-volume strategy (equipment business) and service recovery in Q3
- Sequential sales improvement in Q3, further acceleration expected in Q4



¹ annualized

On track to reach margin target

2. Divisions: Industrial Automation

Order intake, sales and earnings clearly improved in Q3 (sequentially + yoy)

	9M 2025	9M 2024	Δ	Q3 2025	Q3 2024	Δ
Incoming orders in € m	515.6	557.0	-7.4%	191.4	177.6	7.8%
Sales revenues in € m	560.2	632.7	-11.5%	193.2	185.3	4.2%
EBIT before extraordinary effects in € m	19.2	26.4	-27.1%	10.4	5.2	98.4%
EBIT margin before extraordinary effects in %	3.4	4.2	-0.7 pts.	5.4	2.8	+2.5 pts.
EBIT in € m	-123.8	12.9	-	2.8	16.4	-83.1%
EBIT margin in %	-22.1	2.0	-24.1 pts.	1.4	8.9	-7.4 pts.
ROCE ¹ in %	3.3	4.8	-1.5 pts.	3.3	4.8	-1.5 pts.

- Strong medtech automation business, e-mobility-related business improved in Q3
- Deconsolidation effect: Agramkow still included in H1 2024 (sales: €26.4 million)
- Q3 earnings supported by recovery in sales and service business
- 9M EBIT (reported) includes €120.4 million impairment in Q2
- Capacity adjustments in Lithium-Ion Battery business due to market weakness



¹ annualized

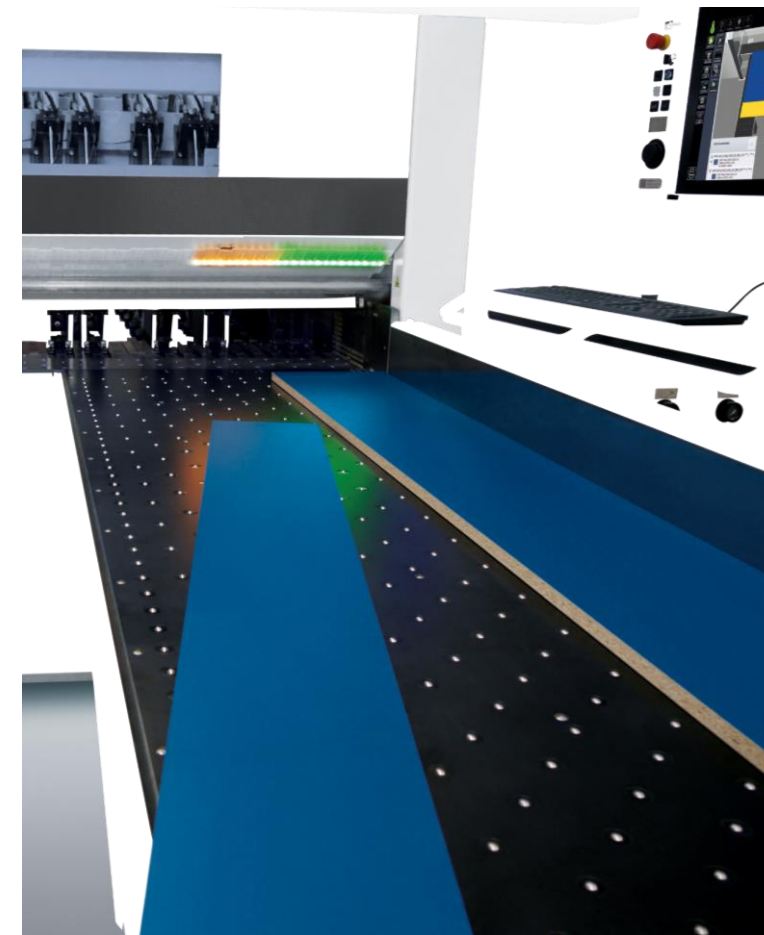
Business recovery in Q3

2. Divisions: Woodworking

Margin improved based on implemented self-help measures

	9M 2025	9M 2024	Δ	Q3 2025	Q3 2024	Δ
Incoming orders in € m	938.8	1,031.4	-9.0%	267.7	332.7	-19.5%
Sales revenues in € m	1,025.8	1,055.3	-2.8%	351.8	349.5	0.7%
EBIT before extraordinary effects in € m	53.6	35.0	53.3%	24.4	13.5	80.8%
EBIT margin before extraordinary effects in %	5.2	3.3	+1.9 pts.	6.9	3.9	+3.1 pts.
EBIT in € m	46.6	30.3	54.1%	19.3	12.0	60.7%
EBIT margin in %	4.5	2.9	+1.7 pts.	5.5	3.4	+2.0 pts.
ROCE ¹ in %	16.0	16.9	-0.9 pts.	16.0	16.9	-0.9 pts.

- Set-back in order intake: macro uncertainty hinders furniture market recovery
- Large projects in timber house construction ready to be awarded
- Self-help: Clear earnings improvement despite slight sales decrease



¹ annualized

HOMAG has been doing its homework and is ready to benefit from future market upswing

2. Divisions: Clean Technology Systems Environmental

Sale to Stellex Capital successfully closed on October 31, 2025

	9M 2025	9M 2024	Δ	Q3 2025	Q3 2024	Δ
Incoming orders in € m	252.3	294.8	-14.4%	73.0	90.1	-19.0%
Sales revenues in € m	275.4	293.7	-6.2%	91.2	104.9	-13.1%
EBIT before extraordinary effects in € m	37.0	42.2	-12.5%	11.8	16.0	-26.1%
EBIT margin before extraordinary effects in %	13.4	14.4	-1.0 pts.	12.9	15.2	-2.3 pts.
EBIT in € m	22.9	34.9	-34.5%	3.4	12.6	-73.1%
EBIT margin in %	8.3	11.9	-3.6 pts.	3.7	12.0	-8.3 pts.
ROCE ¹ in %	83.2	83.8	-0.6 pts.	83.2	83.8	-0.6 pts.

- Discontinued business

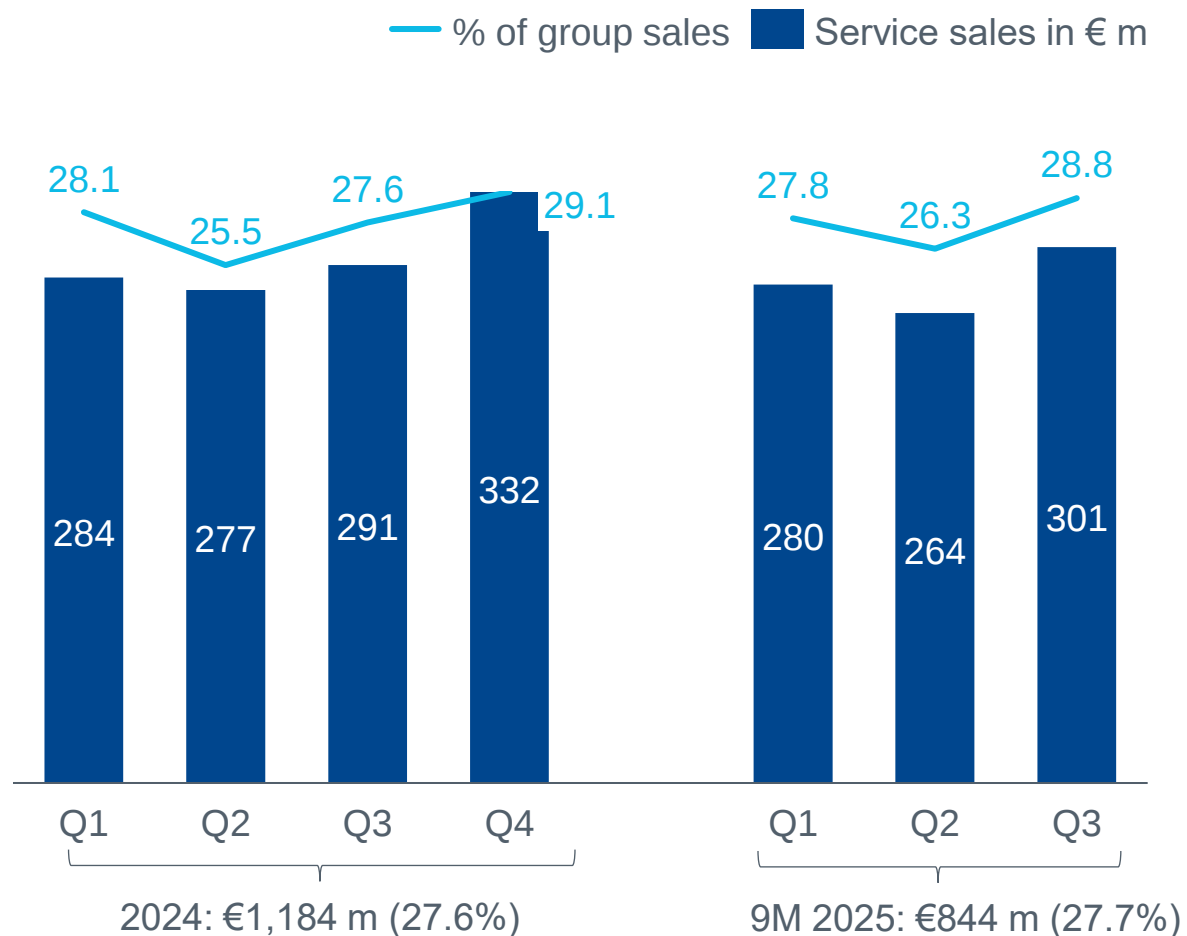


¹ annualized

Disposal: major step in transforming the Dürr Group into a lean Sustainable.Automation company

2. Divisions: Service business (continued op.)

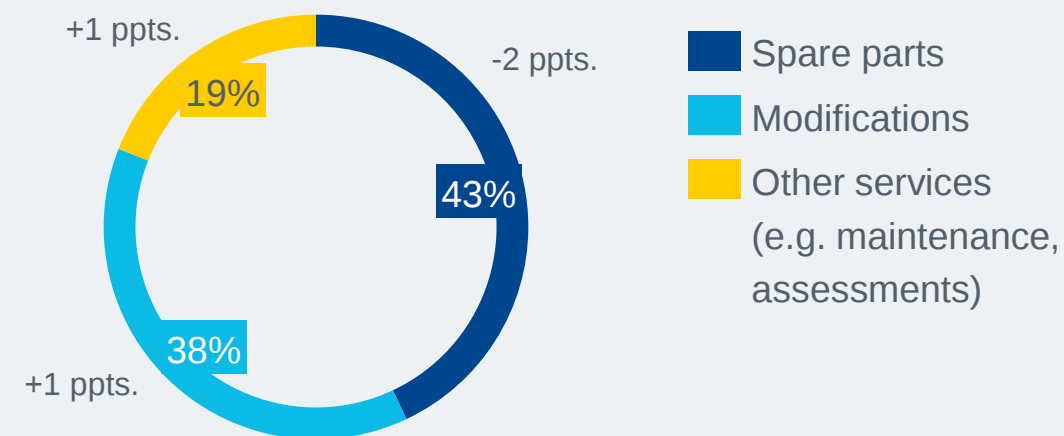
Service business recovered in Q3 after macro induced spending restraints in Q2



Key aspects

- Q3 service sales up 14% vs. Q2
- High service share of 28.8% in Q3 total sales

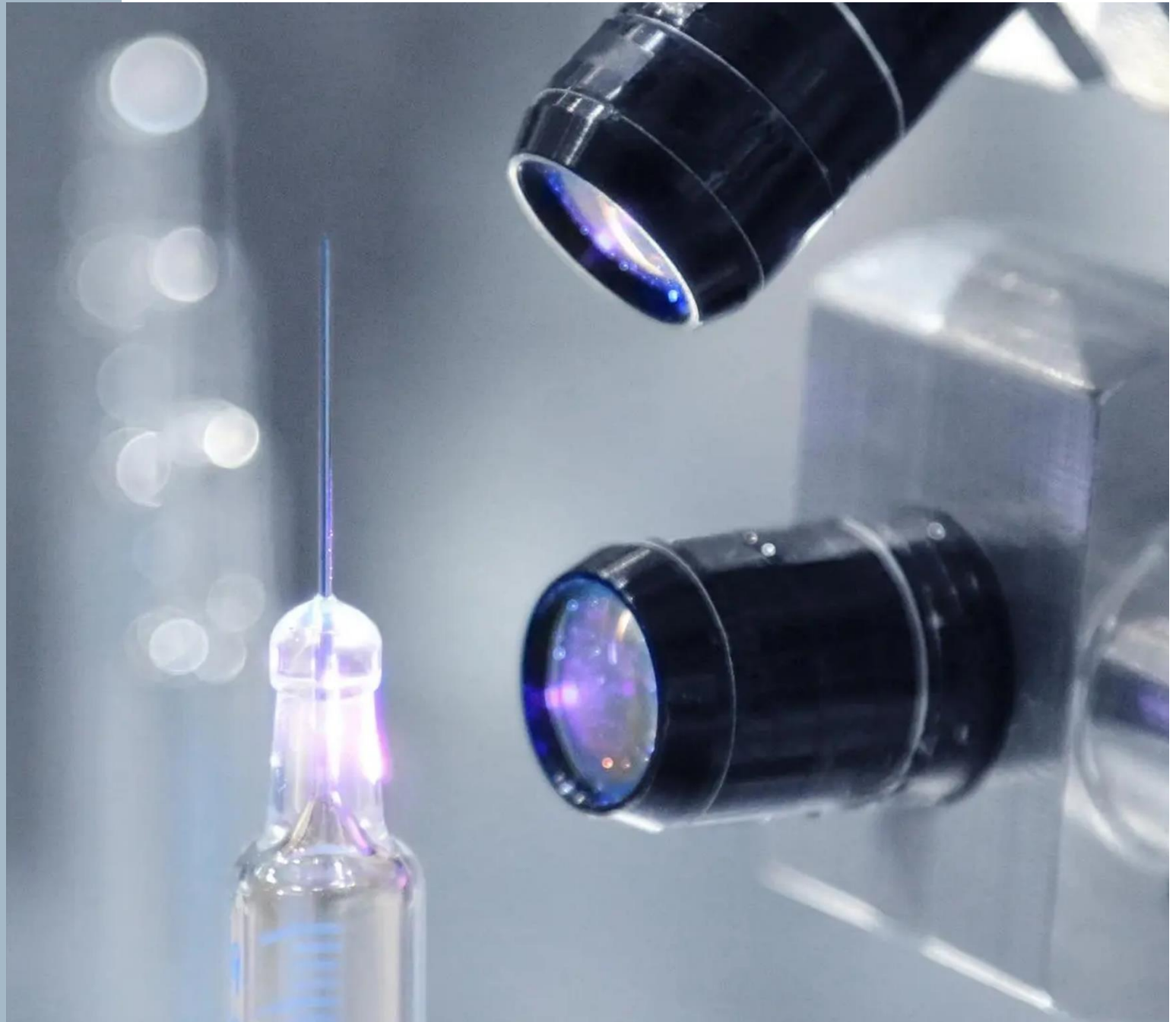
Service mix 9M 2025



Service business supports margin improvement in Q3

3

Financials



3. Financials: Key financial indicators (continued op.)

	9M 2025	9M 2024	Δ	Q3 2025	Q3 2024	Δ
Sales revenues in € m	3,052.0	3,148.0	-3.0%	1,043.7	1,055.6	-1.1%
Gross profit on sales in € m	687.0	653.8	5.1%	234.8	214.8	9.3%
Gross margin in %	22.5	20.8	+1.7 ppts.	22.5	20.4	+2.1 ppts.
EBITDA in € m	222.8	230.1	-3.2%	89.2	96.6	-7.7%
EBIT before extraordinary effects in € m	150.1	137.3	9.3%	69.0	49.2	40.2%
EBIT margin before extraordinary effects in %	4.9	4.4	+0.6 ppts.	6.6	4.7	+1.9 ppts.
EBIT in € m	-3.5	114.6	-	54.4	57.2	-4.9%
EBIT margin in %	-0.1	3.6	-3.8 ppts.	5.2	5.4	-0.2 ppts.
Net income/loss in € m	-67.8	53.5	-	25.5	31.0	-17.5%
ROCE ¹ in %	13.3	12.5	+0.8 ppts.	13.3	12.5	+0.8 ppts.
Free cash flow in € m	85.0	74.0	14.9%	37.9	49.5	-23.4%
Net financial status in € m	-482.0	-462.1	-4.3%	-482.0	-462.1	-4.3%
Employees	18,077	18,628	-3.0%	18,077	18,628	-3.0%

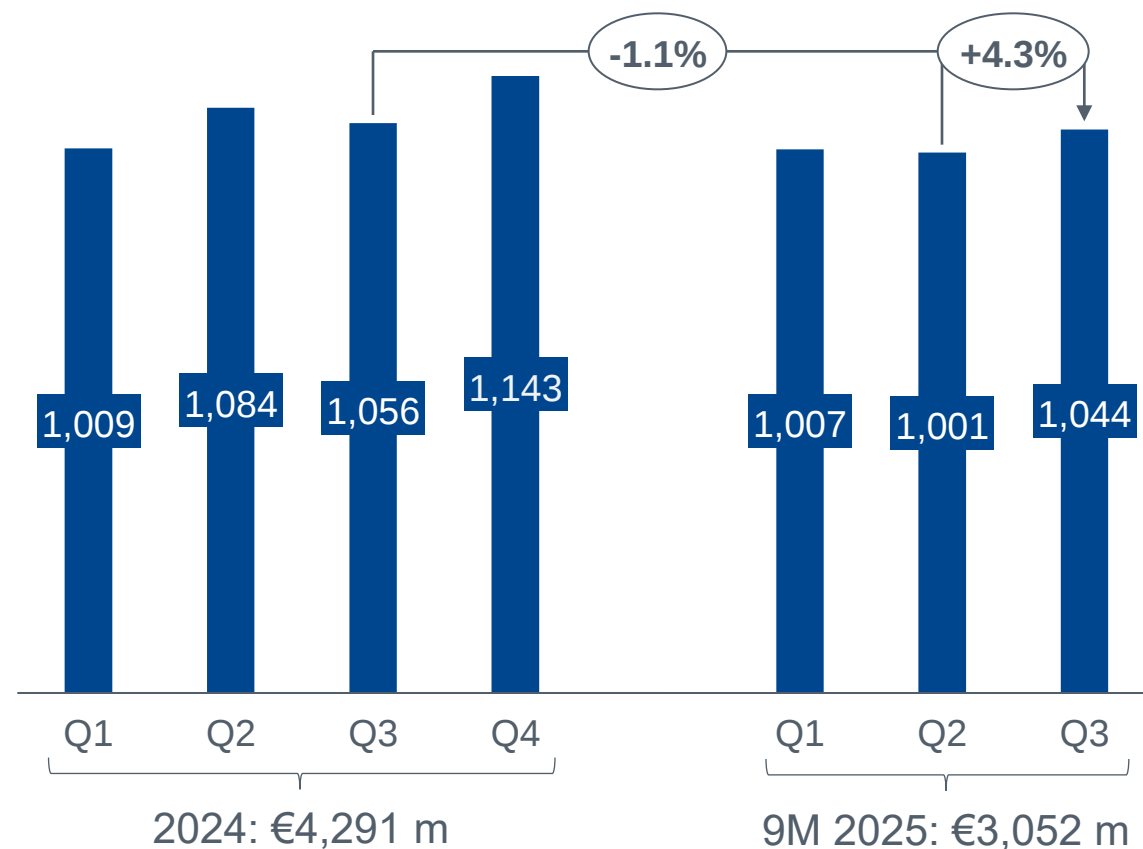
¹ annualized

Gross margin increased. Q3 net income clearly improved adjusted for Agramkow book gain (€19 million) in 2024

3. Financials: Sales revenues (continued op.)

Sequential sales growth in Q3

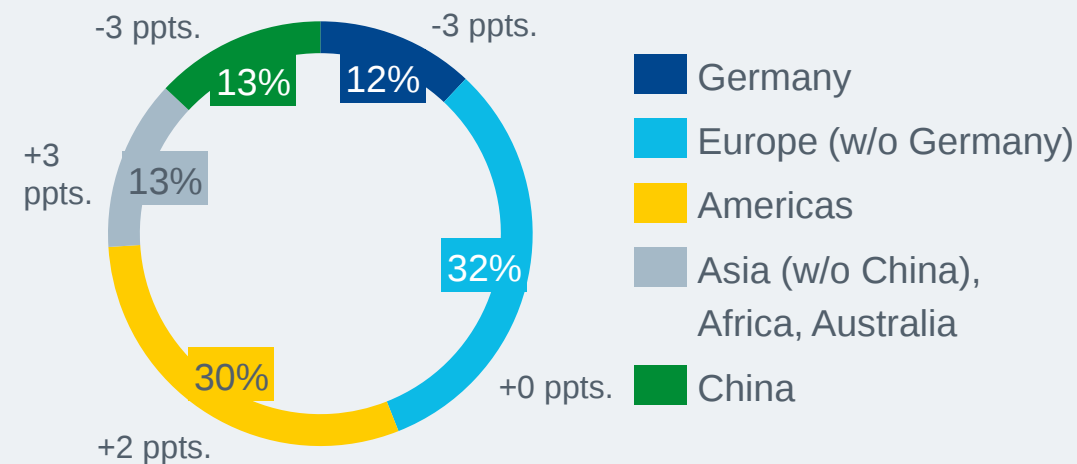
Sales revenues in € m



Key aspects

- Sequential improvements in Q3 mainly in Industrial Automation and Woodworking
- Automotive: strong Q4 expected

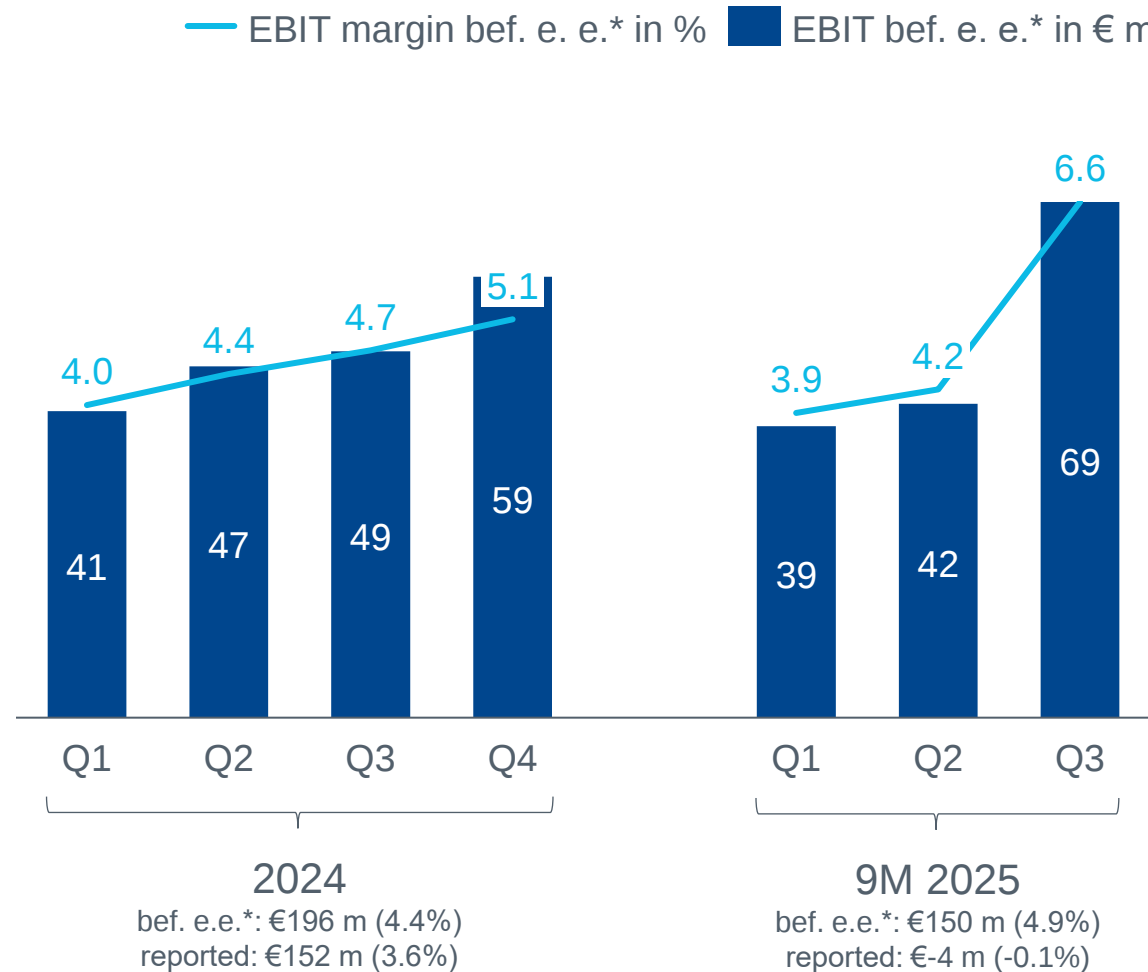
Sales per region 9M 2025



Further sales acceleration expected in Q4

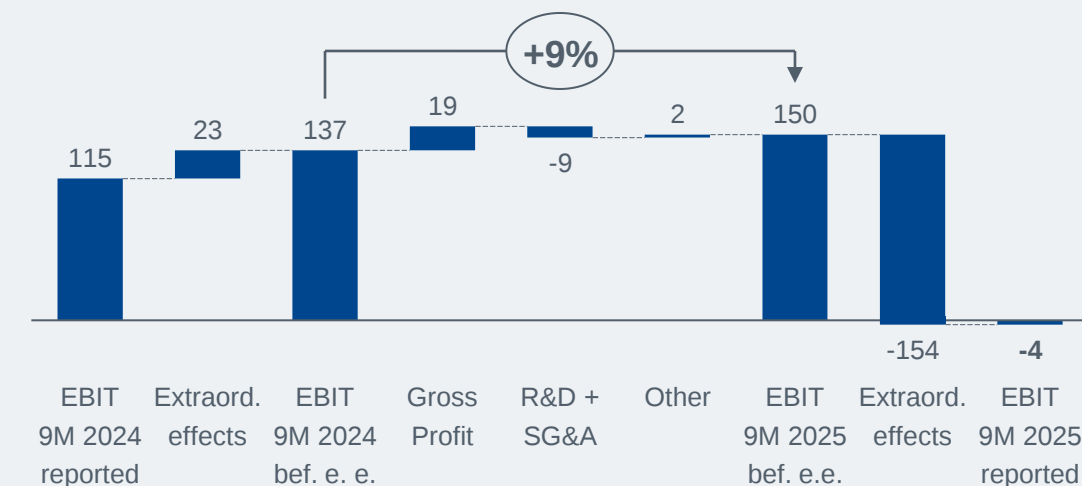
3. Financials: EBIT margin before e.e. (continued op.)

Strong Q3 pushes YTD margin safely into the FY guidance range



Key aspects

- Margin improvements in Q3 in all divisions
- FY guidance: 4.5% to 5.5%



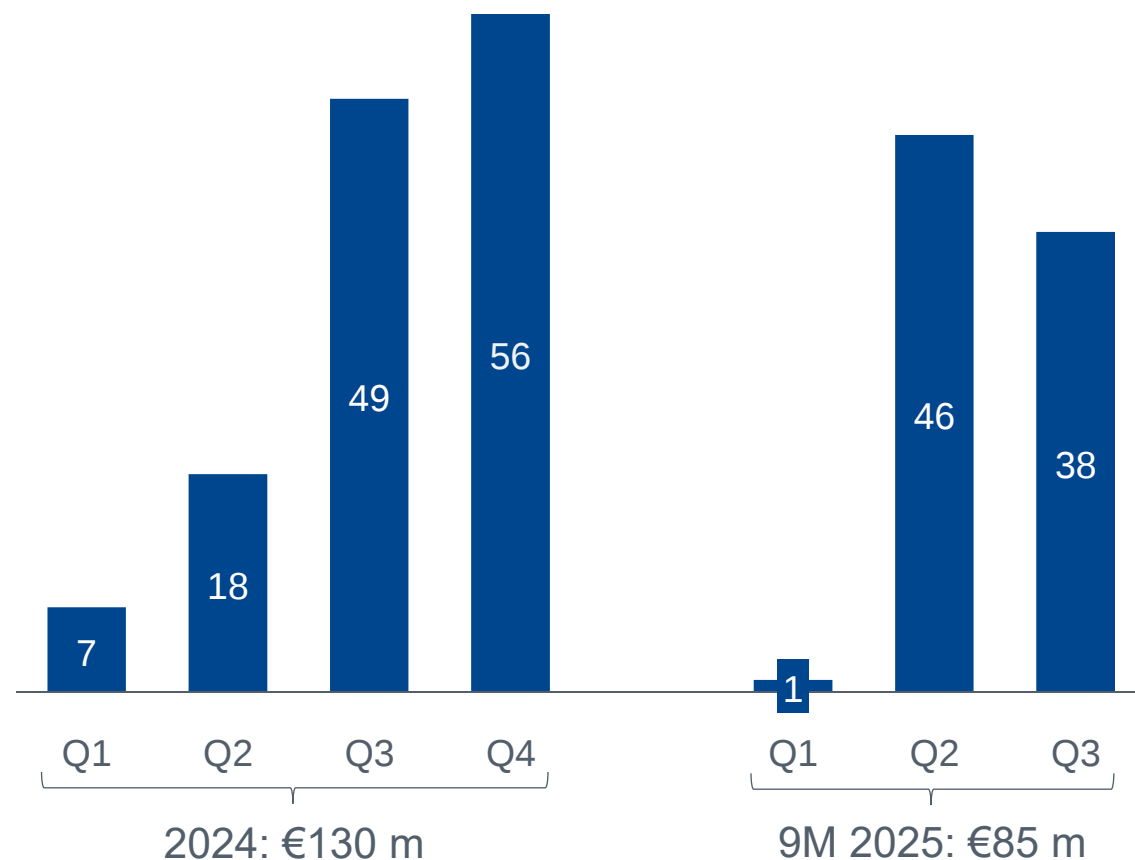
*extraordinary effects

Full-year EBIT margin bef. e.e. expected to exceed 2024 level

3. Financials: Free cash flow (continued op.)

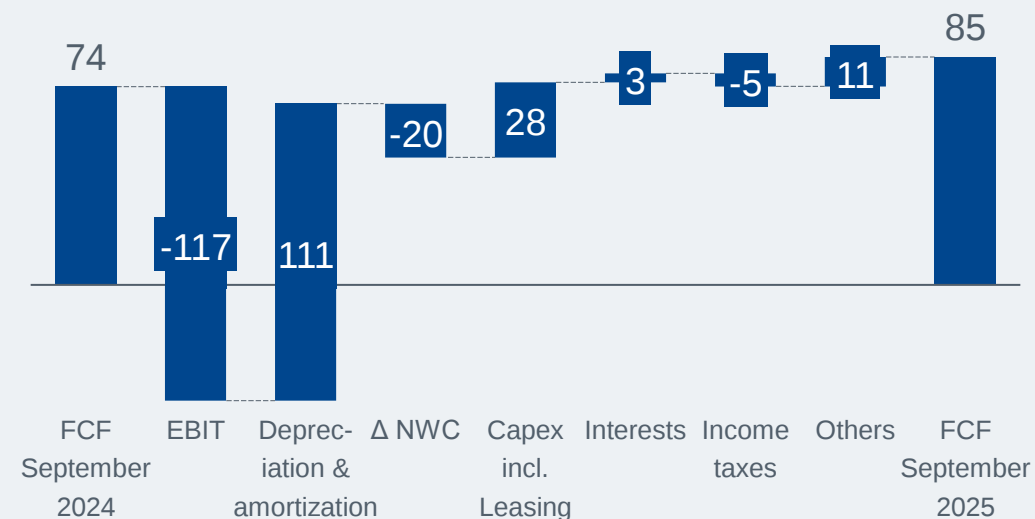
Clearly positive free cash flow in Q3

Free cash flow in € m



Key aspects

- EBIT decline and D&A increase due to goodwill impairment in Q2
- Negative NWC effect offset by less capex



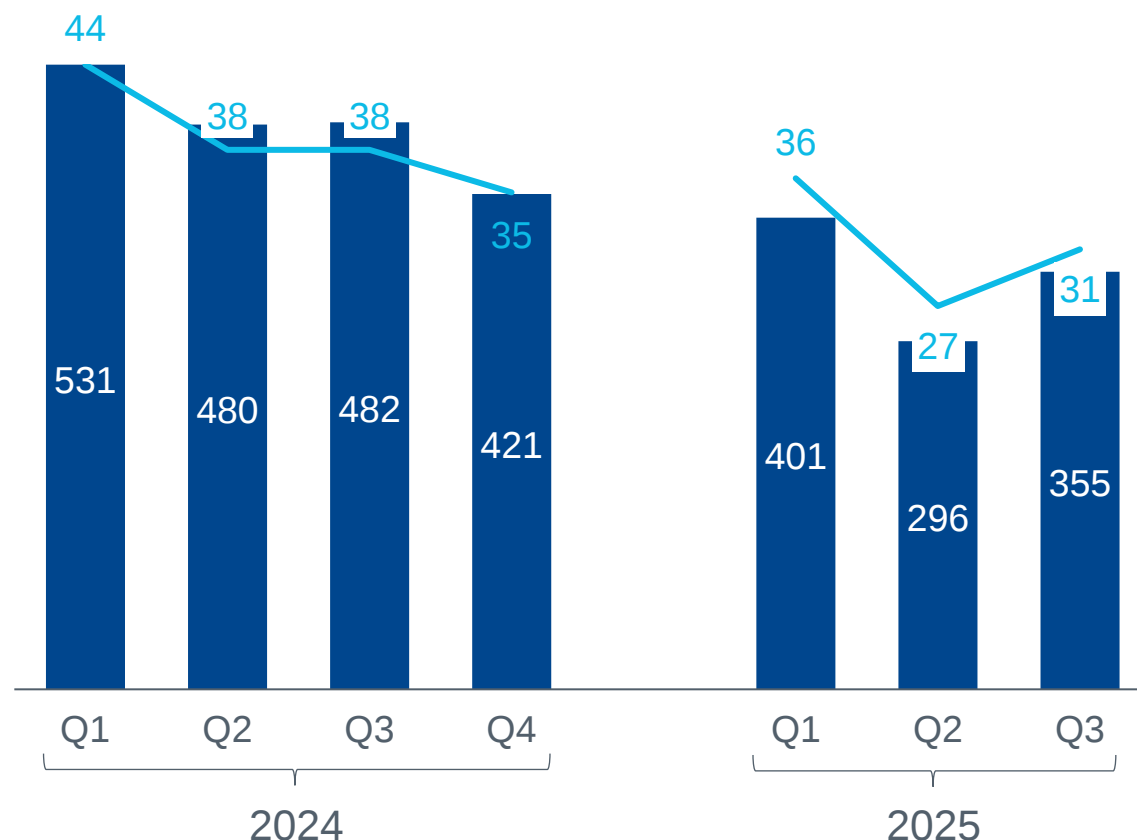
Free cash flow above FY guidance level (€0 to €50 million)

3. Financials: Net working capital reduced

NWC: -16 % vs. YE 2024

in € m

— DWC ■ NWC



Key aspects

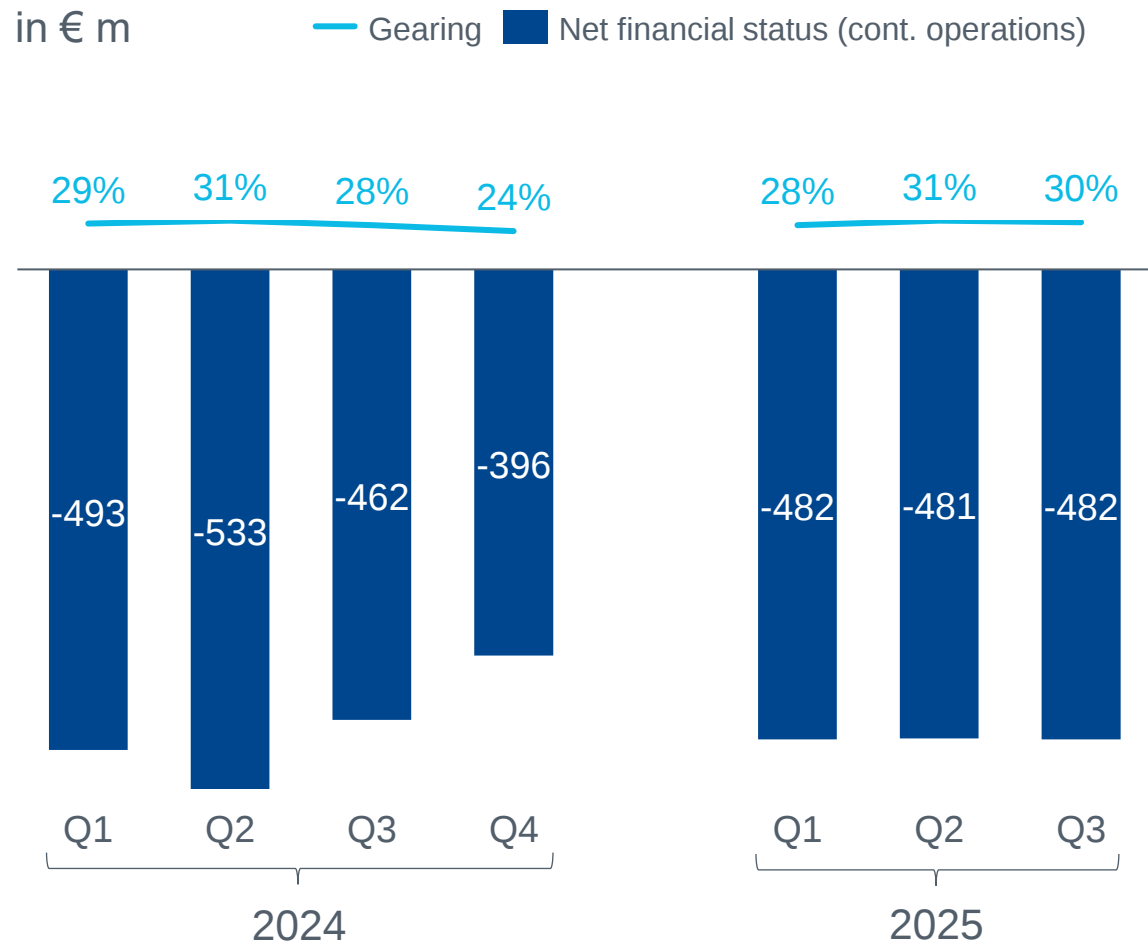
- DWC at 31 days: better than target range (40 to 50)
- Temporary increase in trade receivables over-compensated by lower contract assets and increased contract liabilities

in € m	09/30/2025	12/31/2024	09/30/2024 ²
Inventories and prepayments	610.4	627.5	718.4
+ Total trade receivables	624.4	558.1	620.4
+ Total contract assets	536.0	618.6	721.3
Trade payables (incl. liabilities from notes payable)	430.8	430.8	490.4
- Total contract liabilities	985.2	952.1	1,087.3
= Net working capital	354.8	421.3	482.4
DWC¹	31.4	35.3	37.8

¹ annualized
² 9M 2024 figures include the Clean Technology Systems Environmental division. The reclassification of assets and liabilities held for sale was done only in Q4 2024.

NWC well under control

3. Financials: Net financial debt



Key aspects

- €97 million cash-out for the acquisition of around 2.5 million HOMAG shares in Q1 after final court decision on cash settlement offer
- Q4: gross proceeds of approx. €290 to €310 million from environmental technology disposal

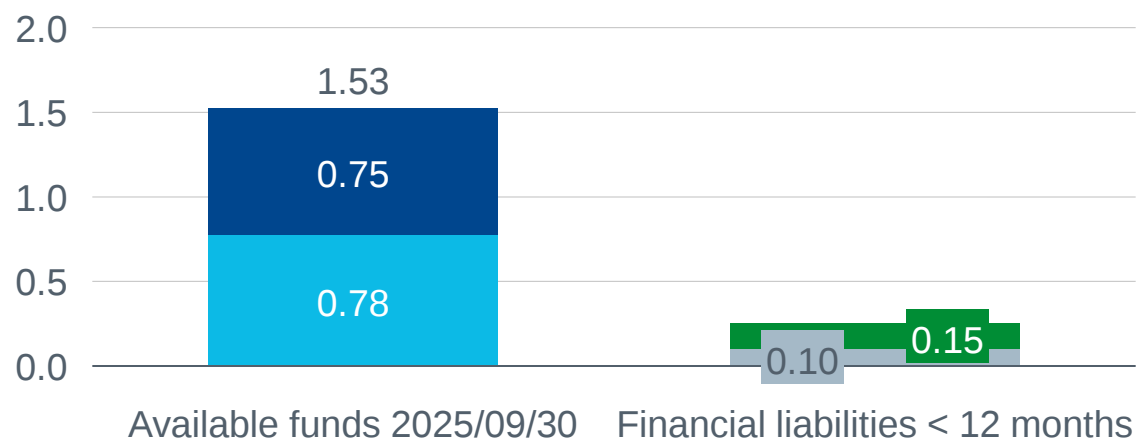
in € m		09/30/2025	12/31/2024	09/30/2024 ¹
	Total liquidity	777.4	951.1	937.1
-	Gross debt	-1,259.5	-1,347.3	-1,399.2
=	Net financial status	-482.0	-396.2	-462.1
	EBITDA LTM	300.2	307.5	339.1
	Net financial debt / EBITDA	1.6	1.3	1.4

¹ 9M 2024 figures include the Clean Technology Systems Environmental division.
The reclassification of cash and cash equivalents held for sale was only done in Q4 2024.

Significant net debt reduction expected at YE 2025

3. Financials: Comfortable liquidity headroom

in € bn

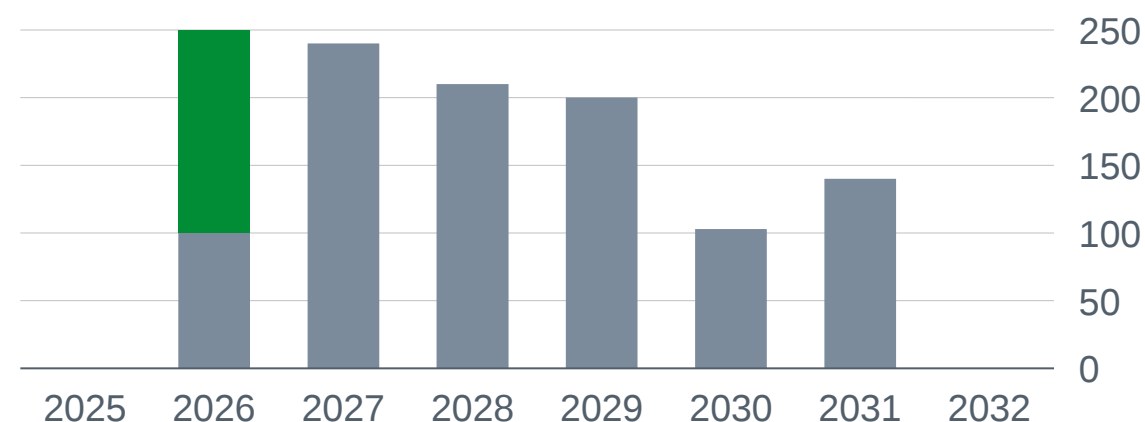


- Cash credit facilities (syn loan)
- Cash and cash equivalents
- Convertible
- Schuldschein loans

Without leasing liabilities or accrued interest

Maturity profile

September 30, 2025 (outstanding financial instruments only)
in € m



- Cash of discontinued operations (€39.1 million) included in assets held for sale, not part of reported liquidity
- 2025 maturities already repaid (€55 million)
- Other financial liabilities not included

Balanced maturity profile

4

Full focus on
Sustainable.
Automation



4. Disposal of environmental technology closed Oct. 31

Stellex Capital acquired Dürr's Clean Technology Systems Environmental division

Key facts

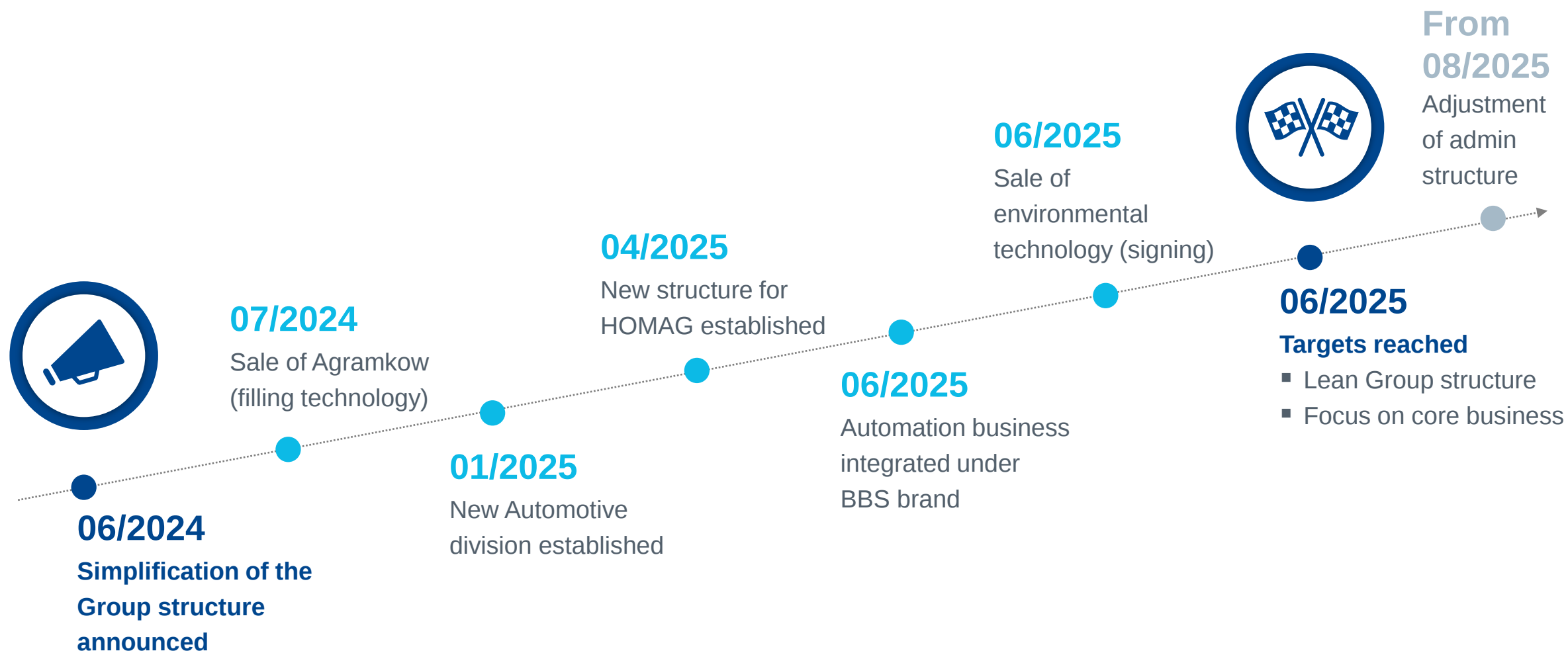
- **Enterprise value:** ~ €385 million (€407 million sales in 2024)
- Dürr retains ~ **25% re-investment share**
- **Gross proceeds:**
 - ~ **€290 to €310 million** expected (after cost for re-investment) in Q4
 - cash-out from tax payments mainly in 2026
- **Book gain** expected:
 - €220 to €250 million before tax
 - €160 to €190 million after tax in Q4



Major step in the process of simplifying the Group structure

4. Sustainable.Automation: major transformation steps

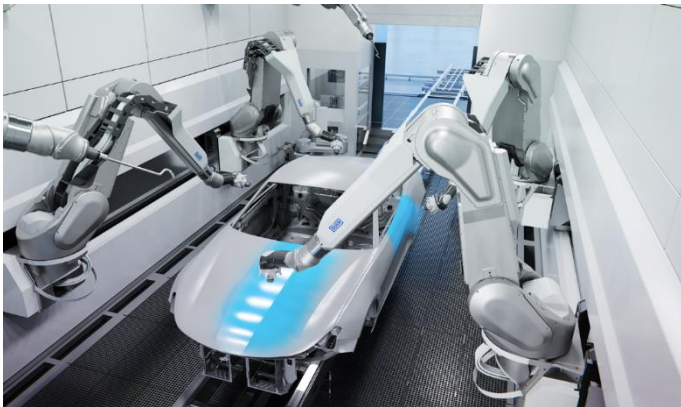
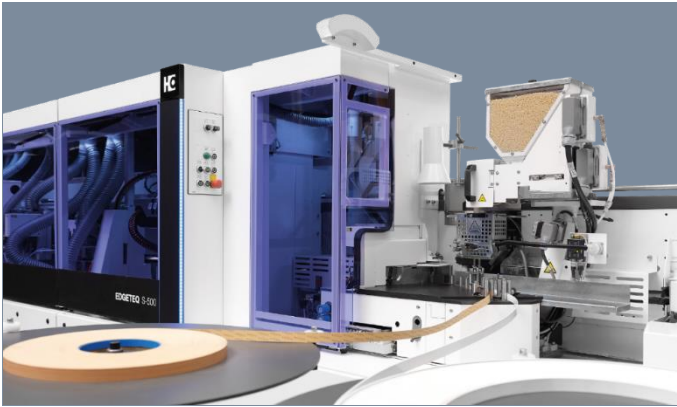
Milestones of our transformation process



4. Sustainable.Automation: 3 instead of 5 divisions

Lean organization and full focus on core business

Dürr Group. Sustainable.Automation.

Divisions	Automotive	Industrial Automation	Woodworking
			
Major markets	Paint shops, final assembly lines, test systems	Production automation, balancing technology, battery production technology	Woodworking technology
Sales (2024)	€2.1 bn	€0.9 bn	€1.4 bn
Employees (2024)	~ 6,700	~ 4,300	~ 6,800

4. Sustainable.Automation: adjusting admin structure

Making the Dürr Group more robust, efficient and focused

- Reduction of around 500 employees in administration planned by end of 2026
- Cost savings of around €50 million p.a. expected, full savings effect visible starting in 2027
- More entrepreneurial autonomy of divisions; key performance guidance by Dürr AG
- >50 % of the job cuts planned in Germany
- Provisions
 - €40 to €50 million in Q4 2025



5

Outlook



5. Outlook: Group guidance 2025

Continued operations	Actual 2024	Initial targets 2025	Adjusted targets 2025
Incoming orders in € m	4,745.7	4,300 – 4,700	3,800 – 4,100¹
Sales revenues in € m	4,290.9	4,200 – 4,600	4,200 – 4,600
EBIT margin before extraordinary effects in %	4.6	4.5 – 5.5	4.5 – 5.5
EBIT margin in %	3.6	3.5 – 4.5	-1.0 – 0.0²
ROCE in %	11.4	10 – 15	10 – 15
Free cash flow in € m	129.6	0 – 50	0 – 50
Capital expenditure in % of sales revenue	4.4	3.0 – 5.0	3.0 – 5.0

Group as a whole	Actual 2024	Targets 2025	Targets 2025 new
Earnings after tax in € m	102.1	120 – 170	120 – 170
Net financial status in € m (12/31)	-396.2	-500 – -550	-250 – -300³

¹ Adjusted on July 23

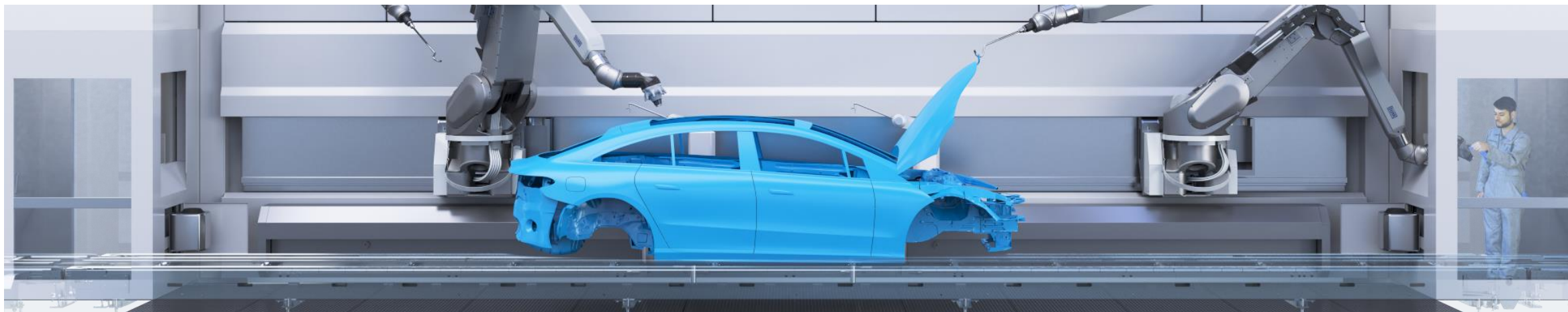
² Adjusted on July 23 based on €120.4 m goodwill impairment in Q2

³ Adjusted on June 29

5. Outlook: influencing factors for group guidance

- Book gain of €160 to €190 million after taxes expected in Q4
- €120.4 million goodwill impairment in Q2
- €40 to €50 million provisions for admin cuts in Q4
- €45 million further net extraordinary expenses (mainly PPA)
- Negative allocation effects of approx. €15 million in EBIT (environmental technology divestment)
- Capex expected at 3% to 5% of sales revenues
- Gross proceeds of approx. €290 to €310 million from divestment of environmental technology in Q4

Positive and negative effects are compensating each other
→ No net effect on 2025 earnings after tax



5. Outlook: Divisional guidance 2025

	Order intake (in € m)			Sales revenues (in € m)			EBIT margin (in %) before e.e.		
	2024	Initial targets 2025	Adjusted targets 2025	2024	Initial targets 2025	Adjusted targets 2025	2024	Initial targets 2025	Adjusted targets 2025
Automotive	2,606	2,100 – 2,300	1,800 – 2,000 ¹	2,057	2,000 – 2,200	2,000 – 2,200	8.4	7.5 – 8.5	7.5 – 8.5
Industrial Automation	812	800 – 950	650 – 800 ¹	852	850 – 950	750 – 850 ¹	3.6	4.5 – 5.5	3.5 – 4.5 ¹
Woodworking	1,357	1,300 – 1,500	1,300 – 1,500	1,413	1,350 – 1,450	1,350 – 1,450	3.6	4.5 – 5.5	4.5 – 5.5

¹ Adjusted on August 7

6

Summary



6. Summary

- **Strategic transformation** completed:
 - Lean Group structure with 3 divisions
 - Focus on core business: Sustainable.Automation
- **Order intake:** opportunities for significant improvement in Q4
- Further **sales** acceleration expected in Q4
- Strong **earnings resilience** in adverse environment:
 - Self-help, value-before-volume, service recovery
 - High earnings in Q3
 - Full-year EBIT margin b.e.e. expected to improve
- **Future efficiency:** €50 million admin cost cuts initiated
- High **free cash** flow after 9M
- **Net financial debt** improvement at YE due to proceeds from environmental technology sale
- **2025 guidance** confirmed



2026 focus: further improving efficiency within the new Group structure

Appendix

P&L in detail

Continued operations

in € m	9M 2025	9M 2024	Δ	Q3 2025	Q3 2024	Δ
Sales revenues	3,052.0	3,148.0	-3.0%	1,043.7	1,055.6	-1.1%
Cost of sales	-2,365.0	-2,494.2	5.2%	-808.9	-840.7	3.8%
Gross profit on sales	687.0	653.8	5.1%	234.8	214.8	9.3%
Selling expenses	-290.9	-279.4	-4.1%	-93.7	-86.6	-8.3%
General administrative expenses	-178.4	-180.4	1.1%	-56.5	-61.0	7.4%
Research and development costs	-104.6	-99.5	-5.2%	-34.2	-31.0	-10.3%
Other operating income	33.7	85.4	-60.6%	8.1	34.4	-76.5%
Other operating expenses	-150.3	-65.4	-129.9%	-4.0	-13.4	70.1%
Earnings before investment income, interest and income taxes	-3.5	114.6	-	54.4	57.2	-4.9%
Investment income	0.7	-0.1	-	-0.3	0.3	-
Interest and similar income	17.6	25.6	-31.1%	4.7	8.5	-44.2%
Interest and similar expenses	-40.0	-53.3	24.9%	-13.2	-16.2	18.1%
Earnings before income taxes	-25.2	86.8	-	45.7	49.8	-8.3%
Income taxes	-42.7	-33.3	-28.3%	-20.1	-18.8	-6.8%
Profit/loss from continued operations	-67.8	53.5	-	25.5	31.0	-17.5%
Profit/loss of the Dürr Group	-50.4	79.6	-	28.4	40.4	-29.6%
Attributable to:						
Non-controlling interests	3.1	-0.2	-	0.9	-0.3	-
Shareholders of Dürr Aktiengesellschaft	-53.6	79.9	-	27.5	40.8	-32.4%
Number of shares issued in thousands	69,202.1	69,202.1	-	69,202.1	69,202.1	-
Earnings per share in € (basic)	-0.77	1.15	-	0.40	0.59	-32.2%
Earnings per share in € (diluted)	-0.70	1.11	-	0.38	0.56	-32.1%

P&L in detail

Dürr Group as a whole

in € m	9M 2025	9M 2024	Δ	Q3 2025	Q3 2024	Δ
Sales revenues	3,327.4	3,441.8	-3.3%	1,134.9	1,160.5	-2.2%
Cost of sales	-2,563.1	-2,710.9	5.4%	-875.5	-919.8	4.8%
Gross profit on sales	764.3	730.9	4.6%	259.4	240.7	7.8%
Selling expenses	-317.5	-305.6	-3.9%	-102.3	-95.9	-6.7%
General administrative expenses	-188.0	-189.0	0.5%	-60.0	-61.7	2.8%
Research and development costs	-108.3	-102.4	-5.8%	-35.2	-31.9	-10.5%
Other operating income	34.7	85.8	-59.5%	8.8	34.4	-74.5%
Other operating expenses	-165.8	-70.3	-135.8%	-12.9	-15.8	18.8%
Earnings before investment income, interest and income taxes	19.4	149.5	-87.0%	57.8	69.8	-17.1%
Investment income	0.7	-0.2	-	-0.3	0.3	-
Interest and similar income	18.1	25.9	-30.2%	4.9	8.6	-42.6%
Interest and similar expenses	-40.1	-53.5	24.9%	-13.3	-16.2	18.3%
Earnings before income taxes	-2.0	121.7	-	49.2	62.4	-21.1%
Income taxes	-48.4	-42.1	-15.0%	-20.7	-22.0	5.5%
Profit/loss of the Dürr Group	-50.4	79.6	-	28.4	40.4	-29.6%
Attributable to:						
Non-controlling interests	3.1	-0.2	-	0.9	-0.3	-
Shareholders of Dürr Aktiengesellschaft	-53.6	79.9	-	27.5	40.8	-32.4%
Number of shares issued in thousands	69,202.1	69,202.1	-	69,202.1	69,202.1	-
Earnings per share in € (basic)	-0.77	1.15	-	0.40	0.59	-32.2%
Earnings per share in € (diluted)	-0.70	1.11	-	0.38	0.56	-32.1%

Balance sheet highlights (1/2)

Dürr Group as a whole

Assets in € m	09/30/2025	12/31/2024	09/30/2024 ¹
Non-current assets	1,661.8	1,838.3	1,898.4
of which goodwill and intangibles	833.7	976.6	1,057.5
of which property, plant and equipment	650.0	679.6	662.1
of which investment and financial assets	47.1	46.6	44.6
Current assets	2,953.2	3,140.1	3,145.7
of which inventories and prepayments	610.4	627.5	718.4
of which contract assets	536.0	618.6	721.3
of which trade receivables	597.6	528.1	587.9
of which sundry financial assets	213.8	150.6	165.4
of which cash and cash equivalents	610.7	831.6	816.0
of which assets held for sale	256.7	279.3	1.5
Total assets Dürr Group	4,614.9	4,978.4	5,044.2

¹ 9M 2024 figures include the Clean Technology Systems Environmental division. The reclassification of assets held for sale was only done in Q4 2024. Assets held for sale in 9M 2024 include the Agramkow assets.

Balance sheet highlights (2/2)

Dürr Group as a whole

Equity and Liabilities in € m	09/30/2025	12/31/2024	09/30/2024 ¹
Total equity	1,099.7	1,223.7	1,192.0
of which non-controlling interests	20.8	4.7	6.1
Non-current liabilities	1,089.8	1,343.6	1,393.4
of which provisions	56.1	59.1	63.2
of which convertible and Schuldschein loans	891.1	1,138.1	1,137.3
of which other financial liabilities	61.1	75.8	98.8
of which deferred taxes	56.9	44.8	63.5
Current liabilities	2,425.5	2,411.0	2,458.7
of which other provisions	153.2	171.3	188.0
of which contract liabilities	971.1	944.5	1,070.8
of which trade payables	428.9	425.6	485.9
of which convertible and Schuldschein loans	249.3	55.0	106.9
of which sundry financial liabilities	228.7	382.1	356.1
of which other liabilities	138.0	110.8	138.1
of which liabilities held for sale	139.7	177.7	0.0
Total equity and liabilities Dürr Group	4,614.9	4,978.4	5,044.2

¹ 9M 2024 figures include the Clean Technology Systems Environmental division. The reclassification of liabilities held for sale was done only in Q4 2024. Liabilities held for sale in 9M 2024 include the Agramkow liabilities.

Cash flow

in € m	9M 2025	9M 2024	Q3 2025	Q3 2024
EBT	-2.0	121.7	49.2	62.4
Depreciation and amortization of non-current assets	226.3 ¹	122.1	34.7	41.8
Interest result	22.1	27.6	8.3	7.6
Income taxes paid	-49.8	-54.3	-12.5	-18.6
Δ Provisions	-14.3	5.5	14.0	8.4
Δ Net working capital	58.1	61.9	-54.1	-0.1
Other	-6.0	-44.1	41.0	-25.0
Operating cash flow	234.4	240.4	80.7	76.5
thereof of continued operations	207.8	228.2	71.4	86.7
thereof of discontinued operations	26.6	12.2	9.3	-10.2
Interest paid (net)	-26.3	-29.6	0.5	0.8
Repayment lease liabilities	-29.0	-29.6	-8.9	-9.4
Capital expenditures	-72.8	-99.7	-27.5	-30.2
Free cash flow	106.3	81.6	44.8	37.8
thereof of continued operations	85.0	74.0	37.9	49.5
thereof of discontinued operations	21.3	7.6	6.9	-11.7
Dividend payment	-49.2	-49.1	0.0	0.0
Payment related to acquisitions	-104.2	-17.7	-1.3	-1.5
Cash receipts from the sale of assets held for sale	-9.0	38.9	-7.2	38.9
Other cash flows	9.4	0.8	3.4	-4.7
Less net financial status from assets held for sale	-39.1	0.0	-28.8	2.6
Change net financial status	-85.8	54.6	-1.2	70.6

¹including €120.4 m goodwill impairment in Q2

Overview: financial figures by division (1/2)

		2025					2024				
		Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
AUTO	Incoming orders in € m	502.7	402.0	310.1		1,214.8	827.3	698.1	616.4	464.5	2,606.3
	Sales revenues in € m	482.4	499.3	504.9		1,486.6	446.4	511.3	526.6	572.8	2,057.1
	Order backlog in € m	2,707.0	2,556.4	2,357.6			2,661.0	2,751.9	2,799.2	2,721.4	
	EBIT in € m	32.3	36.4	41.9		110.6	29.6	33.9	43.5	59.3	166.3
	EBIT before extraordinary effects in € m	33.3	37.6	43.7		114.6	30.7	35.8	45.1	60.2	171.8
	Employees	6,636	6,606	6,542			6,857	6,696	6,669	6,682	
INDU	Incoming orders in € m	193.9	130.2	191.4		515.6	176.6	202.9	177.6	254.8	811.8
	Sales revenues in € m	197.9	169.2	193.2		560.2	223.9	223.4	185.3	219.2	851.9
	Order backlog in € m	651.9	598.4	589.0			693.9	673.0	620.7	665.5	
	EBIT in € m	0.2	-126.8	2.8		-123.8	3.1	-6.6	16.4	-12.2	0.7
	EBIT before extraordinary effects in € m	7.1	1.7	10.4		19.2	12.6	8.5	5.2	4.5	30.9
	Employees	4,185	4,132	4,066			4,437	4,386	4,250	4,258	
WOOD	Incoming orders in € m	391.2	279.9	267.7		938.8	377.3	321.3	332.7	325.6	1,356.9
	Sales revenues in € m	335.0	339.0	351.8		1,025.8	347.0	358.9	349.5	358.1	1,413.5
	Order backlog in € m	814.3	724.4	638.8			871.0	832.7	805.8	780.5	
	EBIT in € m	12.8	14.5	19.3		46.6	9.2	9.1	12.0	13.4	43.7
	EBIT before extraordinary effects in € m	13.5	15.7	24.4		53.6	10.8	10.7	13.5	15.8	50.8
	Employees	6,665	6,621	6,579			7,097	6,978	6,875	6,802	

Overview: financial figures by division (2/2)

		2025					2024				
		Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
CTSE	Incoming orders in € m	89.0	90.2	73.0		252.3	114.1	90.6	90.1	96.6	391.5
	Sales revenues in € m	95.5	88.7	91.2		275.4	89.9	98.9	104.9	113.4	407.2
	Order backlog in € m	279.0	266.1	247.8			338.0	321.8	299.2	291.7	
	EBIT in € m	10.4	9.1	3.4		22.9	11.1	11.3	12.6	18.7	53.6
	EBIT before extraordinary effects in € m	13.2	12.0	11.8		37.0	12.7	13.6	16.0	19.6	61.9
	Employees	1,296	1,299	1,312			1,288	1,266	1,267	1,290	
CC / CONS.	Incoming orders in € m	-7.4	-5.4	-6.7		-19.5	-6.5	-9.5	-7.3	-6.0	-29.3
	Sales revenues in € m	-7.9	-6.5	-6.2		-20.6	-8.8	-9.6	-5.8	-7.2	-31.5
	Order backlog in € m	-6.8	-5.5	-6.1			-8.5	-7.9	-7.9	-6.8	
	EBIT in € m	-14.6	-12.8	-9.6		-37.0	-13.3	-7.7	-14.7	-22.7	-58.3
	EBIT before extraordinary effects in € m	-14.6	-13.2	-9.6		-37.4	-13.3	-7.7	-14.7	-21.8	-57.5
	Employees	905	899	890			811	816	834	862	
GROUP	Incoming orders in € m	1,169.4	897.0	835.6		2,902.0	1,488.8	1,303.4	1,209.5	1,135.5	5,137.2
	Sales revenues in € m	1,103.0	1,089.6	1,134.9		3,327.4	1,098.4	1,182.9	1,160.5	1,256.4	4,698.1
	Order backlog in € m	4,445.4	4,139.8	3,827.2			4,555.4	4,571.5	4,516.9	4,452.2	
	EBIT in € m	41.2	-79.6	57.8		19.4	39.7	40.1	69.8	56.5	206.0
	EBIT before extraordinary effects in € m	52.5	53.8	80.8		187.0	53.5	60.9	65.1	78.4	257.9
	Employees	19,687	19,557	19,389			20,490	20,142	19,895	19,894	

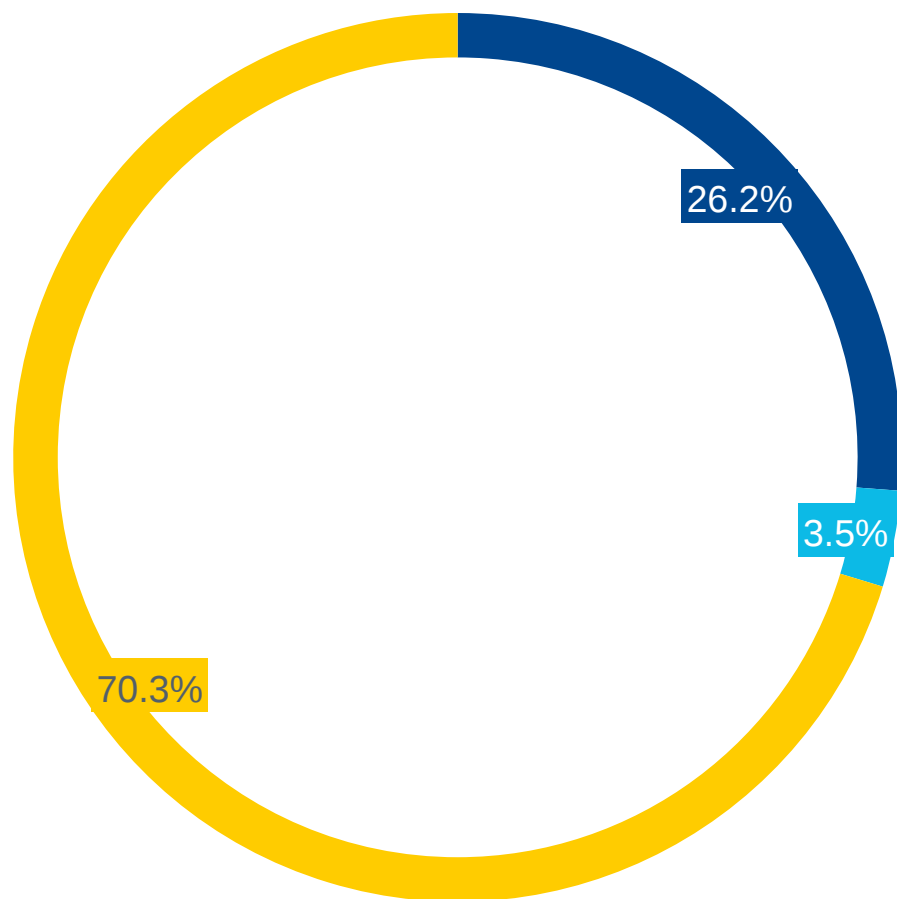
Overview: extraordinary effects

in € m

	2025					2024				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
AUTO	-1.0	-1.2	-1.8		-4.0	-1.1	-1.8	-1.7	-0.9	-5.5
thereof PPA	-0.9	-0.9	-0.9		-2.7	-1.1	-1.0	-1.0	-1.0	-4.2
INDU	-6.9	-128.5	-7.6		-143.0	-9.5	-15.1	11.2	-16.7	-30.2
thereof PPA	-6.3	-6.1	-5.5		-17.9	-9.0	-8.8	-8.8	-6.4	-33.0
WOOD	-0.6	-1.2	-5.1		-7.0	-1.6	-1.6	-1.5	-2.4	-7.1
thereof PPA	-0.6	-0.6	-0.6		-1.7	-1.4	-1.4	-1.4	-0.6	-4.9
CC	0.0	0.4	0.0		0.4	0.0	0.0	0.0	-0.9	-0.9
thereof PPA	0.0	0.5	0.0		0.5	0.0	0.0	0.0	0.0	0.0
Continued operations	-8.5	-130.5	-14.5		-153.6	-12.2	-18.6	8.0	-20.9	-43.7
thereof PPA	-7.9	-7.1	-6.9		-21.9	-11.5	-11.3	-11.3	-8.0	-42.1
Clean Technology Systems Environmental (discontinued operation)	-2.8	-2.9	-8.4		-14.1	-1.6	-2.3	-3.4	-0.9	-8.2
thereof PPA	0.0	0.0	0.0		0.0	-0.9	-0.9	-0.8	-0.6	-3.2
Dürr Group as a whole	-11.3	-133.4	-22.9		-167.7	-13.8	-20.9	4.6	-21.8	-51.9
thereof PPA	-7.9	-7.1	-6.9		-21.9	-12.4	-12.2	-12.1	-8.7	-45.3

Shareholder structure

Free float at 70.3%¹



■ Heinz Dürr GmbH, Berlin

■ Heinz und Heide Dürr Stiftung, Berlin

■ Institutional and private investors, including²

- Members of the Dürr AG Supervisory Board: 0.12%
- Members of the Dürr AG Board of Management: 0.07%

¹ Free float calculated according to Deutsche Börse AG

² According to the relevant laws

November 2025

- 11/13/2025 **Interim statement for the first nine months of 2025**
- 11/19/2025 DZ BANK Equity Conference, Frankfurt
- 11/25/2025 Deutsches Eigenkapitalforum, Frankfurt

December 2025

- 12/01/2025 Berenberg European Conference, Windsor
- 12/02/2025 Goldman Sachs Industrials & Autos Week, London

January 2026

- 01/13/2026 German Investment Seminar, New York
- 01/20/2026 Kepler Cheuvreux German Corporate Conference, Frankfurt

March 2026

- 03/05/2026 Preliminary figures for fiscal 2025
- 03/26/2026 Annual report 2025

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Access our financial
calendar on our website



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Results January to September 2025

Dr. Jochen Weyrauch, CEO of Dürr AG
Dietmar Heinrich, CFO of Dürr AG

November 13, 2025
Bietigheim-Bissingen

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