

PRESS RELEASE

Dürr sets course for earnings improvement in environmental technology business, HOMAG reorganizes production

- **Loss-making micro gas turbine business to be discontinued**
- **HOMAG optimization: reorganization of Schopfloch production**
- **Approx. € 35 million earnings burden in 2018, positive effects as early as 2019**

Bietigheim-Bissingen, October 17, 2018 – Following the acquisition of US environmental technology companies MEGTEC and Universal, Dürr continues to implement the strategic reorientation of its Clean Technology Systems division. To enable it to concentrate on profitable business in the environmental technology sector in the future, it will discontinue its loss-making micro gas turbine business. This will lead to extraordinary expenses of € 17 million in 2018. HOMAG (Woodworking Machinery and Systems division) is also taking steps to continue its sales and earnings growth. The world market leader of woodworking machinery is fundamentally reorganizing its production at the Schopfloch site, thus responding to the increased volume of activity in systems business with complete production lines. Production bottlenecks have recently been affecting HOMAG's growth. HOMAG anticipates another earnings improvement in 2018; however, EBIT is set to fall short of target by more than € 10 million.

The cost of closing the micro gas turbine business, production bottlenecks at HOMAG, and additional consultancy costs will burden earnings by a total of around € 35 million in the second half of 2018. The Dürr Group is thus adjusting its earnings forecast and now expects an EBIT margin of 5.8 to 6.3 % for 2018. The previous target was 6.8 to 7.3 % (including US environmental technology companies

**Dürr Aktiengesellschaft
Corporate Communications & Investor Relations
Carl-Benz-Str. 34
74321 Bietigheim-Bissingen
Germany**

Phone +49 7142 78-1785
Fax +49 7142 78-1716

corpcom@durr.com
www.durr.com

MEGTEC and Universal, which have been consolidated since the beginning of October). The 2018 EBIT margin before extraordinary effects is now expected to reach 6.8 to 7.2 %; the previous target margin was between 7.4 and 7.8 %.

The optimization measures at Clean Technology Systems and HOMAG will have a positive effect on earnings as early as next year. Ralf W. Dieter, CEO of Dürr AG, states: "We are addressing two important issues, which have slowed down our earnings development in 2018. We are thus laying the foundation for a sustainable increase in earnings in 2019 and the subsequent years."

Clean Technology Systems starts with new structure, without earnings burden

The loss-making business in micro gas turbines, which generate electricity and heat, is part of the Clean Technology Systems energy-efficiency unit, established in 2011. The low demand for this technology, combined with high development costs, would have resulted in further substantial losses over the coming years. Says Ralf W. Dieter: "Firstly, the expectations we had placed in this technology were not fulfilled and, secondly, the demand for energy-efficiency systems is very limited due to low energy prices. This is why continuing this loss-making business would no longer have been acceptable."

Withdrawing from the micro gas turbine business will pave the way for a positive development of Clean Technology Systems. In its far larger core business of industrial exhaust-air purification technology, the division repositioned itself as a world market leader through the acquisition of MEGTEC/Universal at the beginning of October. The acquisition has caused sales at Clean Technology Systems to double to around € 400 million. Taking advantage of worldwide market opportunities and synergy potential should enable the division to increase sales to up to € 500 million, with the EBIT margin rising to between 6 and 7 %, by 2021. According to Ralf W. Dieter: "Clean Technology Systems is now in a good position: the acquisition of MEGTEC/Universal offers economies of scale and improved worldwide access to customers in exhaust-air purification technology. Eliminating the losses from the micro gas turbine business enables the division to pursue its growth targets unencumbered." The roughly 20 employees from the micro gas

Dürr Aktiengesellschaft
Corporate Communications & Investor Relations
Carl-Benz-Str. 34
74321 Bietigheim-Bissingen
Germany

Phone +49 7142 78-1785
Fax +49 7142 78-1716

corpcom@durr.com
www.durr.com

turbine business will be given the opportunity to move into other areas of the Dürr Group.

HOMAG prepares itself for growing systems business

HOMAG is preparing itself for growth in systems business with complete lines for furniture production. At its Schopfloch headquarters, the company is fundamentally reorganizing its production, introducing an efficient production system to enable further growth. For automated and digitally networked production lines, HOMAG has built up a strong position over the previous years. It also benefits from the high demand for systems for efficient, batch size 1 production of customized furniture. In 2019, HOMAG expects another rise in sales with a margin increase. "HOMAG has made good progress with its optimization strategy. This is reflected in the substantial earnings improvements, which have been achieved continuously since 2014. The reorganization in Schopfloch is another important step in this direction", says Ralf W. Dieter. Sales and earnings at the other HOMAG sites are developing as planned. Further growth is expected over the coming years, although the pace of growth will be more moderate.

Forecast for incoming orders and sales for 2018 confirmed

The Dürr Group's targets for incoming orders (€ 3,650 to 3,950 million) and sales (€ 3,750 to 3,950 million) in 2018 remain unchanged and also take into account the effects from the acquisition of MEGTEC/Universal. In terms of cash flow, Dürr still aims to improve on the previous year's figure.

Group targets for 2020 adjusted

Another large company acquisition is currently not envisaged at Dürr, due to the very high company valuations. Dürr has therefore adjusted its long-term Group targets for 2020, based on today's perspective. The sales target for 2020 is now between € 4,000 and 4,200 million, while the target range for the EBIT margin is 7.0 to 8.0 %. The previous targets of up to € 5,000 million (sales) and 8 to 10 % (EBIT margin) had implied another large company acquisition.

Pictures for this press release can be found [here](#).

Dürr Aktiengesellschaft
Corporate Communications & Investor Relations
Carl-Benz-Str. 34
74321 Bietigheim-Bissingen
Germany

Phone +49 7142 78-1785
Fax +49 7142 78-1716

corpcom@durr.com
www.durr.com

The Dürr Group is one of the world's leading mechanical and plant engineering firms with extensive expertise in automation and digitization/Industry 4.0. Products, systems and services offered by the Group enable highly efficient manufacturing processes in different industries. Dürr supplies sectors like the automotive industry, mechanical engineering as well as the chemical, pharmaceutical and woodworking industries. The Group generated sales of € 3.71 billion in 2017. In October 2018 Dürr acquired the industrial environmental technology business of US company Babcock & Wilcox, comprising the MEGTEC and Universal brands. Since then, the company has had over 16,000 employees and 108 business locations in 32 countries. The Group operates in the market with five divisions:

- **Paint and Final Assembly Systems:** *paint shops and final assembly systems for the automotive industry*
- **Application Technology:** *robot technologies for the automated application of paint, sealants and adhesives*
- **Clean Technology Systems:** *exhaust-air purification systems, noise filtration systems and energy efficiency technology*
- **Measuring and Process Systems:** *balancing equipment as well as assembly, testing and filling technology*
- **Woodworking Machinery and Systems:** *machinery and equipment for the woodworking industry*

Contact:

Dürr AG

Günter Dielmann / Mathias Christen

Corporate Communications & Investor Relations

Phone +49 7142 78-1785 / -1381

Fax +49 7142 78-1716

E-Mail corpcom@durr.com

This publication has been prepared independently by Dürr AG/Dürr group ("Dürr"). It may contain statements which address such key issues as strategy, future financial results, events, competitive positions and product developments. Such forward-looking statements are subject to a number of risks, uncertainties and other factors, including, but not limited to those described in Dürr's disclosures, in particular in the

Dürr Aktiengesellschaft
Corporate Communications & Investor Relations
Carl-Benz-Str. 34
74321 Bietigheim-Bissingen
Germany

Phone +49 7142 78-1785
Fax +49 7142 78-1716

corpcom@durr.com
www.durr.com

chapter "Risks" in Dürr's annual report. Should one or more of these risks, uncertainties and other factors materialize, or should underlying expectations not occur or assumptions prove incorrect, actual results, performances or achievements of Dürr may vary materially from those described in the relevant forward-looking statements. These statements may be identified by words such as "expect," "want," "anticipate," "intend," "plan," "believe," "seek," "estimate," "will," "project" or words of similar meaning. Dürr neither intends, nor assumes any obligation, to update or revise its forward-looking statements regularly in light of developments which differ from those anticipated. Stated competitive positions are based on management estimates supported by information provided by specialized external agencies.

Our financial reports, presentations, press releases and ad-hoc releases may include alternative financial metrics. These metrics are not defined in the IFRS (International Financial Reporting Standards). Dürr's net assets, financial position and results of operations should not be assessed solely on the basis of these alternative financial metrics. Under no circumstances do they replace the performance indicators presented in the consolidated financial statements and calculated in accordance with the IFRS. The calculation of alternative financial metrics may vary from company to company despite the use of the same terminology. Further information regarding the alternative financial metrics used at Dürr can be found in our financial glossary on the Dürr web page (<https://www.durr-group.com/en/investor-relations/glossary/>).

Dürr Aktiengesellschaft
Corporate Communica-
tions & Investor Relations
Carl-Benz-Str. 34
74321 Bietigheim-Bissingen
Germany

Phone +49 7142 78-1785
Fax +49 7142 78-1716

corpcom@durr.com
www.durr.com