

**Note:** The business figures presented below relate to the continued operations excluding the environmental technology business, for which a sale agreement was concluded on June 29, 2025.

## **Dürr Group adjusts forecast for order intake and plans to downsize administration as part of the Group restructuring**

Bietigheim-Bissingen, July 23, 2025 — Dürr AG is adjusting its annual forecast for order intake based on preliminary figures for the second quarter of 2025. Accordingly, the mechanical and plant engineering firm expects an order intake of €3,800 million to €4,100 million in the current year (previously: €4,300 million to €4,700 million). The figures relate to continued operations excluding environmental technology, the sale of which is to be completed in the fourth quarter. The forecasts for sales, EBIT margin before extraordinary effects, and earnings after tax remain unchanged. As part of its group realignment, Dürr plans to cut around 500 jobs in administrative functions by the end of 2026.

### **Investment uncertainty influences order intake**

In the second quarter, order intake amounted to €807 million (H1 2025: €1,887 million) and was therefore below the level of the previous quarters. The reason for the subdued development are the global tariff conflicts and uncertainties, which have led to a significant reluctance to invest on the part of customers. In light of these developments, the Dürr Group is adjusting its forecast for order intake for the year as a whole.

Sales reached €1,001 million and were therefore 8% lower than in the second quarter of 2024 (H1 2025: €2,008 million). The main reasons were declines in the Industrial Automation division, the sale of the subsidiary Agramkow, which was completed in mid-2024, and isolated project delays on the part of customers in the automotive business. Despite the uncertain market environment, the Board of Management confirms the sales forecast for 2025 of €4,200 million to €4,600 million; however, the lower end of the target range is anticipated.

Dürr Aktiengesellschaft  
Corporate  
Communications & Investor  
Relations  
Carl-Benz-Str. 34  
74321 Bietigheim-Bissingen  
Germany

Phone +49 7142 78-1785

corpcom@durr.com  
www.durr-group.com

The EBIT margin before extraordinary effects was 4.2% in the second quarter (H1 2025: 4.0%), representing an improvement on the first quarter (3.9%). The forecast for the EBIT margin before extraordinary effects for the year as a whole of 4.5% to 5.5% is confirmed.

“The first half of the year was characterized by an exceptionally high level of uncertainty — particularly due to geopolitical turbulences and the tariff conflicts. This led to a significant reluctance to invest on the part of our customers,” says Dr. Jochen Weyrauch, CEO of Dürr AG. “At the same time, there are some bright spots in relevant economic indicators, and a trade policy agreement between the US and the EU seems to be possible. Our task is to strengthen the Dürr Group’s resilience and prepare ourselves for the next upturn in the best possible manner. We do this with determination: We have reduced fixed costs at HOMAG and made the automotive business even more efficient. We are also realizing synergies in the automation business and are now addressing the streamlining of the administration.”

### **Adjustment of the administrative structure planned as the next step in the Group realignment**

As part of the simplification of the Group structure announced mid-2024, Dürr intends to adjust its administrative structures. By the end of 2026, around 500 administrative positions are to be cut. The aim is to adapt the group administration to the new size of the company and at the same time make it more efficient. With the Group realignment, Dürr is concentrating on its core business relating to the sustainable automation of production processes and reduces the number of its divisions from five to three. Important steps to date have been the sale of the environmental technology business and of the filling technology specialist Agramkow as well as the consolidation of the automotive business.

Earnings (after extraordinary effects) will be negatively impacted in the second half of the year by provisions of €40 million to €50 million for the planned job cuts. Conversely, annual savings of around €50 million are expected, taking full effect from 2027.

“The planned restructuring of the administration is a next consistent step after the sale of the environmental technology business,” emphasizes Dr. Jochen Weyrauch. “We are making the Dürr Group more robust, more efficient, and more focused. This gives us more flexibility to achieve our goals and grow profitably, including in a challenging market environment. In line with our

Dürr Aktiengesellschaft  
Corporate  
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Relations  
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Phone +49 7142 78-1785

corpcom@durr.com  
www.durr-group.com

corporate culture and values, we intend to cut jobs in a socially responsible manner.”

## **Full year: Extraordinary expenses offset in earnings after tax by book profit from sale of environmental technology**

In the second quarter, earnings will be negatively impacted by a non-cash goodwill impairment in the Industrial Automation division. The impairment in the range of €110 million to €130 million relates to the Production Automation Systems business unit. It reflects the business unit's subdued business with the automotive industry as a result of macroeconomic uncertainties and the faltering development of electromobility.

Dürr AG expects the extraordinary expense for the adjustments in the administration and the impairment to be offset by the expected book profit from the sale of the environmental technology business. The book profit is forecast at €220 million to €250 million before tax and €160 million to €190 million after tax, and is expected to be incurred in the fourth quarter with the closing of the sale of environmental technology. The annual forecast for earnings after tax of €120 million to €170 million therefore remains unchanged.

Whilst the forecast for the EBIT margin before extraordinary effects is unchanged at 4.5% to 5.5% for 2025, the forecast range for the EBIT margin (after extraordinary effects) is being adjusted to -1.0% to 0.0% (previously 3.5% to 4.5%). The reason for this is, that the book profit from the sale of the environmental technology business is not taken into account in the EBIT (after extraordinary effects) of the continued operations.

The interim report for the first half of the year will be published on August 7, 2025.

Pictures for this press release can be found [here](#).

Dürr Aktiengesellschaft  
Corporate  
Communications & Investor  
Relations  
Carl-Benz-Str. 34  
74321 Bietigheim-Bissingen  
Germany

Phone +49 7142 78-1785

corpcom@durr.com  
www.durr-group.com

## Continued operations (excluding environmental technology business)

KEY FIGURES continued operations (IFRS)						
in € million	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Order intake	1,887.2	2,587.4	-27.1%	806.8	1,212.7	-33.5%
Orders on hand (June 30)	3,873.7	4,249.7	-8.8%	3,873.7	4,249.7	-8.8%
Sales	2,008.3	2,092.5	-4.0%	1,000.9	1,084.0	-7.7%
Gross profit <sup>1</sup>	452.2	439.0	3.0%	226.0	220.7	2.4%
EBIT before extraordinary effects <sup>1</sup>	81.1	88.1	-8.0%	41.8	47.3	-11.7%
Gross margin <sup>1</sup> in %	22.5	21.0	+1.5pp	22.6	20.4	+2.2pp
EBIT margin before extraordinary effects <sup>1</sup> in %	4.0	4.2	-0.2pp	4.2	4.4	-0.2pp
Free cash flow	47.2	24.5	92.2%	46.0	17.7	160.5%
Net financial status (June 30)	-480.8	-532.6	9.7%	-480.8	-532.6	9.7%
Employees (June 30)	18,258	18,876	-3.3%	18,258	18,876	-3.3%

<sup>1</sup> The earnings figures for continued operations include charges from allocation effects (H1 2025: €-6.0 million, H1 2024: €-6.0 million) attributable to the discontinued operation.

Automotive, in € million	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Order intake	904.7	1,525.4	-40.7%	402.0	698.1	-42.4%
Sales	981.7	957.7	2.5%	499.3	511.3	-2.4%
EBIT before extraordinary effects	70.9	66.5	6.7%	37.6	35.8	5.1%
Employees (June 30)	6,606	6,696	-1.3%	6,606	6,696	-1.3%
Industrial Automation, in € million	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Order intake	324.1	379.4	-14.6%	130.2	202.9	-35.8%
Sales	367.0	447.3	-17.9%	169.2	223.4	-24.3%
EBIT before extraordinary effects	8.8	21.1	-58.1%	1.7	8.5	-79.8%
Employees (June 30)	4,132	4,386	-5.8%	4,132	4,386	-5.8%
Woodworking, in € million	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Order intake	671.1	698.6	-3.9%	279.9	321.3	-12.9%
Sales	674.0	705.9	-4.5%	339.0	358.9	-5.5%
EBIT before extraordinary effects	29.2	21.5	35.9%	15.7	10.7	46.8%
Employees (June 30)	6,621	6,978	-5.1%	6,621	6,978	-5.1%

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Corporate  
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Relations  
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corpcom@durr.com  
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## Group as a whole (including environmental technology business)

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in € million	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Order intake	2,066.4	2,792.1	-26.0%	897.0	1,303.4	-31.2%
Orders on hand (June 30)	4,139.8	4,571.5	-9.4%	4,139.8	4,571.5	-9.4%
Sales	2,192.5	2,281.3	-3.9%	1,089.6	1,182.9	-7.9%
Gross profit	504.9	490.2	3.0%	250.9	247.9	1.2%
EBIT before extraordinary effects	106.3	114.4	-7.1%	53.8	60.9	-11.8%
Gross margin in %	23.0	21.5	+1.5pp	23.0	21.0	+2.0pp
EBIT margin before extraordinary effects in %	4.8	5.0	-0.2pp	4.9	5.2	-0.3pp
Free cash flow	61.5	43.8	40.4%	44.6	18.9	136.4%
Net financial status <sup>1</sup> (June 30)	-480.8	-532.6	9.7%	-480.8	-532.6	9.7%
Employees (June 30)	19,557	20,142	-2.9%	19,557	20,142	-2.9%

<sup>1</sup> The corresponding contributions of the discontinued operation (environmental technology) are not included.

Automotive, in € million	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Order intake	904.7	1,525.4	-40.7%	402.0	698.1	-42.4%
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Employees (June 30)	6,606	6,696	-1.3%	6,606	6,696	-1.3%
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Employees (June 30)	6,621	6,978	-5.1%	6,621	6,978	-5.1%
Clean Technology Systems Environmental, in € million	H1 2025	H1 2024	Δ	Q2 2025	Q2 2024	Δ
Order intake	179.2	204.7	-12.5%	90.2	90.6	-0.5%
Sales	184.2	188.8	-2.4%	88.7	98.9	-10.3%
EBIT before extraordinary effects	25.2	26.3	-4.2%	12.0	13.6	-12.1%
Employees (June 30)	1,299	1,266	2.6%	1,299	1,266	2.6%

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Relations  
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corpcom@durr.com  
www.durr-group.com

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The Dürr Group is one of the world's leading mechanical and plant engineering firms with particular expertise in the technology fields of automation, digitalization, and energy efficiency. Its products, systems, and services enable highly efficient and sustainable manufacturing processes – mainly in the automotive industry and for producers of furniture and timber houses, but also in sectors such as the chemical and pharmaceutical industries, medical devices, electrical engineering, and battery production. In 2024, the company generated sales of €4.7 billion. The Dürr Group has around 18,300 employees and 139 business locations in 33 countries. As of January 1, 2025, the former divisions Paint and Final Assembly Systems and Application Technology were merged to form the new Automotive division. Since then, the Dürr Group has been operating in the market with four divisions:

- **Automotive:** painting technology, final assembly, testing and filling technology
- **Industrial Automation:** automated assembly and test systems for automotive components, medical devices, and consumer goods as well as balancing technology solutions and coating systems for battery electrodes
- **Woodworking:** machinery and equipment for the woodworking industry
- **Clean Technology Systems Environmental:** air pollution control and noise abatement systems

## Contact:

Dürr AG

Mathias Christen

Corporate Communications & Investor Relations

Phone +49 7142 78-1381

E-Mail [corpcom@durr.com](mailto:corpcom@durr.com)

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Dürr Aktiengesellschaft  
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Communications & Investor  
Relations  
Carl-Benz-Str. 34  
74321 Bietigheim-Bissingen  
Germany

Phone +49 7142 78-1785

[corpcom@durr.com](mailto:corpcom@durr.com)  
[www.durr-group.com](http://www.durr-group.com)

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Dürr Aktiengesellschaft  
Corporate  
Communications & Investor  
Relations  
Carl-Benz-Str. 34  
74321 Bietigheim-Bissingen  
Germany

Phone +49 7142 78-1785

corpcom@durr.com  
[www.durr-group.com](http://www.durr-group.com)