PRESS RELEASE

DÜRR GROUP.

Note: The following business figures relate to the continued operations excluding the environmental technology business, which was sold on October 31, 2025.

Business figures for the third quarter and the first nine months of 2025

Significant earnings increase in the third quarter

- **High EBIT margin of 6.6% before extraordinary effects in the third quarter**
- **Free cash flow rises to €85 million in the first nine months**
- **Full-year forecast confirmed**

Bietigheim-Bissingen, November 13, 2025 — The Dürr Group significantly increased its earnings in the third quarter and also set the course for improvement in 2025 as a whole. Compared with the previous year, EBIT before extraordinary effects rose by 40% to €69.0 million. The margin reached a high level of 6.6%; over the first nine months, it increased to 4.9%. This puts Dürr on track to perform better in 2025 than in the previous year and to comfortably achieve its full-year target of 4.5% to 5.5%. Sales in the first nine months declined slightly to €3.05 billion (down 3%). Dürr expects sales to accelerate in the fourth quarter and is confident of achieving its full-year target of €4.2 to €4.6 billion. Order intake in the third quarter was subdued (€762.5 million) due to tariff conflicts and macroeconomic uncertainty. However, a significant improvement is expected in the final quarter. Dr. Jochen Weyrauch, CEO of Dürr AG, stated: "We see good prospects for high order intake in the fourth quarter, provided there are no delays in contract awards. From today's perspective, we are confident." Dürr's CEO highlighted the solid free cash flow of €85.0 million in the first nine months: "We are operating in a volatile economic and political environment. In this situation, our ability to generate free cash flow is a key resilience factor."

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After a solid start to the year, order intake was shaped by investment uncertainty in the second and third quarters resulting from tariff-related turbulence. In the first nine months, order intake declined by 29% to €2.65 billion. However, in the year-on-year comparison, it should be noted that 2024 saw the receipt of several exceptionally large orders.

Recently, there have been indications for a revival in order intake: In the third quarter, the Industrial Automation division recorded orders worth €191.4 million, returning to the encouraging level seen in the first quarter. In painting technology (Automotive division), the automotive industry is also continuing to drive forward strategic investment projects. At HOMAG (Woodworking division), business with production systems for timber houses is picking up, and major orders are once again being awarded. By contrast, demand in the furniture industry has recently been dampened again by the tariff conflicts, following a positive start to the year.

At €1.04 billion, sales in the third quarter were higher than in the previous two quarters, with all three divisions contributing. In the automotive business, the execution of several major orders gathered pace following delays on the part of customers. Sales from service business have also seen a significant rise again recently. In the second quarter, some customers had reduced their spending in this area due to macroeconomic uncertainty.

Significant increase in earnings after tax on a comparable basis

The improvement in the EBIT margin before extraordinary effects was primarily due to efficiency gains and good margin quality in the order backlog. “We were able to increase earnings despite the slight decline in sales and the challenging environment. In doing so, we benefited from cost reductions, efficient order execution, and our value-before-volume strategy in sales. The upturn in the service business has also had a positive impact recently," said CFO Dietmar Heinrich.

Although earnings after tax were negative in the first nine months, at €-67.8 million, this was solely due to a non-cash impairment of €120.4 million in the second quarter. By contrast, earnings after tax in the previous year included an extraordinary book profit of around €20 million from the sale of the Group subsidiary Agramkow. Adjusted for both extraordinary effects, earnings after tax improved by 57% in the current year.

Group transformation completed with sale of environmental technology

At the end of October, Dürr successfully completed the streamlining of the Group, which had begun in the previous year, with the sale of its environmental technology business. In its new structure, the company now comprises only

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three divisions instead of five. The Group's CEO, Dr. Jochen Weyrauch, said: "Under the motto Sustainable.Automation, the focus is now entirely on our core business centered around highly automated and sustainable production processes. We have created a future-proof structure and are now concentrating on further efficiency gains to realize Dürr's full earnings potential."

The sale of the environmental technology business is expected to generate gross proceeds of €290 to €310 million in the fourth quarter. This will significantly reduce net financial debt, which stood at €482 million at the end of September. Dürr currently anticipates net financial debt of only €250 to €300 million at the end of the year. The book profit from the sale of the environmental technology business is expected to total between €160 and €190 million after tax.

As of September 30, 2025, the Group had 18,077 employees. This represents a year-on-year decrease of 3%, which is attributable to all three divisions. HOMAG (Woodworking) recorded the sharpest decline due to the weak market in the furniture industry. As announced in July, Dürr plans to cut around 500 administrative positions. Following the sale of the environmental technology business and Agramkow, the aim is to adapt the administrative area to the smaller company size and make it more efficient. Dürr is targeting annual savings of €50 million as a result.

Outlook

The forecast for 2025 is based on the market development assumptions set out in the 2024 annual report and takes into account discernible effects of current trade and geopolitical conflicts. The adjusted forecast for order intake, revised in July to between €3.8 and €4.1 billion (originally: between €4.3 and €4.7 billion), is confirmed. While order intake remained subdued in the third quarter, the fourth quarter offers potential for significant improvement. The Board of Manage-ment is therefore confident of achieving the target range, provided there are no delays in contract awards on the customer side.

As announced on July 23, the sales target is set at the lower end of the range of €4.2 to €4.6 billion. The EBIT margin before extraordinary effects is likely to exceed the prior-year figure of 4.6% in 2025, placing it well within the target range of 4.5% to 5.5%. From today's perspective, earnings after tax are also set to be within the target range of €120 to €170 million. This is primarily due to the expected book profit of €160 to €190 million after tax from the sale of the environmental technology business. This will offset both the impairment charge of €120.4 million in the second quarter and the extraordinary expenses for the planned administrative adjustments, which are expected to range between €40 and €50 million in the fourth quarter.

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Continued operations (excluding environmental technology business)

KEY FIGURES continued operations (IFRS)						
in € million	**9M 2025**	**9M 2024**	**Δ**	**Q3 2025**	**Q3 2024**	**Δ**
Order intake	2,649.7	3,706.8	-28.5%	762.5	1,119.4	-31.9%
Orders on hand (September 30)	3,579.3	4,217.7	-15.1%	3,579.3	4,217.7	-15.1%
Sales	3,052.0	3,148.0	-3.0%	1,043.7	1,055.6	-1.1%
Gross profit[1]	687.0	653.8	5.1%	234.8	214.8	9.3%
Research and development costs	104.6	99.5	5.2%	34.2	31.0	10.3%
EBITDA[1] (earnings before financial result, taxes, depreciation and amortization)	222.8	230.1	-3.2%	89.2	96.6	-7.7%
EBIT before extraordinary effects [1,2]	150.1	137.3	9.3%	69.0	49.2	40.2%
EBIT[1] (earnings before financial result and taxes)	-3.5	114.6	-	54.4	57.2	-4.9%
Earnings after tax[1]	-67.8	53.5	-	25.5	31.0	-17.5%
Gross margin[1] (%)	22.5	20.8	+1.7 %-pts.	22.5	20.4	+2.1 %-pts.
EBIT margin (%) before extraordinary effects[1,2]	4.9	4.4	+0.6 %-pts.	6.6	4.7	+1.9 %-pts.
EBIT margin[1] (%)	-0.1	3.6	-3.8 %-pts.	5.2	5.4	-0.2 %-pts.
Cash flow from operating activities	207.8	228.2	-8.9%	71.4	86.7	-17.7%
Free cash flow	85.0	74.0	14.9%	37.9	49.5	-23.4%
Capital spending (net of acquisitions)	88.5	122.3[3]	-27.7%	33.8	38.6[3]	-12.4%
Total assets (September 30)	4,614.9	5,044.2	-8.5%	4,614.9	5,044.2	-8.5%
Equity (incl. non-controlling interests, September 30)	1,099.7	1,192.0	-7.7%	1,099.7	1,192.0	-7.7%
Equity ratio (September 30, %)	23.8	23.6	+0.2 %-pts.	23.8	23.6	+0.2 %-pts.
ROCE (return on capital employed, annualized, %)	13.3	12.5	+0.8 %-pts.	13.3	12.5	+0.8 %-pts.
Net financial status (September 30)	-482.0	-462.1[3]	-4.3%	-482.0	-462.1[3]	-4.3%
Net working capital (September 30)	354.8	482.4[3]	-26.5%	354.8	482.4[3]	-26.5%
Employees (September 30)	18,077	18,628	-3.0%	18,077	18,628	-3.0%

[1] The earnings figures for continued operations include charges from allocation effects (9M 2025: €-8.0 million, 9M 2024: €-12.3 million), attributable to the discontinued operation.
[2] Extraordinary effects in 9M 2025: €-153.6 million (incl. goodwill impairment of €-120.4 million and purchase price allocation effects of €-21.9 million), 9M 2024: €-22.7 million (incl. purchase price allocation effects of €-34.1 million)
[3] The Clean Technology Systems division (environmental technology) had not yet been classified as discontinued as of September 30, 2024. Consequently, the amounts attributable to this division are still included in the figures to which this footnote applies.

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Automotive division, € million	9M 2025	9M 2024	Δ	Q3 2025	Q3 2024	Δ
Order intake	1,214.8	2,141.8	-43.3%	310.1	616.4	-49.7%
Sales	1,486.6	1,484.3	0.2%	504.9	526.6	-4.1%
EBIT before extraordinary effects	114.6	111.6	2.7%	43.7	45.1	-3.2%
EBIT	110.6	107.0	3.3%	41.9	43.5	-3.5%
Employees (September 30)	6,542	6,669	-1.9%	6,542	6,669	-1.9%
Industrial Automation division, € million	**9M 2025**	**9M 2024**	**Δ**	**Q3 2025**	**Q3 2024**	**Δ**
Order intake	515.6	557.0	-7.4%	191.4	177.6	7.8%
Sales	560.2	632.7	-11.5%	193.2	185.3	4.2%
EBIT before extraordinary effects	19.2	26.4	-27.1%	10.4	5.2	98.4%
EBIT	-123.8	12.9	-	2.8	16.4	-83.1%
Employees (September 30)	4,066	4,250	-4.3%	4,066	4,250	-4.3%
Woodworking division, € million	**9M 2025**	**9M 2024**	**Δ**	**Q3 2025**	**Q3 2024**	**Δ**
Order intake	938.8	1,031.4	-9.0%	267.7	332.7	-19.5%
Sales	1,025.8	1,055.3	-2.8%	351.8	349.5	0.7%
EBIT before extraordinary effects	53.6	35.0	53.3%	24.4	13.5	80.8%
EBIT	46.6	30.3	54.1%	19.3	12.0	60.7%
Employees (September 30)	6,579	6,875	-4.3%	6,579	6,875	-4.3%

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Group as a whole (including environmental technology business)

KEY FIGURES Group as a whole (IFRS)						
€ million	9M 2025	9M 2024	Δ	Q3 2025	Q3 2024	Δ
Order intake	2,902.0	4,001.6	-27.5%	835.6	1,209.5	-30.9%
Orders on hand (September 30)	3,827.2	4,516.9	-15.3%	3,827.2	4,516.9	-15.3%
Sales	3,327.4	3,441.8	-3.3%	1,134.9	1,160.5	-2.2%
Gross profit	764.3	730.9	4.6%	259.4	240.7	7.8%
Research and development costs	108.3	102.4	5.8%	35.2	31.9	10.5%
EBITDA (earnings before financial result, taxes, depreciation and amortization)	245.7	271.6	-9.5%	92.6	111.5	-17.0%
EBIT before extraordinary effects [1]	187.0	179.5	4.2%	80.8	65.1	24.0%
EBIT (earnings before financial result and taxes)	19.4	149.5	-87.0%	57.8	69.8	-17.1%
Earnings after tax	-50.4	79.6	-	28.4	40.4	-29.6%
Gross margin (%)	23.0	21.2	+1.7 %-pts.	22.9	20.7	+2.1 %-pts.
EBIT margin (%) before extraordinary effects[1]	5.6	5.2	+0.4 %-pts.	7.1	5.6	+1.5 %-pts.
EBIT margin (%)	0.6	4.3	-3.8 %-pts.	5.1	6.0	-0.9 %-pts.
Cash flow from operating activities	234.4	240.4	-2.5%	80.7	76.5	5.5%
Free cash flow	106.3	81.6	30.3%	44.8	37.8	18.6%
Capital spending (net of acquisitions)	95.0	122.3	-22.4%	35.9	38.6	-6.9%
Total assets (September 30)	4,614.9	5,044.2	-8.5%	4,614.9	5,044.2	-8.5%
Equity (incl. non-controlling interests, September 30)	1,099.7	1,192.0	-7.7%	1,099.7	1,192.0	-7.7%
Equity ratio (September 30, %)	23.8	23.6	+0.2 %-pts.	23.8	23.6	+0.2 %-pts.
ROCE (return on capital employed, annualized, %)	16.2	15.2	+0.9 %-pts.	16.2	15.2	+0.9 %-pts.
Net financial status[2] (September 30)	-482.0	-462.1	-4.3%	-482.0	-462.1	-4.3%
Net working capital (September 30)	354.8	482.4	-26.5%	354.8	482.4	-26.5%
Employees (September 30)	19,389	19,895	-2.5%	19,389	19,895	-2.5%

[1] Extraordinary effects in 9M 2025: €-167.7 million (incl. goodwill impairment of €-120.4 million and purchase price allocation effects of €-21.9 million), 9M 2024: €-30.1 million (incl. purchase price allocation effects of €-36.7 million)

[2] The corresponding amounts attributable to the discontinued operation (environmental technology) are not included.

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EBIT	46.6	30.3	54.1%	19.3	12.0	60.7%
Employees (September 30)	6,579	6,875	-4.3%	6,579	6,875	-4.3%
Clean Technology Systems Environmenta division, € million	**9M 2025**	**9M 2024**	**Δ**	**Q3 2025**	**Q3 2024**	**Δ**
Order intake	252.3	294.8	-14.4%	73.0	90.1	-19.0%
Sales	275.4	293.7	-6.2%	91.2	104.9	-13.1%
EBIT before extraordinary effects	37.0	42.2	-12.5%	11.8	16.0	-26.1%
EBIT	22.9	34.9	-34.5%	3.4	12.6	-73.1%
Employees (September 30)	1,312	1,267	3.6%	1,312	1,267	3.6%

Images for this press release can be found here.

The Dürr Group is one of the world's leading mechanical and plant engineering firms with particular expertise in the technology fields of automation, digitalization, and energy efficiency. Its products, systems, and services enable highly efficient and sustainable manufacturing processes – mainly in the automotive industry, for producers of furniture and timber houses, as well as in the assembly of medical and electrical products and in battery production. The Dürr Group generated sales of €4.7 billion in 2024 and currently has around 18,000 employees and 130 business locations in 32 countries. Since the

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sale of its environmental technology division at the end of October 2025, the business has been consolidated into three divisions:

- **Automotive:** painting technology, final assembly, testing and filling technology
- **Industrial Automation:** assembly and test systems for automotive components, medical devices, and consumer goods as well as balancing technology solutions and coating systems for battery electrodes
- **Woodworking:** machinery and equipment for the woodworking industry

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